

**TOWNSHIP OF SOUTH GLENGARRY  
SPECIAL MEETING OF COUNCIL  
Council Chambers, Municipal Office  
Friday, November 22, 2019 9:00 AM**

Page

**1. CALL TO ORDER**

**2. APPROVAL OF AGENDA**

a) Additions, Deletions or Amendments

All matters listed under For Information Only, are considered to be routine and will be enacted by one motion. Should a Council member wish an alternative action from the proposed recommendation, the Council member shall request that this matter be moved to the appropriate section at this time.

**3. DECLARATION OF PECUNIARY INTEREST**

**4. NEW BUSINESS**

a) **Review of Draft Tree Canopy and Natural Vegetation Policy**

i. [October 7, 2019 Report & Public Comments](#)

2 - 53

b) **2020 Budget**

i. [2020 Draft Budget](#)

54 - 149

**5. ADJOURNMENT**

## INFORMATION REPORT



**REPORT TO:** Council of the Township of South Glengarry

**MEETING DATE:** October 7, 2019

**SUBJECT:** Draft Tree Canopy and Natural Vegetation Policy


**PREPARED BY:** Joanne Haley, GM Community Services

Council has completed a first reading of the draft Tree Canopy and Natural Vegetation Policy. Council directed Administration to complete further public consultation on this policy.

On September 9, 2019, a public information session was held with approximately 83 people in attendance, 13 members of the public spoke at the meeting and 23 written comments were received including comments from the Raisin Region Conservation Authority.

Council is encouraged to read the attached written comments in detail, as some very good points, ideas and thoughts have been provided from all submissions. Additional considerations include the verbal presentations, as well as the recommendations from the Agricultural Advisory Committee.

In order to advance the draft policy, please provide direction to Administration as to what changes should be made to the draft policy. Alternatively, a discussion can occur at the Council meeting for Administration to gain further insight as to what type of policy you want for the Township South Glengarry. Administration can then amend the draft policy for Council to complete second reading.

South Glengarry				POLICY
Policy Number:	03-2019	Review Frequency:	Every 5 Years	
Approved By:	Council	Date Approved:		
		Revision Date:		
Subject:	Tree Canopy and Natural Vegetation Policy			

### Background and Purpose

Section 270(1) (7) of the *Municipal Act, 2001*, S.O. 2001 c. 25, requires municipalities to adopt and maintain policies with respect to the manner in which a municipality will protect and enhance the tree canopy and natural vegetation.

The purpose is to establish a tree canopy and natural vegetation policy and to reduce the loss of tree coverage in South Glengarry and to protect and increase tree coverage.

### What is a Tree Canopy?

Tree Canopy includes all areas of coverage by plant material which includes the layer of leaves, branches and stems that cover the ground when viewed from above.

### What is Natural Vegetation?

Natural vegetation refers to the plant life that grows naturally in a geographical region. The plants that make up natural vegetation are valuable resources as they provide timber, fruits, medicinal plants, shelter to animals, oxygen and protect soil and store water.

### Benefits

There are many benefits to a tree canopy and natural vegetation policy; they include but are not limited to:

- Reduces air pollution
- Provides shelter for wildlife
- Improves the usability of public parks and spaces
- Improves the aesthetics of properties
- Improves water quality

- Assists in stormwater management
- Prevents erosion

### **Applicability**

The policy applies to all properties and development, on public and private lands within the Township of South Glengarry.

Nothing in this policy is intended to conflict with existing standards or policies of the Township and this policy does not take priority over any by-laws, plans, resolutions or agreements passed by Council pursuant to the *Municipal Act, 2001, S.O. 2001 c. 25* or *Planning Act, R.S.O., 1990, c. P 13*.

Nothing in this policy is intended to restrict normal farm practices as defined by the *Farm Practices Protection Act, R.S.O., 1990 c. F6*

### **Priority Actions** (*In no particular order*)

1. Prevent tree removal within Township open and unopened road allowances.
2. Prevent tree removal on Township-owned land.
3. Increase tree planting on Township-owned land, especially within public parks where possible.
4. Acquire forested land when offered through land donations.
5. Support the United Counties of SDG in forested land acquisitions within the Township of South Glengarry.
6. Support and promote the Raisin Region Conservation Authority Tree Seedling Program.
7. Support residents and others in developing tree planting plans that ensure the long term survival of the tree plantings.
8. Support and participate where possible in tree planting efforts by the Raisin Region Conservation Authority.
9. Develop a municipal commemorative tree program where people can buy and plant trees in municipal parks in honour of their loved ones who have passed or organizations.



10. Require a tree planting schedule as a condition of draft plan approval for new subdivisions that will require one native tree in front of each lot within the front yard.
11. Support the replacement of native trees that are proposed to be removed as part of a development; either in a new location on the subject property or in a mutually agreed upon location elsewhere in the Township.
12. Encourage tree planting as part of the Landscaping Program within the Township's Community Improvement Plan.
13. Implement the existing Official Plan policies related to Significant Woodlands, Provincially Significant Wetlands and Natural Heritage Systems.
14. Encourage residents to obtain an approved managed forest plan and to have their properties classified as a Managed Forest to take advantage of the Managed Forest Tax Incentive Program where you pay 25% of the municipal tax rate set for residential properties.

### **Monitoring**

The General Manager of Community Services shall be responsible for monitoring the implementation of this policy.

## PUBLIC MEETING MINUTES

A PUBLIC MEETING OF THE CORPORATION OF THE TOWNSHIP OF SOUTH GLENGARRY WAS HELD IN THE EVENING AT THE TOWNSHIP OFFICE, LANCASTER ON SEPTEMBER 9, 2019 AT 7:00 PM.

PRESENT: Mayor Frank Prevost, Deputy Mayor Lyle Warden, Councillor Martin Lang, Councillor Stephanie Jaworski, Councillor Sam McDonell.

STAFF PRESENT: Clerk Kelli Campeau, Meeting Chair/GM Community Services Joanne Haley

### OPEN PUBLIC MEETING

The meeting was opened at 7:02 pm.

Ms. Haley provided an overview of the meeting process and rules of decorum. The floor was opened for public comment.

### 1. PUBLIC COMMENTS

**Councillor Jaworski** welcomed attendees and fully supports the public consultation. She believes all input comes from a place of good faith and looks forward to hearing comments.

**Tina Cairncross** (4658 Glen Roy Rd.) expressed concerns about rapidly disappearing tree canopy in the Township. Advised not to lose sight of the importance of forests – loss of forests will affect who wants to live here. She believes there is very little in the action plan that will accomplish the purpose of the policy, 5 year review period is too long.

**Geraldine Fitzpatrick** (19 Boundary Rd.) recommended that the policy include that all fruit and nut trees be protected – maintain the tree rather than disrupt and destroy it. Ms. Fitzpatrick spoke about black walnut trees and their benefits (host butterflies and larvae).

**Jacqueline Milner** (19166 Hay Rd.) suggested that the policy review period be every 2 years or as needed. She further encouraged that OMAFRA best practices be implemented. Policy items # 6 and 8 – RRCA tree planning efforts have been supported but do not grow our canopy numbers. Policy items # 10 and 11 – consider leaving a portion of tree and natural vegetation cover in new proposed subdivisions keeping tree cover community intact and keeps wildlife health.

**Shawn McRae** (21502 Highway 2) spoke about individual property rights and concerns that the policy will take rights from property owners. Stated that there is no direction from the Province to infringe on property rights – let property owners retain value of what they have.

**Pat St. Pierre** (20093 Wentworth Rd) spoke about concerns that trees on his property would become a financial liability. He disagrees with policy item #14 and believes the tax rate should be 0% tax in order to encourage people to have trees and not cut them for business.

**Paul Vogel** (3995 Lafleur Rd.) spoke to the importance of farming in order to feed the population. Believes that farming should be able to take place without the government putting restrictions on the land.

**Gordon Ferguson** (5133 County Rd. 34) spoke about unopened road allowances, many of which have mature trees on them. Concerned about clear cutting on unopened road allowances. Suggested the Township needs to look at ways to regulate these unopened road allowances and the by-laws currently in place.

**Shawn St. Pierre** (20373 Lagoon St.) questioned how the word 'development' is interpreted in the policy. He raised concern that policy item #11 is a pre-cursor to a tree cutting by-law. Expressed that a tree cutting by-law is unfair to those who are responsible.

**Elaine Kennedy** (President of Woodlot Association, non-resident) encouraged all in attendance to consider how the policy will help everyone work together and how it will affect the greater community. Stated that the Woodlot Association will be submitting written comments and will look at some of the specific concerns raised tonight.

**Pete Bock** (non-resident) spoke about the how clear-cutting leads to unfair taxation.

**Chris Craig** (19786 Maple Rd.) spoke about past history of clear-cutting in the area and replanting of the forests. Encouraged landowners to work together and expressed that farmers should be given the tools and financial backing they need (ie. tax incentive program).

**Tony Vogel** (19543 County Road 19) spoke about the need for farming practices. Expressed that we need to work together and conserve the trees and farmland.

**John Ferguson** (5205 County Rd. 34) expressed that the policy focus should be narrowed to start with looking at publicly-owned lands that the Township has control over. Enforceable policies should be developed to give guidance to Township to assist in decision making.

## 2. ADJOURNMENT

Ms. Haley advised that written comments will be accepted until September 18, 2019 and that a revised draft policy will be brought to Council at a later date.

Mayor Prevost thanked all for coming.



## Raisin Region Conservation Authority

18045 County Road 2, P.O. Box 429, Cornwall, ON K6H 5T2

Tel: 613-938-3611 Fax: 613-938-3221 [www.rrca.on.ca](http://www.rrca.on.ca)

September 6, 2019

Joanne Haley  
General Manager of Community Services  
Township of South Glengarry  
6 Oak Street, PO Box 220  
Lancaster ON K0C 1N0

### Re. Township of South Glengarry Draft Tree Canopy and Natural Vegetation Policy

Dear Ms. Haley,

The Township of South Glengarry has requested input from the Raisin Region Conservation Authority (RRCA) on the first reading of the Draft Tree Canopy and Natural Vegetation Policy (03-2019) presented to Council on March 18, 2019.

The RRCA is a watershed-based organizations that provides technical comments on natural heritage features, such as forestry, at the request of its member municipalities. The RRCA has reviewed the Township of South Glengarry's Draft Tree Canopy and Natural Vegetation Policy and offers the following comments:

#### *Definition of Natural Vegetation*

- Natural vegetation provides many benefits beyond those that are listed in the draft policy including: job creation, reduced home cooling cost, decreased runoff leading to improved water quality and groundwater recharge, and pollinator and pest control habitat. The definition could be revised to include the social, economical, and environmental benefits of natural vegetation.

#### *Benefits*

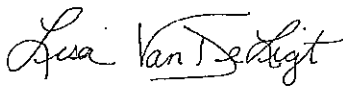
- The following benefits of tree canopy and natural vegetation may be added:
  - Improves resiliency to climate change and natural hazards
  - Economical value (job creation, forest products, etc.)

#### *Priority Actions*

- **Priority Actions #1 and #2:** There may be instances when trees require removal, such as hazardous trees. Priority Actions #1 and #2 may be modified to reflect a commitment to no net tree loss on Township road allowances and Township-owned land to account for the removal of hazardous trees.

- **Priority Actions #3 and #4:** Under the RRCA's Forestry Program, the RRCA can provide guidance to the Township for tree planting initiatives. The Township may also participate in Forest Ontario's Heritage Tree program to bring awareness to the social, cultural, historical and ecological value of trees.
- **Priority #5:** The RRCA secures land by donation and purchase; the Township may also support the RRCA's land securement program.
- **Priority Actions #6, #7 and #14:** The Township may consider adding a page on their website dedicated to tree canopy and natural vegetation with the following resources:
  - Link to the RRCA's Forestry Program and resources: [rrca.on.ca](http://rrca.on.ca)
  - Link to incentives:
    - Ontario-East Alternate Land Use Services Program : [alus.ca](http://alus.ca)
    - Managed Forest Tax Incentive Program : [Ontario.ca](http://Ontario.ca)
    - Stormont, Dundas, and Glengarry Woodlot Advisory Service : [nation.on.ca](http://nation.on.ca)
    - Forests Ontario's Heritage Tree program : [forestsontario.ca](http://forestsontario.ca)
- **Priority Actions #8 and #9:** The Township may wish to support stewardship events in partnership with the RRCA such as tree giveaways, tree planting events, and commemorative tree program.
- **Priority Action #12:** The Township may consider amending the Community Improvement Plan – Program 4 Landscaping to include tree planting on all properties.
  - This could specifically include the replacement of ash trees, which are declining rapidly due to the invasive emerald ash borer.

Do not hesitate to contact the Raisin Region Conservation Authority should you have any questions.



Lisa Van De Ligt  
Communications Specialist  
(613) 938-3611 ext. 223  
[Lisa.VanDeLigt@rrca.on.ca](mailto:Lisa.VanDeLigt@rrca.on.ca)

**Subject:** Tree Canopy and Natural Vegetation Draft Policy Comments  
**Date:** September 17, 2019  
**To:** General Manager of Community Services, South Glengarry  
**From:** Mohawk Council of Akwesasne (MCA) Environment Program

The Mohawk Council of Akwesasne (MCA) Environment Program within the Department of Tehotiiennawakon strives to work towards a balance for all of creation by undertaking programs, projects, and services that respect, protect, and preserve the natural world.

We also believe that we are given the responsibility to speak for all of the life that Earth sustains. As the Environment Program, we are further charged with gathering and sharing knowledge with our community members (Akwesasro:non) to ensure that all life is respected, protected, and preserved for today and the generations to come.

South Glengarry is located within our ancestral lands and we are pleased to partner with you as caretakers of the land and waters. To that end, we commend the Township for preparing this well-considered "Tree Canopy and Natural Vegetation Policy" draft.

MCA Environment Program staff and community members attended the Public Meeting held at the Township on September 9, 2019 which presented the Tree Canopy Policy draft. Information from that meeting was shared with MCA Environment staff and we take this opportunity to speak to some of the issues addressed at that meeting.

The Environment Program affirms the benefits identified by the Township in the background of the draft Tree Canopy and Natural Vegetation Policy. We also believe that creation of this Policy is not only appropriate but necessary at this time of climate uncertainty. Woodlots and wetlands are vital for building a natural defense against extreme weather patterns brought about by Climate Change.

The United Counties of Stormont, Dundas, Glengarry's own Official Plan adopted in 2018 states, "The Plan promotes design and development which serve to protect or enhance the natural environment, the conservation of ecosystems, **adaptation and mitigation of climate change**, and designing with nature or 'green' planning. This includes low impact development storm water management strategies. Efforts should be made to retain **significant woodlands** and **tree cover, wetlands**, valley lands, scenic views, unique landforms, and **wildlife habitat** in both urban and rural settings."

It is understood that individuals claim ownership to specific parcels of land. It is further recognized that livelihoods depend on revenues generated by what takes place on these lands. However, it is the collective impact of those activities that affect us all. Implementation of Best Management Practices (BMPs) on agricultural lands and elsewhere are vital to protecting the land, water, and air. These BMPs need to be effectively communicated to Landowners.

Community outreach could be undertaken by creating and sharing a BMP communication strategy that partners agricultural organizations, forestry groups, municipalities, conservation authorities, and indigenous communities. See Raisin-South Nation Source Water Protection series of brochures as an example:  
<https://yourdrinkingwater.ca/page.php?id=61>.

It is also suggested that a forestry subject matter expert be contracted by the Township to administer the priority actions defined within this Policy. Duties such as undertaking tree surveys on public lands, which include open and unopened road allowances; development of tree planting programs, and the implementation of Official Plan policies relating to tree cover and wetlands, are just some of the endeavours required to ensure the effective administration of this Policy.

Should you require any additional support or expertise, our staff members have a strong background in Traditional Ecological Knowledge. We work collaboratively with both local Conservation Authorities on such issues as forest ecosystem vulnerability, water quality health, and climate change response.

We request that we be kept apprised on the progress of this draft Policy and appreciate this opportunity to provide input.

Best Regards,

Karen Douglass Cooper  
*Environment Project Coordinator*  
*Remedial Action Plan*  
Tehotiienna:wakon Dept.  
Environment Program  
Mohawk Council of Akwesasne  
101 Tewasateni Road, CIA 3 Bldg.  
Akwesasne, ON  
K6H 0G5  
karen.cooper@akwesasne.ca  
613 575 2250

**Joanne Haley**

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**From:** Eleanor McGrath <emcgrath\_29@hotmail.com>  
**Sent:** September-17-19 10:06 AM  
**To:** Joanne Haley  
**Cc:** FINBARR MCCARTHY; Madeleine McMillan; jack mcmillan; Alannah McMillan; Áine McCarthy; Frank Prevost; Lyle Warden; Stephanie Jaworski; Sam McDonell; Martin Lang; bclement@cornwall.ca; Caroline Goulet; Carolyn Francis; Rick Oakes; Irene Cameron; Eric Payseur; Jamie MacDonald; Maria Ramirez Giraldo; Robin Brown  
**Subject:** Draft Tree Canopy and Natural Vegetation Policy South Glengarry our request for further review  
**Importance:** High

***GRETA THUNBERG AT DAVOS 2019***

***Adults keep saying: “We owe it to the young people to give them hope.” But I don’t want your hope. I don’t want you to be hopeful. I want you to panic. I want you to feel the fear I feel every day. And then I want you to act.***

***Advertisement***

***I want you to act as you would in a crisis. I want you to act as if our house is on fire. Because it is.***

Good morning Joanne: Thank you for the good work you and the committee and council have undertaken to protect our Tree Canopy and Natural Vegetation. You have kindly offered the chance for those of us who were unable to attend the recent public meeting, as citizens of South Glengarry, to submit in writing our feedback to your draft policy.

At Springfield Farm, our family, as you are possibly are aware, has begun the certification process to transition our fields from conventional farming to organic farming and will be certified hopefully by the end of 2020. We are also proud to have our Environmental Farm Plan and as well to have enrolled in the Managed Forest Plan approximately 60 acres of our 118 acres (and change) of farm land. We have undertaken these steps as it is our duty to our four children and future generations of our family to protect and contribute to the health of our farmland and the environment that we steward at Springfield Farm.

While you have made great strides in the policy, it is a wonderfully concise document, we are requesting that it go further and stronger in the protection of our tree canopy, indigenous species and wildlife, in particular the Species at Risk in Ontario whose numbers are sadly increasing. In the five years of our ownership of this beautiful farm it has been sadly our experience to see the loss of large and small forests in our region and in particular where there are farming interests. Sadly, trees do not grow like grass. Trees cannot be removed, burned and then restored in a span of a few years...trees take lifetimes to grow.

Sadly, our Canadian society has seemingly forgotten the very basics of science that trees provide habitats, oxygen, removal of CO<sub>2</sub>, protection of the soil, the water-table and so much more including resources that are extremely popular in our region including that of maple syrup production. And as the tree canopy diminishes so too does the shade which protects the very life of soil and the wildlife and shelters wetlands, etc - we seem to want to disregard these important and simple facts that we as humans, as South Glengarryians need trees.

If you and the committee and the South Glengarry Council would please revisit the policy - in particular the added protection that you are providing by stating the inclusion of the Farm Practices Protection Act, R.S.O,



1990 c. F6. The fact that a law from 1990 when climate change was just a "buzzword" is still trumping the now dire situation we find ourselves in; is unconscionable.

The policy needs to ask that there be more consultation - more requirements of buffer zones, of the protection of indigenous species, of trees that take many generations to grow are not susceptible to one fell swoop by one farmer/owner of property in South Glengarry looking to extend an acre. We are no longer in the 1990s - and possibly your leadership in the 21st century in the further review and recommendations for this draft policy can provide a guidepost for the other regions.

In Toronto, where our city prides itself as a "city within a park", we cannot remove trees at all without the express permission of the City of Toronto over a certain girth and species. Sadly with invasive insects eating our Ash trees and other species, we are quite diligent in Toronto to protect what we have and try to do more to restore the tree canopy. Let's not squander the beauty that South Glengarry has naturally.

Continue to do your good work and maybe if anything read daily the words of the 16 year old that is speaking to the world leaders at Davos quoted above. The world needs more Greta Thunberg's and hopefully, as she asks us adults - we should panic, should write strong environmental policies and should think about trees and their incredible contribution to the health of the world.

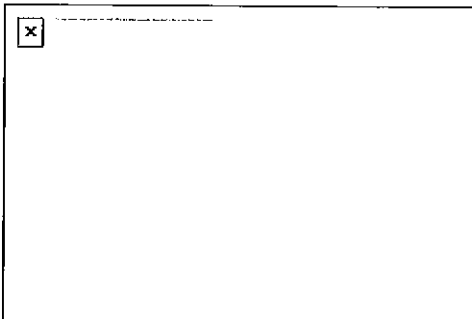
South Glengarry can become known for its beautiful environment and tree canopy through the leadership of this policy. Wishing you all the best.

Warm regards,

Finbarr, Eleanor, Madeleine, Jack, Alannah and Aine

The 3 Macs

[www.springfieldfarmorganics.ca](http://www.springfieldfarmorganics.ca)



Springfield Farm

18709 CR 25 Apple Hill, Ontario K0C 1B0 613-528-0083

[www.springfieldfarmorganics.ca](http://www.springfieldfarmorganics.ca)



South Lancaster Fish and Game Club  
P.O Box 48,  
South Lancaster, On  
K0C 2C0

Township of South Glengarry  
6 Oak Street, PO Box 220  
Lancaster ON  
K0C 1N0

June 3, 2019

Attn: Joanne Haley

**Re: Tree Canopy and Natural Vegetation Policy – Comments**

The South Lancaster Fish & Game Club (SLFGC) are affiliated with the O.F.A.H. and as such our mandate is to preserve hunting and fishing traditions. We hope to instil in our community a passion for outdoor recreation (fishing & hunting) while emphasizing conservation. Within South Glengarry our larger projects include organizing a kids fishing derby at the south Lancaster Warf (free day for the kids), host a walleye tournament, and organize a walleye watch in Martintown (to prevent poaching). Additionally we have also been involved with the new boardwalk construction at Coopers Marsh, building duck boxes with Ducks Unlimited and the Great River Cleanup along the shores of Lake St. Francis.

The tree canopy and natural vegetation policy has come to our attention and we would like to comment if possible on this important subject

- 1- SLFGC does not support any tree cutting or removal by-law which would restrict a single dwelling residence from removing or cutting trees unless they have a paid permit. This becomes a pay to play system that limits low income household and benefits the wealthier ones. Any restriction to cutting should be the responsibility of the township and should not be incurred by the tax payer. For larger projects a tree conservation report should be prepared and respected, with additional lands within the project set aside to naturalize.
- 2- Policy does not seem to take into account interior forest habitat which should be afforded a higher level of protection, this is partially covered by the significant woodland SDG policy but more can be done.
  - a. Identifying locations where the areas of significant woodland can be increased, therefore increasing the interior habitat.
  - b. Not allowing activities that destroy trees within significant woodland. Despite studies showing no significant impact to a particular section of woodland, damage will occur on a larger scale by slowly picking away at these forested lands.
- 3- We would like to see an effort be made to increase the tree cover within riparian zones (river/stream/ditch banks), this protect against erosion, provides movement corridors to wildlife, provides fish cover, aids in filtering contaminant out of the water before it hits the system, and aid with maintaining a stable temperature within the water system.
- 4- We believe wetlands and woodlands should be tax exempt, don't make people choose between their wallets and trees

Thanks you for your time and consideration.  
**South Lancaster Fish and Game Club**

## Joanne Haley

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**From:** Stephanie Jaworski  
**Sent:** September-20-19 1:55 PM  
**To:** Joanne Haley; Kelli Campeau  
**Subject:** Fwd: Note from Anna Williams to your Facebook Page Stephanie Jaworski - South Glengarry

Hello Ladies,  
I forgot to forward this tree Canopy commentary to you. I hope you wont penalize the resident for my error.  
Thanks!

Stephanie Jaworski  
Councillor/ Conseillère  
South Glengarry

----- Original message -----

**From:** Anna Williams <ajwilliams@bellnet.ca>  
**Date:** 2019-09-08 2:30 p.m. (GMT-05:00)  
**To:** Stephanie Jaworski <sjaworski@southglengarry.com>  
**Subject:** Note from Anna Williams to your Facebook Page Stephanie Jaworski - South Glengarry

Your Name: Anna Williams

Phone Number:

Your Question: I cannot connect to you on the south Glengarry township site. Am sure that I am not alone!

Rewards for not cutting trees? Perhaps reflected in taxes?

Cut one tree, plant one tree

Could trees be planted on the uphill side of the ditches beside the roads? We had a few planted there on our property at one time. If farmers are not willing to plant trees on their land for windbreaks and snowbreaks, why doesn't the municipality solve the problem by planting trees a foot or two away from the property line? That would allow for an enormous number of new trees throughout the municipality.

Incorporate learning about silviculture into the various summer camp projects.

Make sure that kids in elementary and high school can identify all the native trees and what their benefits are. Day trips to this effect!

David Suzuki on "how trees communicate"

## Joanne Haley

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**From:** Kelli Campeau  
**Sent:** September-18-19 3:12 PM  
**To:** Joanne Haley  
**Subject:** FW: Tree Canopy Policy

**From:** Hennie Velema <[george.hennie@icloud.com](mailto:george.hennie@icloud.com)>  
**Sent:** September-18-19 3:11 PM  
**To:** Kelli Campeau <[kcampeau@southglengarry.com](mailto:kcampeau@southglengarry.com)>  
**Subject:** Fwd: Tree Canopy Policy

Sent from my iPhone

**From:** Hennie Velema <[george.hennie@icloud.com](mailto:george.hennie@icloud.com)>

Dear Mrs Campeau,

I have read the Tree Canopy policy and find it to be vague and wishy washy. These are "apple pie and motherhood" ideas most of which are already part of existing programs. They certainly aren't controversial.

This "policy", however, in no way addresses the problem of agricultural land clearing and in my view does not go far enough in protecting our dwindling forests. We definitely need tree cutting bylaws to be instituted.

Hennie Velema, landowner in North Stormont residing in South Stormont  
Ingleside, ON

Sent from my iPhone

## Joanne Haley

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**From:** David Petepiece <david.petepiece@sympatico.ca>  
**Sent:** September-18-19 3:40 PM  
**To:** Joanne Haley  
**Subject:** David Petepiece

Joanne

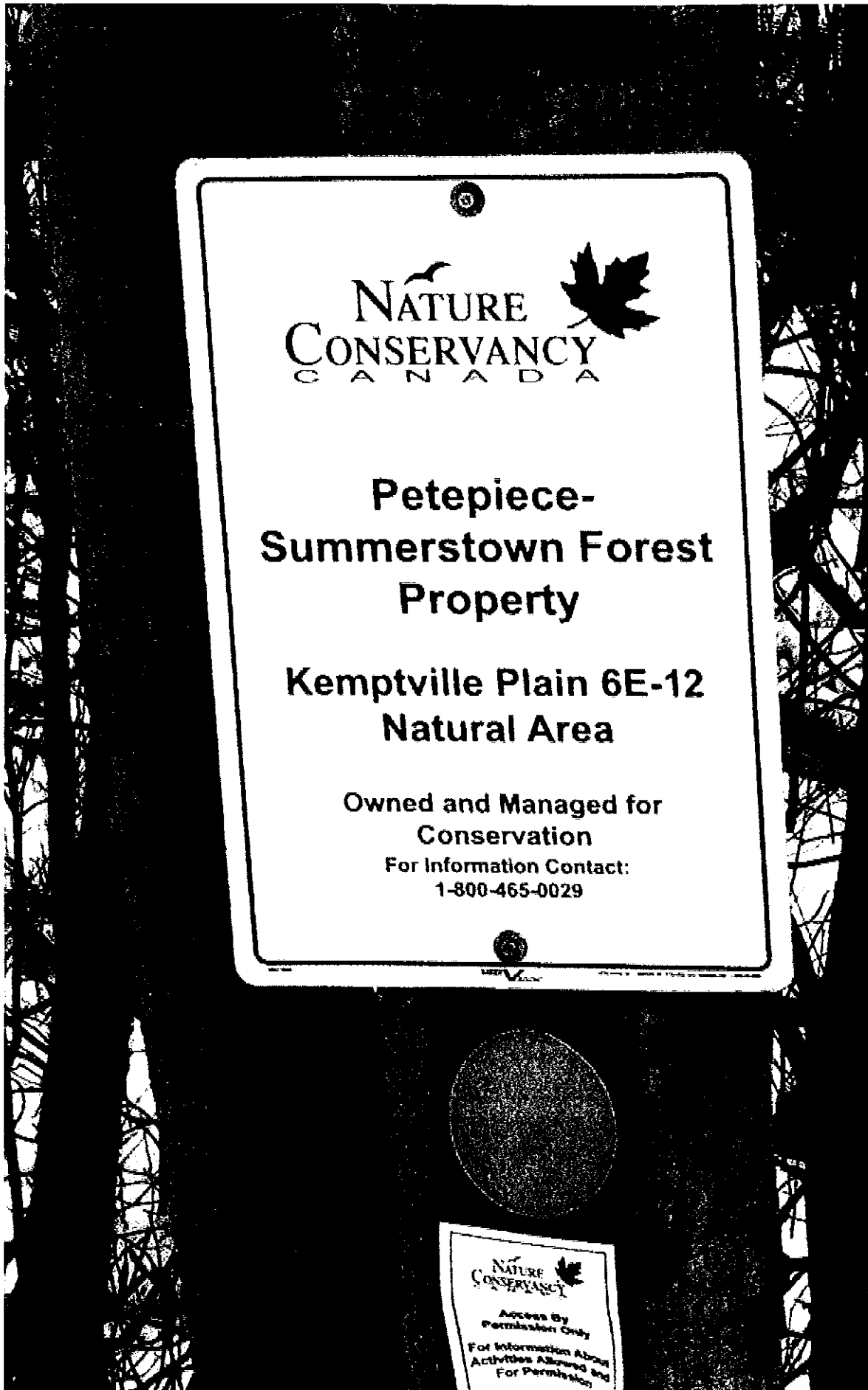
I would like to provide some comments following the press report concerning the draft Tree Canopy and Natural Vegetation Policy.

South Glengarry is home to the PETEPIECE SUMMERSTOWN FOREST.  
A 25 acre parcel of land on the Glen road.

It was purchased from a neighbouring farmer Henry Russell (now deceased). After it was purchased, most of the land was designated a Class 2 wetland and no development was possible.

I decided to then donate it to the Nature Conservancy of Canada. In order to make this donation, I had to pay capital gains on the appreciation the land had experienced.

The sign, which was erected years after my donation, is just nailed to a tree and often buried in brush.



21.5 acres of my farm is planted with White Pine trees as part of a forestry agreement entered into years ago by my father who was told these trees would be a valuable investment.

Now, even with the help from Normand Génier, Forestry Specialist, Raisin Region Conservation Authority, I cannot even give these trees away as no one wants them.

My point in all of the above is that I do not think that government, in any of its forms, has the wisdom to make decisions on what will be best for anyone's property even when environmental concerns are the top priority.

.David Petepiece, P. Eng.

## Joanne Haley

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**From:** laurie mackay <lauriemackay@mac.com>  
**Sent:** September-17-19 5:09 PM  
**To:** Joanne Haley  
**Subject:** Tree canopy special meeting of Sept. 9/2019

I enjoyed attending the above mentioned meeting, and am happy the Township decided to hold it open to the public.

I have a few comments I'd like to add to the debate:

I would like to see the policy reviewed more frequently; perhaps every two years

I am in agreement with the paragraph regarding natural vegetation, and would only like to see included insects and fish among those that need plants in proximity to bodies of water and elsewhere. I would like to see a substantial buffer between agricultural lands and waterways. I don't know what regulations currently exist in this regard

I feel that the first three items under the heading Priority Actions are in the correct order as far as proceeding in making changes

I would like to know the ways in which the Township proposes to promote the Raisin River Conservation Authority Tree Seedling Program. I know that when I first moved into the area I was unaware of it, and only heard about it from a neighbour after a couple of years living in Williamstown

Item 11 - regarding the word "support"; I feel this should be "mandatory"

Item 13 - "implement the existing policies"? Is this not being done already?

Item 14 - Has this been an advantage that is widely known, and how onerous is it to meet the conditions to be considered for this tax break?

Finally, monitoring: I strongly feel that this is a job for more than one person, if it is to be done comprehensively.

Thanks for your attention,

Laurie Mackay  
20025 Beaupre Road  
Green Valley



Mayor Frank Prevost  
South Glengarry

Sept. 18, 2019

Hello Mayor Prevost,

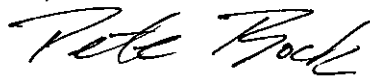
At the Sept. 9 meeting, it became apparent that there are people who are for and people who are against a Tree Canopy policy/by-law with teeth.

I'm part of a group of North and South Glengarry residents that has been trying to educate itself on how to protect forest cover in the county. I feel, between the black and white extremes, there is a lot of grey—and, maybe, the common ground local councils are trying to find with their policies/by-laws exists in this grey area.

As a North Glengarry resident I have been focusing my efforts on the North. If you have any interest in what our group has been looking at, I'd be pleased to talk to you.

Thanks for holding the meeting.

All the best,

A handwritten signature in black ink that reads "Pete Bock". The signature is written in a cursive, flowing style.

Pete Bock  
Glen Sandfield  
613-874-2977  
petebock11@gmail.com

# Why do we need Forest Conservation by-laws in Glengarry?

*In a moment the ashes are made,  
but the forest is a long time growing.*

Seneca Nation

## We want healthy and safe landscapes for Glengarry families.

The image of a blond-haired child welcomes you to the North Glengarry website. Makes sense! The township is trying to attract young families to energize the community and fill its schools. But why would young parents want to raise their children in a community where agricultural burns are becoming the norm?

## There are many good land stewards in Glengarry.

Responsible land stewards protect their forests and maintain buffer strips along our rivers and municipal drains. Yet others refuse to follow the agricultural sector's best management practices, which are currently voluntary.

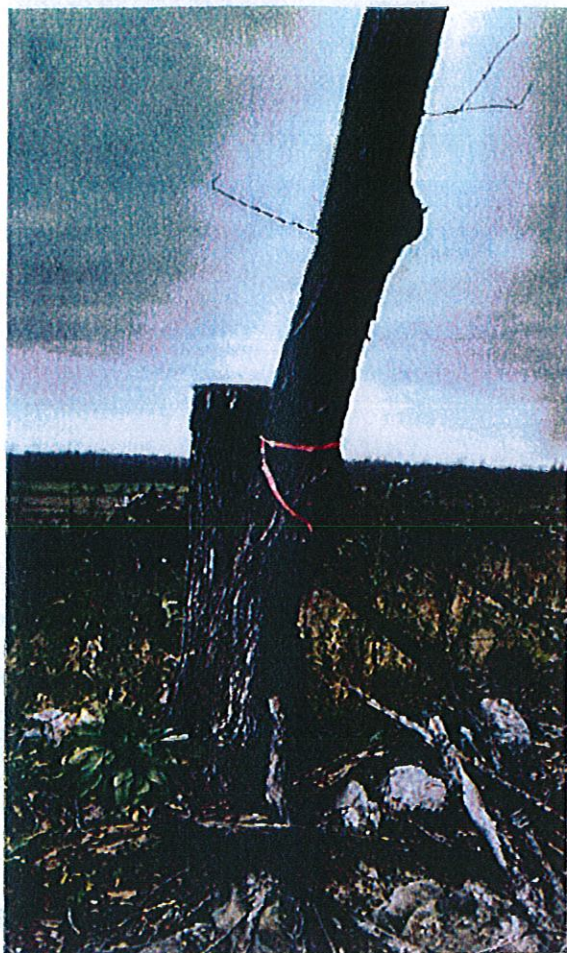
Mack's Corners Rd. north of Laggan Rd.



Banks of rivers with poor forest cover are prone to erosion and chemical runoff.

Rigaud River (by Lochinvar Rd., west of Tannery Rd.)





Tree cut in half along fence line.  
Lochiel Rd., west of Old Military Rd.

## Disturbing stories abound.

Too many residents are approaching us with disturbing stories. Some land clearers have threatened them, with the thought of manure being piled against their property lines. Some have had all the stones collected from a clearing operation dumped by their back yards. Some have had trees along their fence lines removed or cut in half. Some have had to contact the police. Others have had to enlist a lawyer's help.

## Our objective.

We have a vision of an economically and environmentally sustainable township with a healthy mix of farms, forests, towns, rural homes, waterways, and natural areas.

North Glengarry council is currently deciding how it wants to protect local forest canopy. Speak to your neighbours; call your councillors and tell them forests are important to you and need to be protected with a by-law and enforcement.

**Resources** (click below for link to online PDF):

[Forest Cover and Trends Analysis](#)

[Forest Conservation By-Laws in Ontario](#)

Contact us with your thoughts.

*Glengarry Neighbours/Les voisins de Glengarry*

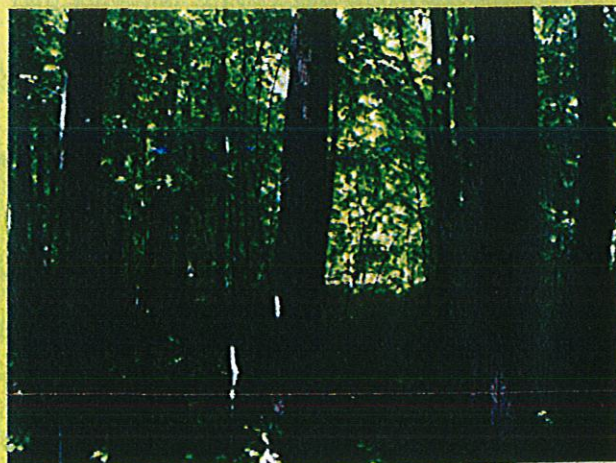
[glengarryneighbours@gmail.com](mailto:glengarryneighbours@gmail.com)

*"Privately owned forests provide benefits to more than just their owners...*

*They create attractive communities and improve public image, making the community a desirable place to live. The public benefits... and therefore has a stake in the protection and good management of private forests."*

Land Owner Resource Centre. (2005). Forest Conservation By-laws in Ontario

Photo: Privately owned forest on Cuthbert Rd., north of McCormick Rd.





**Glengarry Neighbours' Vision:**

We have a vision of an economically and environmentally sustainable township with a healthy mix of farms, forests, towns, rural homes, waterways, and natural areas.

**Our objective:**

To ensure North Glengarry's remaining forests stay intact. We want council to put in place a one-year moratorium on forest clear-cutting in agricultural and rural areas. This will allow a committee of councillors, staff and residents sufficient time to work on a detailed bylaw. During the moratorium, offenders should be issued stop work orders and taxed with heavy fines.

**A bylaw should:**

- 1) Clearly detail restrictions on forest clear-cutting in agricultural and rural areas as per recommendations of the committee.
- 2) Protect and reforest public land with forested buffers.  
examples – along green and gravel roads, near township parks and recreational fields.
- 3) Protect and reforest waterways and wetlands in township with forested buffers.
- 4) Ensure agricultural and rural property boundaries are protected with grass and/or forested buffers.
- 5) Ensure fair taxation.
  - The township needs to begin collecting specific forest cover and tile drain data from agricultural and rural properties and needs to forward this data to the Municipal Property Assessment Corporation (MPAC).

**The bylaw should be enforced by a third-party contractor with a forestry background.**

**The township should:**

- 1) Educate the public on good forestry, waterway and wetland practices.
  - by offering forestry and waterway/wetland information and links on the township web-site.  
examples – selective cutting should be prohibited during bird nesting season and ditch cleaning should be forbidden during fish spawning season.
  - by creating a citizens' forestry working group to help with the education process.
  - by promoting good forestry demonstration days in the township.
- 2) Continually update forest cover and tile drain data for long-term planning purposes.

Tuesday, September 17, 2019

Killi Campeau  
Clerk  
Township of South Glengarry  
Lancaster, ON  
K0C 1N0

### **RE: Tree Canopy and Natural Vegetation Policy**

Though I am not a resident of South Glengarry, I have lived and worked within the United Counties of Stormont, Dundas and Glengarry for over 30 years. I began working for Domtar as a forester in eastern Ontario and the United States. With the mill's closure in 2005, I moved on to the Raisin Region Conservation Authority as their Natural Heritage Specialist for the Cornwall Area of Concern-Remedial Action Plan. After retirement, I volunteered for various organizations and committees with the Eastern Ontario Model Forest, Ontario Woodlot Association and South Nation Conservation.

I have been involved in the development of many policies. Though well intentioned, policies are very broad in scope and lack the detail that most people are looking for. It was evident by the large attendance at the public meeting last week the importance of this Tree Cover Policy. Speeches ranged from landowners showing their passion for trees, to references on the state of forest cover and water quality within the area, to farmers stating their case for economic sustainability to being called socialists. Every speaker made valid points.

One of the concerns that I heard after the meeting was that there will be By-Laws regarding cutting. I, for one, do not believe in them as there is a lack of enthusiasm to develop and enforce them. As well, agriculture has an advantage in provincial policy. However, I believe that agriculture and forestry can come together to find a viable solution.

Below, I have made some recommendations as to how this policy can be effective and hopefully fair to all.

#### **1. Prevent tree removal within Township open and unopened road allowances.**

- All trees on open and unopened road allowances should be inventoried.
- Information obtained for the inventory should include tree species, tree location (private land or municipal land) and tree health (i.e. forest diseases such as EAB). **Note:** Butternut is considered to be a Species at Risk (SAR) and must be assessed by provincially recognized assessors. Compensation planting must occur if a Butternut is removed.
- A management plan should be written to allow for the removal of selected trees which may hinder the movement of larger farm machinery. (This does not mean the removal of all trees along the right-of-way)
- No application or fee to be charged for tree proven to be growing on private land. However, if possible, private landowners should be encouraged to retain trees growing on their land along the right-of-way.
- Trees should be removed by an approved contractor.

- The fee for a municipal tree requiring removal could be used for the following:
  - SDG County Roadside Tree Program
  - Planting of municipal lands
  - Used for purchase of forested lands
  - Applied towards the County Forestry Program: woodlot visits, MFTIP rebates, land purchase
  - Provide monies or trees for local community programs

## **2. Prevent tree removal on Township-owned land.**

- If seems that most people seem to have concerns over green roads though I do know of several trespasses on Crown and County lands. In this case the boundaries of both Crown, Municipal and CA lands should be identified by some sort of marking or signage.
- All trees on Township-owned land should be inventoried.
- Information of inventory should include tree species, location (private land or municipal land) and tree health (i.e. forest diseases such as EAB). **Note:** Butternut is considered to be Species at Risk (SAR) and must be assessed by provincially recognized assessors. Compensation planting must occur.
- It is recommended that a forest management plan should be written for municipal lands not currently being managed by South Nation Conservation.
- Should a tree, requiring removal, fall on municipal land, a permit should be applied for. A set fee for the removal of the tree should be charged.
- Trees should be removed at an approved contractor.
- The fee for the tree could be used for the following:
  - SDG County Roadside Tree Program
  - Planting of municipal lands
  - Used for purchase of forested lands
  - Applied towards the County Forestry Program: woodlot visits/MFTIP rebates
  - Provide trees for community programs

## **3. Increase tree planting on Township-owned land, especially within public parks where possible.**

- Hopefully this action has been ongoing through the years but I encourage that the municipality, in partnership with the County, initiate a land purchase program to ensure an increase in municipal land holdings. Current public land holdings are less than 5% of the United Counties.
- It is important to purchase forest lands as it allows for diversity and habitat protection. With the decrease in forest cover, forest stands are becoming smaller in size and increasingly fragmented.
- In 2014, it was found that forest cover within SDG had fallen at a rate of almost 1% per year since 2009. Unfortunately, with no acquisition of aerial photography in 2019, as scheduled, there will be no new forest cover figures known until at least 2021. However, both visual and anecdotal reports, the removal of woodlands has not slowed down significantly.

**4. Acquire forested land when offered through land donations.**

- I suggest that you examine South Nation's land acquisition program as a model.

**5. Support the United Counties of SDG in forested land acquisitions within the Township of South Glengarry.**

- It is only in the last two years that the Counties has re-instated a program to purchase lands and provide landowners with advice and rebates should they enroll in the Managed Forest Tax Incentive Program (MFTIP). Established through the hard work of the former planner, Alison McDonald, did this program come to fruition and hopefully will continue.
- I cannot say for sure but the last time that SDG Counties purchased a significant amount of forested property was when Domtar Inc. began selling its forest properties prior to the mill's closure.

**6. Support and promote the Raisin Region Conservation Authority Tree Seedling Program.**

- I believe that 6,7,8 could be combined

**7. Support residents and others in developing tree planting plans that ensure the long term survival of the tree plantings.**

- This is where a partnership with the CA's and other forest organizations such as Forests Ontario, Eastern Ontario Model Forest and Ontario Woodlot Association who have the knowledge and expertise to deliver a planting program for the Counties, Municipalities and landowners. Don't recreate the wheel.
- The Counties and Municipalities, though having forested lands, have given the management of these lands to both the Ministry of Natural Resources and Forestry and now South Nation Conservation. Till this year, Raisin Region Conservation has delivered a CA wide planting program. Whether it will continue is up to the Raisin Region CA. At a limited scale the 50 Million Tree Program will continue though Forest Ontario.

**8. Support and participate where possible in tree planting efforts by the Raisin Region Conservation Authority.**

- Unfortunately the Raisin Region CA currently has no forest staff. Their forest programs have always concentrated on planting and never on woodlot management. In the past the CA has been focused on water quality, source water programs such as the Cornwall Area of Concern-Remedial Action Plan (RAP) or Source Water Protection. Unfortunately changes to the Canada-Ontario Agreement (COA) have led to removal of

most of the forest criteria originally listed in the RAP. It has recently been recommended that they hire a contractor for their planting program and look into having their forested lands placed under the Managed Forest Tax Incentive Program (MFTIP).

**9. Develop a municipal commemorative tree program where people can buy and plant trees in municipal parks in honour of their loved ones who have passed or organizations.**

- Though thoughtful this would be a minimal activity and would not add to the protection, restoration or enhancement of tree cover at a landscape scale.

**10. Require a tree planting schedule as a condition of draft plan approval for new subdivisions that will require one native tree in front of each lot within the front yard.**

- Basically aimed at urban areas, this would be a minimal activity as the planting of a tree in one's front yard does not add to the retention of forest cover at a landscape scale, nor diversity, nor habitat protection.

**11. Support the replacement of native trees that are proposed to be removed as part of a development; either in a new location on the subject property or in a mutually agreed upon location elsewhere in the Township.**

- Somewhat akin to the Butternut compensation plan, I think that developers should be required to replace the trees or equivalent area of trees removed. This could be accomplished by:
  - purchasing and donating forest property
  - purchasing and donating wetlands
  - purchase of trees for landowners and community programs
  - education programs and workshops

**12. Encourage tree planting as part of the Landscaping Program within the Township's Community Improvement Plan.**

- A good opportunity to promote planting, educate the public on the benefits of trees and tree cover.

**13. Implement the existing Official Plan policies related to Significant Woodlands, Provincially Significant Wetlands and Natural Heritage Systems.**

- The PPS, Section 2.1, lays out the definition of "Significant" and has set criteria for wetlands, woodlands, valleylands, wildlife habitat, areas of natural and scientific interest and coastal wetlands. Though the PPS states that no development or site alteration shall occur unless it has been



demonstrated that there will be no negative impacts on the natural features or their ecological functions, it goes on to state nothing in policy 2.1 is intended to limit the ability of agricultural uses to continue. Unfortunately studies conducted for the Cornwall Area of Concern-Remedial Action Plan did find that both wetlands and coastal wetlands were being altered through filling.

- Woodlands, riparian and hedgerows have been significantly reduced as well.
- I understand that a project to determine a natural heritage system throughout the United Counties, as mandated by the PPS. This policy should reflect the results of the project which I assume will be incorporated into the Official Plan.

**14. Encourage residents to obtain an approved managed forest plan and to have their properties classified as a Managed Forest to take advantage of the Managed Forest Tax Incentive Program where you pay 25% of the municipal tax rate set for residential properties.**

- It should be made clear that the 25% reduction in municipal tax applies only to the approved forested lands on the property. Residential lands (homes, barns, sheds) are not included in the tax reduction and so property taxes will decrease but not 25%.
- Under the Farm Tax Rebate Program, farmers are allowed to retain limited amount of forested lands on their property without penalty. There are also incentives through the Soil and Crop Association for forest management.

## **Monitoring**

The General Manager of Community Services shall be responsible for monitoring the implementation of this policy.

- I recommend that a forester, forest technician or arborist be contracted to do the inventories, assessments and participate in the planning that will be required once this policy is passed.
- When it becomes necessary to remove trees, the trees should be marked and removed by an approved contractor.

Yours Truly,

*Dorothy Hamilton*

Dorothy Hamilton  
709-323 Second St. East  
Cornwall, ON  
K6H 6J9

Cc: Joanne Haley, General Manager of Community Services



September 18, 2019

Glengarry Federation of Agriculture

Township of South Glengarry

Re: South Glengarry Tree Canopy and Natural Vegetation Policy

Thank you for the opportunity to comment on the draft for the South Glengarry Tree Canopy and Natural Vegetation Policy. The Glengarry Federation of Agriculture would like to recommend some changes to this Policy.

Under the **Priority Action**,

1. "Prevent tree removal within Township open and unopened road allowances"

We would like this removed.

2. "Prevent tree removal on Township – owned land."

We would prefer it to say – Encourage canopy maintenance on Township – owned land.

11." Support the replacement of native trees that are proposed to be removed as part of a development; either in a new location on the subject property or in a mutually agreed upon location elsewhere in the Township"

We would like a better definition of development. Development could mean converting bush to farm land. Also we would like any trees that are to be planted not be planted on prime agricultural land.

13. "Implement the existing Official Plan policies related to Significant Woodlands, Provincially Significant Wetlands and Natural Heritage Systems"

What exactly does this mean? Can you be more specific? When you are assessing the Woodlands, Wetlands and Natural Heritage Systems we ask that you do not solely rely on aerial pictures but actually walk these properties.

The Glengarry Federation of Agriculture supports the recommendations already made by the South Glengarry Agricultural Advisory Committee regarding the Tree Canopy and Natural Vegetation Policy.

The Glengarry Federation of Agriculture is ready to meet with you to discuss any of our recommendations.

Sincerely,

Pres. Rob McDonald

Glengarry Federation of Agriculture

North Lancaster, ON

613-577-0957



**STORMONT, DUNDAS & GLENGARRY CHAPTER OF THE ONTARIO WOODLOT ASSOCIATION  
(S.D.&G. CHAPTER OF THE OWA)**

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September 17, 2019

Ms. Kelli Campeau,  
Clerk,  
Township of South Glengarry,

Dear Ms. Campeau,

The SDG Chapter of the Ontario Woodlot Association (OWA) is an organization of woodlot owners, some of whom live in South Glengarry. We encourage our members and other woodlot owners to promote and manage sustainable woodlots for the benefit of current and future generations.

We congratulate South Glengarry Council and Staff for a well thought out "Tree Canopy and Natural Vegetation Policy".

As President, I attended the Public Meeting on September 9, 2019 and then informed my Chapter's Board of Directors of the concerns of the attendees who spoke. We would like to address some of those concerns and also some of ours.

The Board believes that the "Benefits" sections should address the benefits of Tree Canopy and Natural Vegetation's amelioration of the extremes of Climate Change. The heavy rains or droughts will have less effect on the land in our township and county if there are woodlots and wetlands to balance these weather extremes.

It is incumbent upon the Council to continue to refine and then implement the Policy even if there is a change in the Provincial Government's direction. It is a Policy that is both relevant and needed at this point in time.

Re the Monitoring of the Policy, the Board believes that the Council should consider a forester, forest technician or arborist to help the General Manager of Community Services to monitor and implement this Policy. The township Council must realize that implementing, monitoring and enforcing the Tree Canopy Policy is going to cost tax dollars. We believe that most taxpayers think that this cost is justified.

The Board understands the concerns of the farmers re imposition of rules on property they own or rent. However, their concern that this Policy will lead to a Tree Cutting Bylaw should not

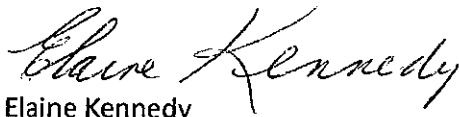
P.O. Box 29, 38 Victoria St., Finch, ON, K0C 1K0, [sdgowawood@gmail.com](mailto:sdgowawood@gmail.com)  
Ontario Woodlot Association (OWA) - <https://www.ontariowoodlot.com/>

control this policy. If the Council decides in the future that such a Bylaw is needed, their concerns re its contents should be dealt with at that time.

This Policy may need some tweaking from input from the citizens of South Glengarry but the Council should remember that its purpose is to serve all the citizens not just one segment representing a few families.

If the SDG Chapter of the OWA can be of service to the Council in any way, please feel free to contact us.

Yours truly,

A handwritten signature in cursive script that reads "Elaine Kennedy". The signature is written in black ink and is positioned above the printed name.

Elaine Kennedy

President

Cc: Joanne Haley, General Manager of Community Services

**Joanne Haley**

---

**From:** Kelli Campeau  
**Sent:** September-10-19 2:11 PM  
**To:** Joanne Haley  
**Subject:** FW: Trees

-----Original Message-----

**From:** Helen Sloan <helen.sloan01@gmail.com>  
**Sent:** September-10-19 1:58 PM  
**To:** Kelli Campeau <kcampeau@southglengarry.com>  
**Subject:** Trees

Hi,

I believe that farmers own their land but they should be good stewards of said land. When I see planting done right to a water's edge, the tree line having been cut, you know farm chemicals go right into the water. This is not a responsible practice. Are corn and soybeans so profitable that every tree must go. They say farmers feed cities but I don't believe that of the crops in our area. In places where trees have all been stripped along highways, snow covers the road causing traffic mishaps. In some cases the farmers who cut the trees are paid by taxpayer's money to put up snow fences. Too many trees cut can also cause erosion of the land. Animals have lost homes due to deforesting as well. I know farmers have too many rules and regulations these days but please protect our earth and water.

Sincerely,  
Helen Sloan  
Sent from my iPad

## Joanne Haley

---

**From:** Kelli Campeau  
**Sent:** September-10-19 5:11 PM  
**To:** Stephanie Jaworski  
**Cc:** Joanne Haley  
**Subject:** Re: Tree Cover By-Law

Perfect, thanks Stephanie!

Get [Outlook for iOS](#)

---

**From:** Stephanie Jaworski <[sjaworski@southglengarry.com](mailto:sjaworski@southglengarry.com)>  
**Sent:** Tuesday, September 10, 2019 4:53:12 PM  
**To:** Kelli Campeau <[kcampeau@southglengarry.com](mailto:kcampeau@southglengarry.com)>  
**Subject:** FW: Tree Cover By-Law

Hi Kelli,  
I received this feedback on the Tree Canopy Policy.

Stephanie Jaworski  
Councillor / Conseillère  
Township of South Glengarry  
613-361-2232

-----Original Message-----

**From:** [noreply@southglengarry.com](mailto:noreply@southglengarry.com) <[noreply@southglengarry.com](mailto:noreply@southglengarry.com)> On Behalf Of Marcel, Angela & Martin Dorie  
**Sent:** Monday, September 9, 2019 1:54 PM  
**To:** Stephanie Jaworski <[sjaworski@southglengarry.com](mailto:sjaworski@southglengarry.com)>  
**Subject:** Tree Cover By-Law

Regarding tonight's public meeting which we fully expect will be taken over by local ( and not so local)"environmentalists", we wish to advise you that we expect Council to stand firm behind the current amended ( Angela notified Joanne if an error) draft of the new Tree Cover By-Law.

As local farmers ( third and fourth generation in SG) who started on 18 acres and now own and lease a combined 400 acres, this is our land. WE bought it or are paying rent on it plus WE pay the taxes on it all. It is OURS.

If we choose to reclaim any of this land by cutting trees and, in doing so we do not disturb any environmentally sensitive areas or protected species, no one has the right to tell us we can not do so just as we do not tell these "environmentalists" what to do with their land.

In too many cases it is purely about people preferring to look at trees instead of crops. If they want to ensure that the view from their houses never changes they had better buy that land too. They have no guarantee it will remain there forever.

This is an AGRICULTURAL township. Please ensure that it stays this way and that farmers can continue to farm their land as they see fit and not at the whim of others who are now living on land which was once farmed.

These people do not seem to realize that, should they get what they want, before the By-Law is passed they will be responsible for the mass cutting of millions of trees in South Glengarry. What isn't standing can't be protected..

As our elected representatives, please ensure you vote for us, the farmers of SG

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Origin: <https://www.southglengarry.com/en/municipal-services/council.aspx>  
-----

This email was sent to you by Marcel, Angela & Martin Dorie<willaway@live.ca> through  
<https://www.southglengarry.com/>.



## Joanne Haley

---

**From:** Stephanie Jaworski  
**Sent:** September-10-19 5:35 PM  
**To:** Kelli Campeau  
**Cc:** Joanne Haley  
**Subject:** Tree canopy comments

Hi again,

I received the following comments via text:

"As Organic Dairy Farmers in South Glengarry, we view the quick disappearance of forest in our area of Ontario as worrying.

Trees are a very important part of our Ecco system . Not only are they beautiful to look at but also provide at great place for a picnic or tree Hammock.

Not to mention that they help clean the air, slow water runoff, prevent soil erosion etc.

I understand that farmers have rights but we all live in this township and should try to come up with some good compromises that will work for all of us here today and our children and Grandchildren.

Thank you

Heidi and Michael Krol  
Curldale Farms"

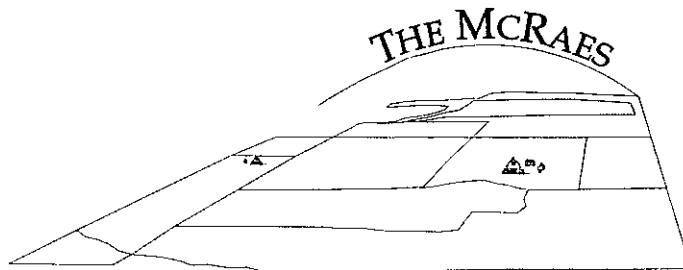
Stephanie Jaworski  
Councillor/ Conseillère  
South Glengarry

**MCRAE FARMS LTD.**

21535 Old Highway 2  
 Bainsville, Ontario K0C 1E0  
 Phone: (613) 347-2226  
 Email: shawn@mcræefarms.ca

September 11, 2019

**Township of South Glengarry**  
 6 Oak Street, PO Box 220  
 Lancaster ON K0C 1N0  
 613-347-1166  
 Fax: 613-347-3411

***Re: Tree Canopy and Natural Vegetation Policy***

Thank you for the opportunity to speak at Monday night's public meeting to discuss forest management policy in South Glengarry. It is refreshing to have public policy aired out in the open, like clean laundry on a sunny summer day, and I would like to thank and congratulate you for doing so.

In general terms, South Glengarry's "Draft Policy" is largely limited to that of managing trees and forested areas on properties that are publicly owned, and that is a satisfactory objective. To extend policy such that it would, in effect, control tree removals and forest management on private lands, would constitute egregious government overreach.

So called "old growth forest" is extremely rare in South Glengarry. Almost every acre has been clear cut at one time, and in most cases, multiple times. In instances where private land has been idled in the past century and allowed to return to bush, there are those who seek to purchase it and convert it to cropland. It is important for my fellow citizens and our municipal representatives, to focus upon the cause, and not just the effect, of this phenomenon; one that is not unique to our time.

By the 1920s, most of SD&G was deforested and farmed, and like today, much of that can be attributed to big government policy. Our country was recovering from the cost of the Great War – both financially, and in terms of human, demographic and psychological cost. National initiatives were unfurled to boost immigration, the economy and industry, open the West, unleash the agricultural potential of the Great Plains, the mineral and timber resources of the Canadian Shield and the Rocky Mountains. Consequently, a boom/bust cycle ensued and the 1930s brought ecological degradation, the dust bowl, financial ruin, and human suffering. Nearly a century later, the debates continue in economic circles (ie. Ben Bernanke: two term chairman of USA Federal Reserve) regarding the role that federal and central banking policy played in the creation and exacerbation of the Great Depression. However, it can be safely said that national "central planning" played a large role.

And so, today, while our local pulp/paper and saw mills have been regulated out of existence, we've also experienced a massive (2008) global-scale credit crisis, and an ensuing firestorm of unprecedented international financial manipulation: quantitative easings, macroprudential debt reallocations, helicopter money, too-big-to-fail-bail-outs, save-the-nation-bail-ins, negative interest rates, a corporate welfare bonanza, and government intervention *ad nauseum*. The upshot, down on the farm, is economic distortion. A national policy to force the blending of corn-ethanol with gasoline has inspired farmers to convert pasture, hay, bush and stony knoll alike into "prime land" for corn production. The simultaneous flood of cheap credit, facilitated in Canada by the Farm Credit Corporation Act (FCC) has been inducing farmers to borrow, buy new equipment, expand acreage, and

"clear land for more corn", where interest-only loans are not uncommon. Are our South Glengarry farmers to blame for playing their part in the high-stakes fiscal experiment that top-level national and international power brokers have conceived and orchestrated?

Inevitably, our resident socialists are now calling for a doubling-down on government intervention. "There must be a ban on tree cutting!!" Those who no doubt applauded and supported the cause of the problem, now cry foul at the result. The only losers in this scenario are landowners like me, who have recognized and resisted the perils inherent in cheap credit, saved money instead, lived within our means, preserved our private woodlands, and have argued strenuously in support of liberty, sound money and private property rights. We will be robbed, as the raucous socialist mob takes what we've earned and conserved for our family. As I described publicly Monday night, this has already happened to our St. Lawrence River waterfrontage, first deemed "hazard lands", then "floodplain" (although already continuously flooded by the most controlled artificial lake in the world), then "provincially significant wetland", then "provincially significant coastal wetland complex".... and so on, until the Township, the Province, and all attendant agencies became the *de facto* owners through statutory and regulatory confiscation. Working together, they eventually reduced the market value of a 6000-foot water frontage and 200 acres of land, to near zero. I now stand to watch the same gut-rending process happen to my woodlands. Would I not be wise to tear it down right now? That's the "tragedy of the commons", is it not?

To understand what it was like for my family to be up against the bureaucrats of the Township, the RRCA, MNR, MAH central planners, and their limitless resources, and frankly to understand socialists in general, one ought review the classic scene of the movie "The Silence of the Lambs" where Clarice is questioned: "What NEEDS does he serve.... No! He covets. That is his nature...we begin by coveting what we see every day". And now, after fighting, and failing, for forty years to protect our riverfront "wetland" property from government confiscatory policy, I must go back to war over my woodlands along Sutherland Creek. Simply remember, when drafting policy on issues such as these, that the petitions you hear, and the statutory edicts you feel pressed to comply with, are all put forth by those who inherently covet properties that belong to people like me. "Why spend my own money to purchase property when I can take it by force and to Hell with the lawful owners?" said every tyrant in human history.

To my municipal council and staff, please stand strong against these seemingly inexorable (and sometimes outwardly innocuous) pressures and trends. It is far more injurious, long term, to permanently cut down our property rights and personal liberties, than it is to temporarily harvest a portion of "our" trees (the fact that the Crown owns 87% of the land in Ontario notwithstanding?). National economic policy will change again, trees will grow back, but "liberty lies in the hearts of men and women; when it dies there, no constitution, no law, no court can save it" (Judge Learned Hand, 1950).

Thank you again for considering this policy very carefully, while being cognizant of the "big picture". As I noted Monday night, a simple statement to affirm that "We, as South Glengarrians, love our forests." will suffice to satisfy the statutory requirement of the current legislation. Furthermore, and most importantly, it must be attended by a simultaneous affirmation of our staunch respect for, and defense of, private property rights.

With thanks and sincerity,



Shawn McRae  
McRae Farms Ltd.

**Joanne Haley**

---

**From:** Will-a-Way Farms <willaway@live.ca>  
**Sent:** September-11-19 3:56 PM  
**To:** Joanne Haley  
**Subject:** Tree Canopy By-Law

Read in the Standard-Freeholder that you are accepting comments on the above issue. On Monday we, as a farm, sent emails to all five council members. The following is what was sent:

"Regarding tonight's public meeting which we fully expect will be taken over by local ( and not so local)"environmentalists", we wish to advise you that we expect Council to stand firm behind the current amended ( Angela notified Joanne if an error) draft of the new Tree Cover By-Law.

As local farmers ( third and fourth generation in SG) who started on 18 acres and now own and lease a combined 400 acres, this is our land. WE bought it or are paying rent on it plus WE pay the taxes on it all. It is OURS.

If we choose to reclaim any of this land by cutting trees and, in doing so we do not disturb any environmentally sensitive areas or protected species, no one has the right to tell us we can not do so just as we do not tell these "environmentalists"what to do with their land.

In too many cases it is purely about people preferring to look at trees instead of crops. If they want to ensure that the view from their houses never changes they had better buy that land too. They have no guarantee it will remain there forever.

This is an AGRICULTURAL township. Please ensure that it stays this way and that farmers can continue to farm their land as they see fit and not at the whim of others who are now living on land which was once farmed.

These people do not seem to realize that, should they get what they want, before the By-Law is passed they will be responsible for the mass cutting of millions of trees in South Glengarry. What isn't standing can't be protected..

As our elected representatives, please ensure you vote for us, the farmers of SG."

We also have a proposal which may, or may not, encourage local farmers to at least leave the poorer quality land in trees. We know that many clear everything in a parcel, regardless of its zoning and land classification, the theory being that a big square field is easier to work than misshapen fields plus every square foot has cost them so must produce. When the land proves too stony, even almost solid rock at times, the outfit from Quebec arrives and spends weeks pulverizing all the rocks. This is not right and those are prime areas for leaving forested. In this respect we can understand where the anti-clearing movement comes from.

Firstly, allow clearing only on prime agricultural zoned land, A1 and A2. All other land types need SG approval to determine if the environmental cost would be worth the expected farm profits. RRCA and SNCA would love to be involved with that!

Secondly, for farmers with forested areas, agree to not charge property taxes on that area. The income the township receives from agriculture has greatly increased over the past 3 years since assessments were almost

doubled so the township can well afford it. From our calculations, using some unimproved land we own with no buildings as a base, property taxes are about \$14 per acre. ten acres of forest would be \$140 less taxes to pay. One hundred acres would be \$1400. less.

Farmers would have to register their forested acreage every year by a specified date giving location and acreage. A summer student ( paid by the provincial program) could verify the claimed land on Google Earth over the summer and either the By-Law inspector or the student could make random spot checks.

If or when the forested area is ever cleared, the tax break for the past X years could be re-payable. More incentive to leave trees standing as time goes on.

We can understand the concerns expressed at the meeting especially seeing the work being done by area farmers we once held in high regard. They are obviously only out for the almighty dollar with no regard to the land, but saying "No!" to everyone is not feasible either. There has to be a carrot held out to encourage farmers to comply.

Angela Dorie

Ms. Kelli Campeau,  
Clerk,  
Township of South Glengarry,

September 12, 2019

Dear Ms. Campeau,

I am writing in response to the request for input on the South Glengarry Policy on Tree Canopy.

I attended the meeting on Monday, Sept. 9 and was encouraged by the broad public interest in the subject of tree cover in our township and region. I support a strong Tree Canopy policy in South Glengarry and encourage the council to monitor and enforce the policy and any by-laws that flow from it. It has been evident for years that negative and illegal tree-clearing actions on public and private property have gone unrecognized and without financial penalties.

Further policy recommendations include

- Tree Canopy Policy should be under the Environment Committee not the Agriculture Committee. The Ag Committee has an obvious conflict of interest.
- Review of tree cover % should be every 2 years by a professional forester or Ontario MNR.
- Update of policy and action plan every 2 years following the review.
- Township commitment to replace trees on SG land lost to emerald ash borer, beech scale and Dutch elm disease.
- Strongly encourage and monitor buffer strips and vegetation planting near municipal drains, creeks and rivers even on private land.
- Encourage planting of windbreaks on private property to reduce winter road hazards.
- Review the property tax loss implications of land conversion – MPAC has key role but does not receive any information since there are no permits for farmland conversions.

I believe South Glengarry has a population of at least 12,000 citizens. I also believe that most citizens value and appreciate seeing trees in their yards, on roadsides and on fence lines. I also question the influence of a few large cash croppers who own or rent land in SG and other municipalities. Has SG done a study of the economic value added by these few families? There are no farm equipment dealers in South Glengarry (Green Valley Kubota has small items). Munro Agromart is the only major crop input supplier. Major Inc. in North Lancaster is owned in Quebec and the poultry and pork goes to Quebec for processing. The common refrain is that these large cash crop farms are feeding Canadians. The current reality is that most corn is going into ethanol and most soybeans will go to China or Europe if allowed.

South Glengarry has earned a reputation for strongly enforcing the building code. I would hope that our township would see the merit in implementing, monitoring and enforcing a policy and/or bylaw that preserves and encourages trees and forests.

Yours truly,

Bruce McPherson, 19637 County Road 25, Apple Hill, K0C1B0

## PRESENTATION TO SOUTH GLENGARRY TOWNSHIP

## Public Input to Proposed Draft Tree Canopy Policy

My name is Tina Cairncross and I have been a resident of South Glengarry for 33 years. I have huge concerns about the rapidly disappearing tree canopy in our Township. We live in a time when massive amounts of polluted air surround us all, which bring talks of carbon taxing, cap and trade policies as solutions, but forests are the best natural carbon sinks which can continue to improve our air quality at no cost to us. What are the costs of air pollution to our health and continued well being? We need to keep our forests, what little we have left.

Water quality is another ever-present concern both locally and globally. Water purity is a must and trees and wetlands play huge roles in keeping our water safe for our use. In 2006 the Raisin Region Conservation Authority studied our South Glengarry sub-watersheds, 15 of them actually, and the 5 watersheds with the lowest tree cover averaging 16.4%, received the poorest grades with 4 of the 5 getting an F grade for their water quality. It is a report card one would be ashamed of to take home, to show their grand children. It is clear from their documents that where tree cover was sparse, water quality was poor. That study was done 13 years ago and I wonder what this report card would look like today as we see our tree cover disappearing daily in our Township. We need to keep our trees.

I understand that none of us wants to be told what to do with our land, as I too am a landowner. I have my 12 acres, the next person has 100 acres and the next has 1000 acres, but there is a bigger picture at play here, and we all live in that bigger picture and all have a responsibility for its care. Science tells us that we are at a tipping point and any decisions you make as a council today will impact which way the tipping will go tomorrow. We cannot lose sight of this big picture. Thinking globally, and acting locally has never had more meaning. We mustn't lose sight of the value of our forests.

I think back to over a year ago when the powers that be wanted to close our only two Public High Schools and how we all fought against this saying that no one would want to live here if our schools were gone. I feel that the continuing loss of our trees will have an equal effect as to who wants to live here. I bought my 12 acres because of its trees.

We need to look at trees and see their worth in a positive light, how they benefit us and keep our community healthy, from improving our air and water quality, two of the very basics of living a healthy life on this planet, to see the value of keeping a windrow <sup>of trees</sup> field-side to keep our top soil where it is needed most. You never get forests back when you clear-cut them, even when re-forestation is undertaken. You never get them back the same as when they grew naturally. When they're gone they are gone for good.

As stated in South Glengarry's "Tree Canopy and Natural Vegetation Policy" the purpose is twofold, to **reduce the loss of tree coverage and protect and increase tree coverage**. I see very little in your action plan that will accomplish either one of these purposes. And if you wait another 5 years to review this policy, there will be fewer trees again to talk about. Please have the courage and foresight to take a firm policy stand now on protecting our forest cover. *and our quality of life*

*Tina Cairncross*

Respectively submitted

Tina Cairncross

4658 Glen Roy Road

September 9<sup>th</sup>, 2019



Good evening members of Council, Municipal representatives, ladies, and gentlemen.

Thank you for giving us the opportunity to offer some suggestions for consideration in the draft policy for tree canopy and natural vegetation.

We are without question standing at a precarious moment in time where people around the world are concerned about climate breakdown, biodiversity loss, and the risk of social and ecological collapse. I am here with suggestions that may assist in averting such happenings... that may assist LIFE in our community to co-flourish.

Suggestions for inclusion in The Draft Tree Canopy & Vegetation Policy.

**-Review frequency,**

May I suggest every 2 years or as needed.

As our forest cover numbers from 2014 indicate we are below the 30% minimum canopy cover needed to support biodiversity. The newest calculations coming in 2020 may well indicate taking another look at the policy sooner rather than later.

**Applicability**

-With reference to "Nothing in this policy is intended to restrict normal farm practices as defined by the Farm Practices Protection Act, R.S.O. 1990

**\*\*Suggestion:** There are best practices suggested by the Ontario Ministry of Agriculture, Food & Rural Affairs. For my own personal mental health, that of our community, the health of our water and future generations of humans and wildlife, I would like to see the Policy require best practices be followed.

**-Priority Actions.**

**\*\*It really concerns me that I do not see anything new here that has not been practiced and supported in the past. Despite these priority actions which South Glengarry and neighbouring Counties have supported in the past, our tree canopy and natural vegetation numbers have been continually going down. These 'priority actions' are not increasing our numbers. Perhaps it is time to put some teeth into new priority actions.**

-#6, #8.... Yes, I know tree planting efforts by RRCA have been supported. This has not grown our canopy numbers.

\*\*Suggestion: The RRCA, South Nation Conservation, St. Lawrence River Institute, and the St. Lawrence Remedial Action plan have given advice to all the Counties regarding buffer zones, aquatic habitat degradation along our waterways, encouraging enhancement of the protection, number, size, quality and distribution (ie. Reduce fragmentation) of certain terrestrial habitats (i.e., mature and over mature forest, riparian habitats) and their dependent species. I believe it is time to take the advice of our Conservation Authorities and Environmental groups in hand, identify appropriate remedies and **ensure their implementation**. Improving our shoreline/water course way habitats (known as the ribbon of life) will assist 90% of our aquatic life and 70% of land-based wildlife.

#10, 11

Require a tree planting schedule as a condition of draft plan approval for new subdivisions that will require one native tree in front of each lot within the front yard.

Support the replacement of native trees that are proposed to be removed as part of a development; either in a new location on the subject property or in a mutually agreed upon location elsewhere in the Township. This would in fact be splitting up a familial community and would affect wildlife and tree health.

\*\*Suggestion: Firstly...Have all our Councillors and Municipal employees watch 'The Hidden Life of Trees' available at the Cornwall Public Library featuring German forester Peter Wohlleben and scientist Suzanne Simard from The University of British Columbia, Canada) This would give all an informed understanding of our tree and vegetation communities.

\*\*Suggestion: Secondly... I respectfully ask you to consider to leave a portion of the tree and natural vegetation cover in the proposed new subdivision. This keeps part of the tree/vegetation community in tact which supports people health, tree and wildlife health, and makes the community a more desirable community to live in.

Lastly if there is any way that I can assist my community in preserving and growing our Tree Canopy and Natural Vegetation cover... simply let me know. I would be happy to help. Thank you. Jacqueline Milner, 613.931.3514

September 18, 2019

Township of South Glengarry  
6 Oak St. P.O. Box 220  
Lancaster ON K0C 1N0

ATTN: Joanne Haley

This letter is regarding your request for input for the proposed Tree Canopy and Natural Vegetation Policy.

The Township By-Law #33-14 is not working especially Chapter 13 (Farm Equipment)

We are concerned about the unopened road allowance between concessions 4 and 5 East of Hwy 34.

- About 1200' or 1 acre of this allowance was clear cut and the wood sold.
- A survey was done and paid for by the township in March 2014 to locate about 1 mile of the north limit of the 40' wide allowance. 16 steel posts were used to mark this north limit.
- Stumps and stones were removed by the land owner whose land is north of the unopened road allowance.
- Adjoining field to the north and the road allowance were cultivated and seeded as one field in 2019.
- 5 survey markers have been removed.

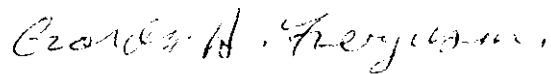
This clear cutting of a green road was not for access to the adjoining farm to the north.

This is not right and is not fair to those who respect that green roads are public property and to be used for access if necessary.

Chapter 13 of by-law 33-14 does not give the General Manager of Infrastructure Services any guidance whatsoever in administering this section of the by-law.

I would like to suggest the following:

- If access is granted under chapter 13 it must be a maximum of 15 feet wide, centered in the 40' allowance. A survey must be done to verify allowance limits.
- Adjacent landowners must be notified if someone applies for access so they can make sure no one is cutting trees or excavating on their own property.
- Permission for access should only be given if justified as the only means to access a certain property. This justification must be in writing.
- All authorized cutting and excavation on allowances to be monitored by a by-law officer.
- The township should put a tree cutting moratorium on public land until chapter 13 of by-law 33-14 is updated.



Gordon A. Ferguson  
5133 Cty. Rd 34  
Williamstown, On  
K0C 2J0

September 18, 2019

Township of South Glengarry  
6 Oak Street P.O. Box 220  
Lancaster, ON K0C 1N0

Attention: Joanne Haley

RE: Tree Canopy and Natural Vegetation Policy

I would like to express to you, as I have to the council members and the public in attendance on September 9<sup>th</sup>, 2019, my support for the Tree Canopy and Natural Vegetation as it is drafted with respect to protecting trees on open and unopened road allowances as well as on Township owned land. If the community is to take the conservation of the tree canopy seriously, the Township has to take the lead and set the example of conservation of tree cover on properties that are publicly owned and of benefit to the entire community. Likewise, the By-Law regarding the use of unopened road allowances should continue to reflect the restrictions put in place at that time regarding any changes to unopened road allowances and be supported by the Tree Canopy and Natural Vegetation Policy including section 13 of the By-Law (Farm Equipment).

In a 2009 RRCA survey of 14 of the watersheds in South Glengarry, the average forest cover of five of them was 16%. This 16% includes a large percentage of tree cover on unopened road allowances in these five watersheds. If the Township restricts cutting of trees on these publicly owned lands it will have a major impact on maintaining what tree cover there is left.

In acknowledging that road allowances were initially set out to allow access to private properties, we have to accept that the role of these lands has changed now that infrastructure has been well established in the township since its initial settlement. These public lands now play an important role for recreation and environmental benefits to the public. In very few cases would a road allowance need to be opened to allow access to a property. I feel that under no circumstance should an unopened road allowance or township property be cleared for cultivation to the sole benefit of an adjacent landowner.

With regards to restrictions to cutting of trees on private properties, as we witness the emotion of landowners exercising their right to choose how they manage their properties, I would suggest that this issue be addressed by major property tax reform. The benefit of these privately owned woodlots to the general public is not currently valued in the existing property tax scheme. I believe that this reform is beyond the scope of the Tree Canopy and Natural Vegetation Policy and should be part of an overall climate change initiative by all levels of government.

A handwritten signature in blue ink, reading "John Ferguson" with a stylized flourish at the end.

John Ferguson  
Glen Gordon Farms Ltd  
5205 County Road 34  
613.360.2621

## To Members of Council of South Glengarry

My name is Robert McDonell. I live at 19785 Cty. Rd #17 in Williamstown. I own the farm just east of the High School. It is 300A. of which 50A. is bush (wood lot). This bush has been used for a number of purposes

- 1 – wood to heat our house (ash - maple - beech )
- 2 – wood for construction ( hemlock )
- 3 – wood for carpentry ( pine )

This discussion seems to be about tree cover. I went on the internet and typed in “ Tree Cover Ontario”. The site showed that Ontario is divided into four (4) regions. Regions one (1) and two (2) are in Northern Ontario and make up about 75% of the province. Region four (4) is a small area just north of Lake Ontario and Lake Erie which is about 5% of the province. The remaining 20% of the province where we live is called “ The Great Lakes St. Lawrence Forest Region”. This region is 62% forest cover. This area includes Algonquin Park and the Upper Ottawa Valley which has a lot of trees. This area is a rough stony almost semi mountainous area and a very good place for trees. At either end of this region are the farming areas of Western and Eastern Ontario .Western Ontario used to be called the bread basket of the province but today Eastern Ontario can compete very favorably. South Glengarry has very fertile soil and especially the eastern half of the township (Lancaster Township).

There have been some complaints about land clearing. We have to remember that almost 100% of land that is cleared goes into growing

crops (food production). There are very few virgin forests in our area therefore almost all cleared land has been farmed in the past. When our region is 62% forest cover I have no objection to using our very best land for growing crops (food) even if it means clearing forest areas. I do hope that our wet lands will be saved. We certainly do need them.

Carbon Dioxide(CO<sub>2</sub>) is another controversial subject. I forget where I either read or heard on the radio that we have enough trees in Canada to look after all the CO<sub>2</sub> that we produce. Canada has 34% forest cover. What we seem to forget is that CO<sub>2</sub> is needed in everything that grows whether it is corn, soybeans, small grains, grass, or even weeds. Commercial greenhouses add CO<sub>2</sub> to their operations and usually at two to three times atmospheric CO<sub>2</sub> levels. Plants will grow stronger and faster, and with greater yields under such conditions.

A few years ago when we were milking cows we used to get a publication from the USA called "Hoards Dairyman". In one issue was a story about a municipality in Michigan that teamed up with their local Real Estate Industry and every time there was a land transaction the buyer was told three (3) things:

- 1 – You now live in the country
- 2 – There are going to be smells
- 3 – There are going to be noises

Maybe if South Glengarry would join with the local Real Estate Industry they could add "Plant Some Trees".

Another subject that gets very little attention is the number of acres of often prime farm land that goes into development every year.

South Glengarry calls this a “ Tree Cover Policy” and are trying to get the feeling of the people. Sometimes policies like this leads to bylaws. Please don’t pass another law that will rule my life and tell me what I can do and cannot do on my farm. Farmers are and have always been the best stewards of the land.

Robert McDonell





September 13<sup>th</sup>, 2019

Council of South Glengarry

I attended your open meeting of September 9<sup>th</sup>, 2019 and write to confirm my opinion on the policy set out in the paper circulated at that meeting.

The priorities in such a policy should be the first 3 with one addition to number 3. There are hundreds of unopened road allowances both east and west, and north and south. Some of these are being used by abutting land owners for their own profits. The Township should as a priority reclaim these by planting them with trees thereby promoting a green canopy and preventing what in most circumstances amounts to theft of public property.

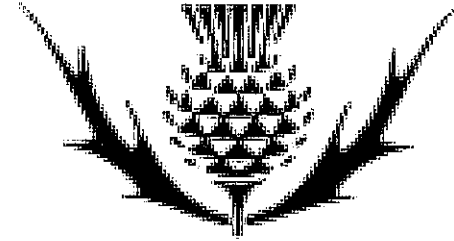
Finally all this will be for naught unless you are prepared to have your by-law officers enforce the policy (hopefully bylaw).

Respectfully submitted

A handwritten signature in dark ink, appearing to read "Randolph Ross", is written below the "Respectfully submitted" text.

Randolph Ross

# SOUTH GLENGARRY



*Ontario's Celtic Heartland*

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**SOUTH  
GLENGARRY**



*Ontario's Celtic Heartland*

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# 2020 Draft Budget Discussions

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Friday, November 22, 2019

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Start Time – Following Tree Canopy Meeting - Council Chambers  
Lunch will be provided at noon

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# Special Council Agenda

1. Call To Order
2. Approval of Agenda
  - Additions, Deletions or Amendments
3. Declaration of Pecuniary Interest
4. Opening Remarks
  - Mayor Prevost
5. New Business
  - 2020 Draft Budget Presentation (L. McDonald)
6. Adjournment

Questions (613-347-1166):

Lachlan McDonald, x.263, [lmcdonald@southglengarry.com](mailto:lmcdonald@southglengarry.com)  
Joanne Haley, x.231, [jhaley@southglengarry.com](mailto:jhaley@southglengarry.com)

Dave Robertson, 347-2500, [dave@southglengarry.com](mailto:dave@southglengarry.com)  
Ewen MacDonald, x.228, [ewen@southglengarry.com](mailto:ewen@southglengarry.com)

## 2020 - Proposed Budget Expenses

## 2020 Draft Levy

**\$ 9,268,083**

Item Changed

Changes:

**For our budget meeting on November 29 the assessment information is not available from MPAC so the usual comparator isn't available.**

**This meeting will focus on expenses.**

## Draft Levy

'20

**\$ 9,482,083**

### Δ Expenses vs. 2019

**+ \$ 223,548**

**+ 2.41%**

Levy

'19

**\$ 9,258,535**

# 2019 – Example of Full Review (post MPAC Assessment Information)

2019 Draft Levy									
S 9,239,465									
Changes:	-45,000	Item Changed		'18	'19 Twp Taxation (2019)	Δ	vs. 2018	Δ	vs. 2018
	-15,000	Fleet Revenue (Adjustment)		Farm					
	60,000	Decrease Legal in Building Dept (2111)		730,250	845,125	S 1,060	+ S 143.63		COUNTY
	20,000	New Kubota Tractor for Recreation		Typical *				136 acres	+ S 143.59
	-20,000	Roadside Maintenance - Brushing		208,000	209,934	S 1,054	+ S 9.14		(- S 14.18)
	-35,000	Roads - Loosetop Dust Control		Waterfront ^					(- S 5.04)
	-10,000	Transfer from Roads Eqm Reserve		409,000	413,622	S 2,076	+ S 22.07		(- S 23.14)
	20,000	Decrease Municipal Drains Chrg (Rds)		50,000 of Assess.	50,465	S 253	+ S 2.20		(- S 3.41)
	8,500	CIP - Increase 20K from 40K - 60K		100,000 of Assess.	100,930	S 507	+ S 4.39		(- S 6.82)
	-17,430	Increase in Municipal drains							(- S 2.42)
	3,000	Increase Interest Revenue				S 1,230	+ S 1,215.52		
	-20,000	Council to 7K for additional confer				2018	2019		
	70,000	Website Transfer from 2018				RT	0.5912%		0.5790%
		General Reserves				FT	0.1478%		0.1447%
Levy (Post Deliberation)									
'19	S 9,258,535	'19 Residential Tax Rate		Δ Tax Rate vs. 2018		Δ Expenses vs. 2018			
		0.501881%		'19	- ( 0.05%)	+ S 453,553	+ 5.15%		
'18	S 8,804,982	'18 Residential Tax Rate				364,609	Growth on Assm'nt		
'17	8,556,939	0.502157%				88,944	New Assm'nt		



# Estimated Year End Reserves (2019)

Row Labels	Estimated YE 2019	2020	Current Total
		from Reserve To Reserve	
1-3-9900-9800 - General Reserve	\$2,974,931.44	(\$20,000.00)	\$2,979,931.44
1-3-9900-9803 - Risk Management Reserve	\$70,000.00		\$70,000.00
1-3-9900-9804 - Administration Building Reserve	\$125,500.00		\$125,500.00
1-3-9900-9807 - Scanning Project Reserve & Tablets	\$30,000.00		\$30,000.00
1-3-9900-9808 - Gas Tax Funding Reserve Fund	\$834,994.09	(\$1,219,000.00)	\$15,994.09
1-3-9900-9809 - Development Charges Reserve Fund	\$314,534.82		\$314,534.82
1-3-9901-9810 - Elections Expense Reserve	\$10,000.00		\$10,000.00
1-3-9902-9820 - Fire Capital Purchases Reserve	\$1,521,826.87	(\$1,150,000.00)	\$366,800.00
1-3-9903-9830 - Roads Buildings Reserve	\$1,240,000.00	(\$1,240,000.00)	\$0.00
1-3-9903-9831 - Roads Equipment Reserve	\$930,218.54	(\$250,000.00)	\$230,000.00
1-3-9903-9832 - Roads Bridges & Structures Reserve	\$169,987.12		\$165,000.00
1-3-9903-9833 - Roads Winter Maintenance Reserve	\$0.00		\$0.00
1-3-9903-9834 - Railway Crossing Improvement Reserve	\$20,000.00		\$20,000.00
1-3-9903-9838 - Cairnview Phase I Paving Reserve	\$24,542.50		\$24,542.50
1-3-9903-9839 - Airport Capital Reserve	\$58,466.89		\$58,466.89
1-3-9904-9840 - Glen Walter Water/Sewage System Reserve	\$739,821.79		\$739,821.79
1-3-9904-9841 - Lancaster Water/Sewage System Reserve	\$770,733.61		\$770,733.61
1-3-9904-9842 - Green Valley Sewage System System	\$50,326.73		\$50,326.73
1-3-9904-9846 - Landfill Sites Reserve	\$825,749.50		\$165,000.00
1-3-9905-9801 - Lan-Char Medical Centre Reserve	\$41,400.00		\$10,000.00
1-3-9907-9849 - Charlottenburgh Park Reserve	\$25,000.00		\$25,000.00
1-3-9907-9850 - Recreation Buildings Reserve	\$561,362.38		\$300,000.00
1-3-9907-9851 - Zamboni Purchase Reserve	\$66,167.00	(\$74,000.00)	\$8,000.00
1-3-9907-9852 - Martintown Community Center Reserve	\$33,171.63		\$33,171.63
1-3-9907-9853 - Nor' Westers Museum Reserve	\$35,682.09		\$20,000.00
1-3-9907-9854 - Smithfield Park Reserve	\$0.00		\$0.00
1-3-9907-9855 - Glengarry Sports Palace Reserve	\$3,630.13		\$3,630.13
1-3-9907-9856 - Sport Programs Reserve	\$72,481.40		\$72,481.40
1-3-9907-9857 - Peanut Line Reserve	\$260,202.02		\$10,000.00
1-3-9907-9858 - Parkland Reserve Fund	\$65,527.50		\$65,527.50
1-3-9907-9859 - Summerstown Trail Reserve	\$8,015.61		\$8,015.61
1-3-9907-9860 - General Park Reserve	\$190,000.00	(\$190,000.00)	\$0.00
1-3-9907-9861 - South Lancaster Wharf Reserve	\$10,600.00		\$3,000.00
1-3-9907-9862 - Cairnview Park Reserve	\$45,000.00		\$45,000.00
1-3-9908-9870 - Planning Department Reserve	\$192,000.00	(\$165,000.00)	\$27,000.00
1-3-9908-9871 - Building Stabilization Reserve	\$49,000.00		\$10,000.00
<b>Current Total</b>	<b>\$12,370,873.66</b>	<b>(\$4,308,000.00)</b>	<b>\$1,722,800.00</b>
			<b>\$9,785,673.66</b>



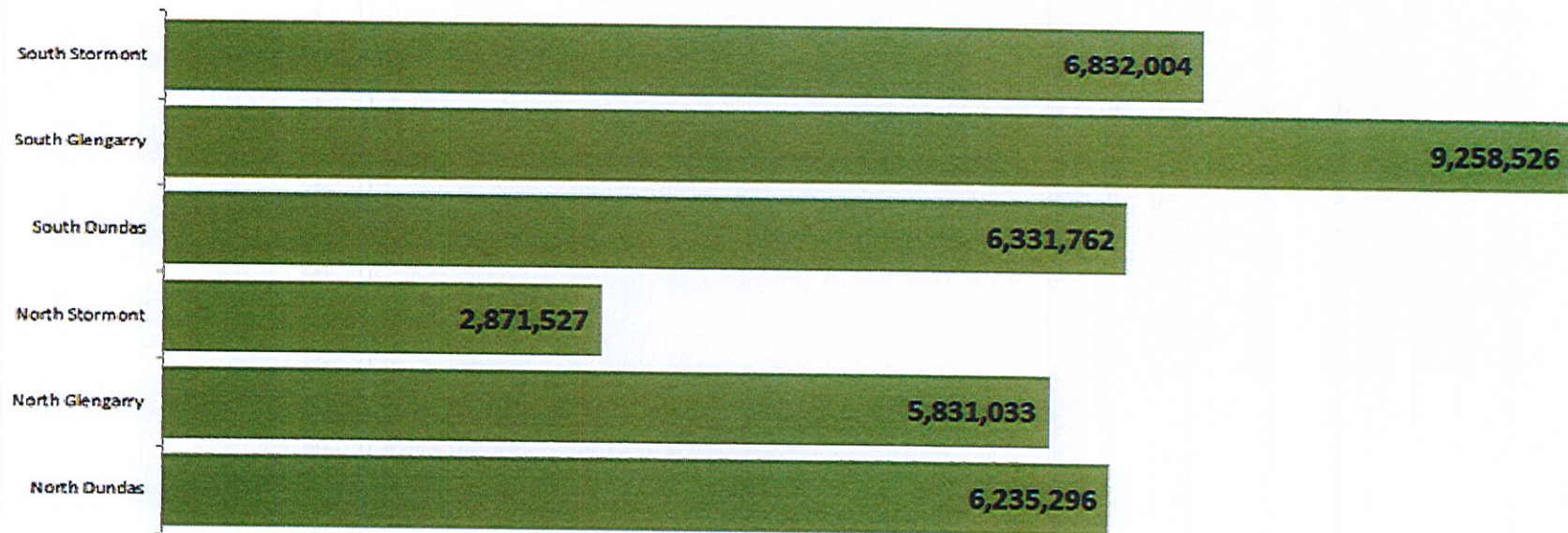
## Taxation Comparison Since Amalgamation

Year	Assessment	Township Taxes	County Taxes	Education Taxes	Total Taxes
1998	675,379,925	\$ 2,761,117	\$ 3,999,979	\$ 4,033,172	\$10,794,268
1999	679,406,465	\$ 2,500,210	\$ 3,941,041	\$ 3,834,907	\$10,276,158
2000	750,892,410	\$ 2,986,000	\$ 4,867,428	\$ 3,895,302	\$11,748,730
2001	745,007,360	\$ 3,245,339	\$ 5,027,627	\$ 3,686,128	\$11,959,094
2002	808,820,703	\$ 3,867,524	\$ 5,934,320	\$ 3,686,371	\$13,488,215
2003	937,413,970	\$ 4,645,219	\$ 6,227,057	\$ 3,758,956	\$14,631,232
2004	946,713,500	\$ 5,026,250	\$ 6,290,473	\$ 3,763,170	\$15,079,893
2005	1,046,703,466	\$ 5,264,109	\$ 6,539,014	\$ 3,761,822	\$15,564,945
2006	1,061,039,430	\$ 5,440,629	\$ 6,610,365	\$ 3,836,357	\$15,887,351
2007	1,070,925,472	\$ 5,490,269	\$ 6,788,331	\$ 3,854,414	\$16,133,014
2008	1,061,039,430	\$ 5,440,629	\$ 6,610,365	\$ 3,836,357	\$15,887,351
2009	1,145,809,303	\$ 5,731,841	\$ 6,969,066	\$ 3,936,998	\$16,637,905
2010	1,219,262,656	\$ 5,918,555	\$ 7,190,471	\$ 3,986,081	\$17,095,107
2011	1,295,538,157	\$ 6,066,188	\$ 7,876,833	\$ 3,971,709	\$17,914,730
2012	1,375,951,010	\$ 6,202,390	\$ 8,244,750	\$ 3,891,280	\$18,338,420
2013	1,474,437,334	\$ 6,373,970	\$ 8,476,824	\$ 3,946,818	\$18,797,612
2014	1,581,852,130	\$ 6,862,290	\$ 8,685,479	\$ 4,002,543	\$19,550,312
2015	1,698,091,947	\$ 7,483,021	\$ 9,078,060	\$ 4,134,485	\$20,695,566
2016	1,811,594,573	\$ 8,068,574	\$ 9,338,214	\$ 4,225,523	\$21,632,311
2017	1,955,415,036	\$ 8,556,939	\$ 9,837,059	\$ 4,216,815	\$22,610,813
2018	2,130,652,506	\$ 8,804,982	\$ 10,366,357	\$ 4,252,790	\$23,424,129
2019	2,295,721,220	\$ 9,258,526	\$ 10,680,696	\$ 4,251,954	\$24,191,176

Incr. Yr over Yr	Yr/Yr Twp	Yr/Yr Cty	Yr/Yr Edu
(\$518,110.00)	(\$260,907.00)	(\$58,938.00)	(\$198,265.00)
\$1,472,572.00	\$485,790.00	\$926,387.00	\$60,395.00
\$210,364.00	\$259,339.00	\$160,199.00	(\$209,174.00)
\$1,529,121.00	\$622,185.00	\$906,693.00	\$243.00
\$1,143,017.00	\$777,695.00	\$292,737.00	\$72,585.00
\$448,661.00	\$381,031.00	\$63,416.00	\$4,214.00
\$485,052.00	\$237,859.00	\$248,541.00	(\$1,348.00)
\$322,406.00	\$176,520.00	\$71,351.00	\$74,535.00
\$245,663.00	\$49,640.00	\$177,966.00	\$18,057.00
(\$245,663.00)	(\$49,640.00)	(\$177,966.00)	(\$18,057.00)
\$750,554.00	\$291,212.00	\$358,701.00	\$100,641.00
\$457,202.00	\$186,714.00	\$221,405.00	\$49,083.00
\$819,623.00	\$147,633.00	\$686,362.00	(\$14,372.00)
\$423,690.00	\$136,202.00	\$367,917.00	(\$80,429.00)
\$459,192.00	\$171,580.00	\$232,074.00	\$55,538.00
\$752,700.00	\$488,320.00	\$208,655.00	\$55,725.00
\$1,145,254.00	\$620,731.00	\$392,581.00	\$131,942.00
\$936,745.00	\$585,553.00	\$260,154.00	\$91,038.00
\$978,502.00	\$488,365.00	\$498,845.00	(\$8,708.00)
\$813,316.00	\$248,043.00	\$529,298.00	\$35,975.00
\$767,047.00	\$453,544.00	\$314,339.00	(\$836.00)



## Taxation - 2019 Lower Tier (SD&G)



# Local Tax Rates

Tax Rates (LT + UT + EDU)

RT	Glengarry		Stormont		Dundas	
	South	North	South	North	South	North
2013	1.324125%	1.348800%	1.258823%	1.282593%	1.321363%	1.324011%
2014	1.302455%	1.324200%	1.226223%	1.222291%	1.276827%	1.274450%
2015	1.292874%	1.303800%	1.220711%	1.191464%	1.259016%	1.242569%
2016	1.279964%	1.280800%	1.191873%	1.175167%	1.244358%	1.209185%
2017	1.288389%	1.279300%	1.197910%	1.151532%	1.257842%	1.196741%
2018	1.263357%	1.282500%	1.186810%	1.120988%	1.260913%	1.176200%
2019	1.241881%	1.261300%	1.186871%	1.088701%	1.238179%	

FT	Glengarry		Stormont		Dundas	
	South	North	South	North	South	North
2013	0.331031%	0.337200%	0.314706%	0.320648%	0.330341%	0.331003%
2014	0.325564%	0.330950%	0.307256%	0.305523%	0.319157%	0.318563%
2015	0.323268%	0.325950%	0.305228%	0.297916%	0.314804%	0.310692%
2016	0.320041%	0.320300%	0.298018%	0.291542%	0.311140%	0.302346%
2017	0.322072%	0.319750%	0.299450%	0.287858%	0.314435%	0.299160%
2018	0.315839%	0.320600%	0.296700%	0.280247%	0.315228%	0.294050%
2019	0.310420%	0.315300%	0.296668%	0.272125%	0.309495%	



# Local Taxation Collected

## Tax Dollars (LT Only - Local)

RT	Glengarry		Stormont		Dundas	
	South	North	South	North ^	South	North
2013	5,227,300	3,151,413	3,777,585	1,828,089		
2014	5,618,363	3,361,072	4,045,948	1,806,145		
2015	6,096,338	3,533,446	4,477,593	1,876,560		
2016	6,563,701	3,693,454	4,706,253	2,004,934		
2017	6,856,181	3,823,634	4,878,620	2,004,763	4,341,323	
2018	6,979,365	4,134,145	5,067,765	2,015,102	4,568,695	
2019	7,259,793	4,265,894	5,512,240	2,092,020		

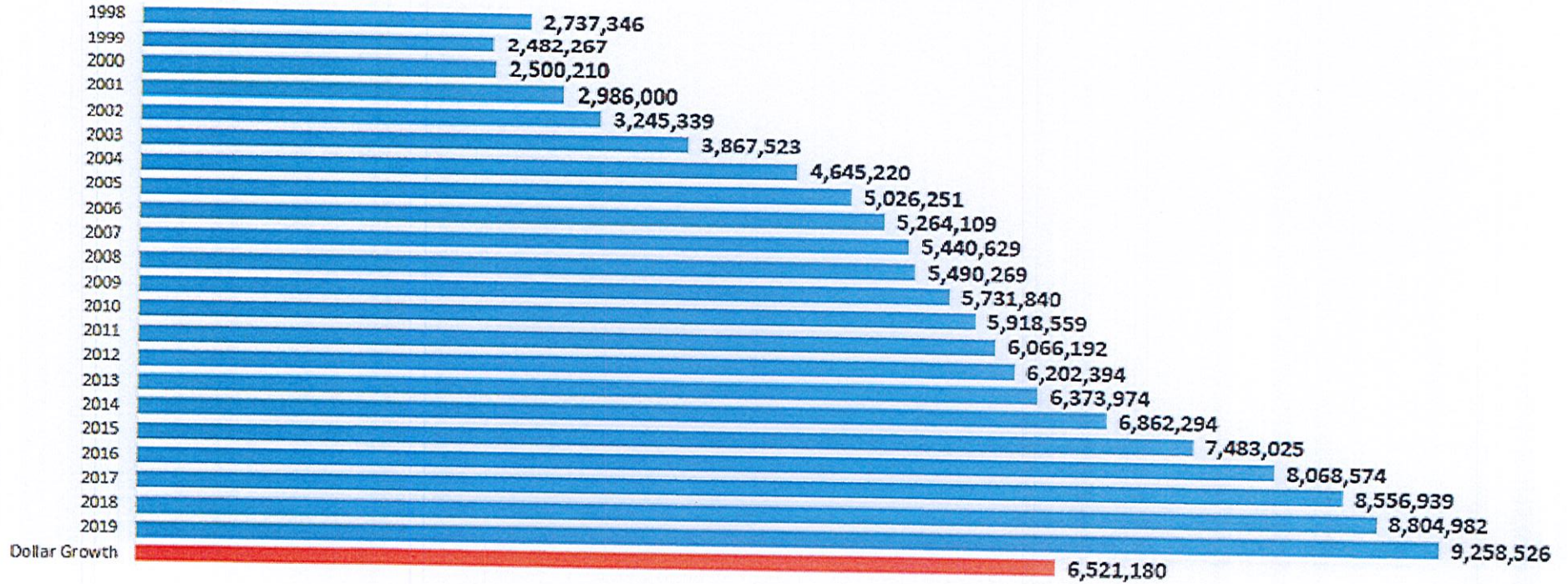
FT	Glengarry		Stormont		Dundas	
	South	North	South	North ^	South	North
2013	315,180	187,993	59,091	273,259		
2014	369,913	219,169	66,049	294,962		
2015	423,198	250,927	75,923	334,086		
2016	483,551	287,839	83,355	372,221		
2017	632,916	365,402	107,381	430,265	400,639	
2018	751,144	456,356	130,612	477,903	482,272	
2019	877,948	549,464	161,126	529,742		

TOTAL	Glengarry		Stormont		Dundas	
	South	North	South !	North ^	South *	North
2013	6,373,970	4,136,503	4,664,044	2,301,675		
2014	6,862,290	4,470,074	4,960,706	2,305,383		
2015	7,483,021	4,704,457	5,454,976	2,426,831		
2016	8,068,574	4,968,741	5,729,214	2,628,432		
2017	8,556,939	5,135,187	5,983,373	2,676,117	6,257,124	
2018	8,804,982	5,525,976	6,241,194	2,725,941	6,638,778	
2019	9,258,535	5,831,033	6,832,004	2,871,527	6,331,762	6,235,296

\* - South Dundas included Railway and Utility until 2019 | ^ - North Stormont includes some reverse engineering | ! - South Stormont includes PIL



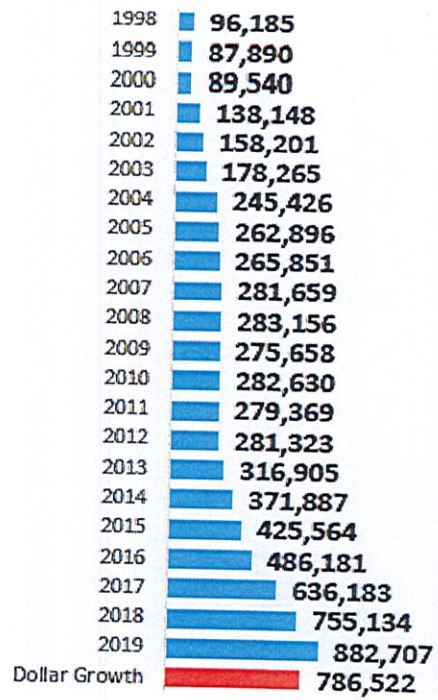
## Tax Growth Since Amalgamation



## Tax By Class

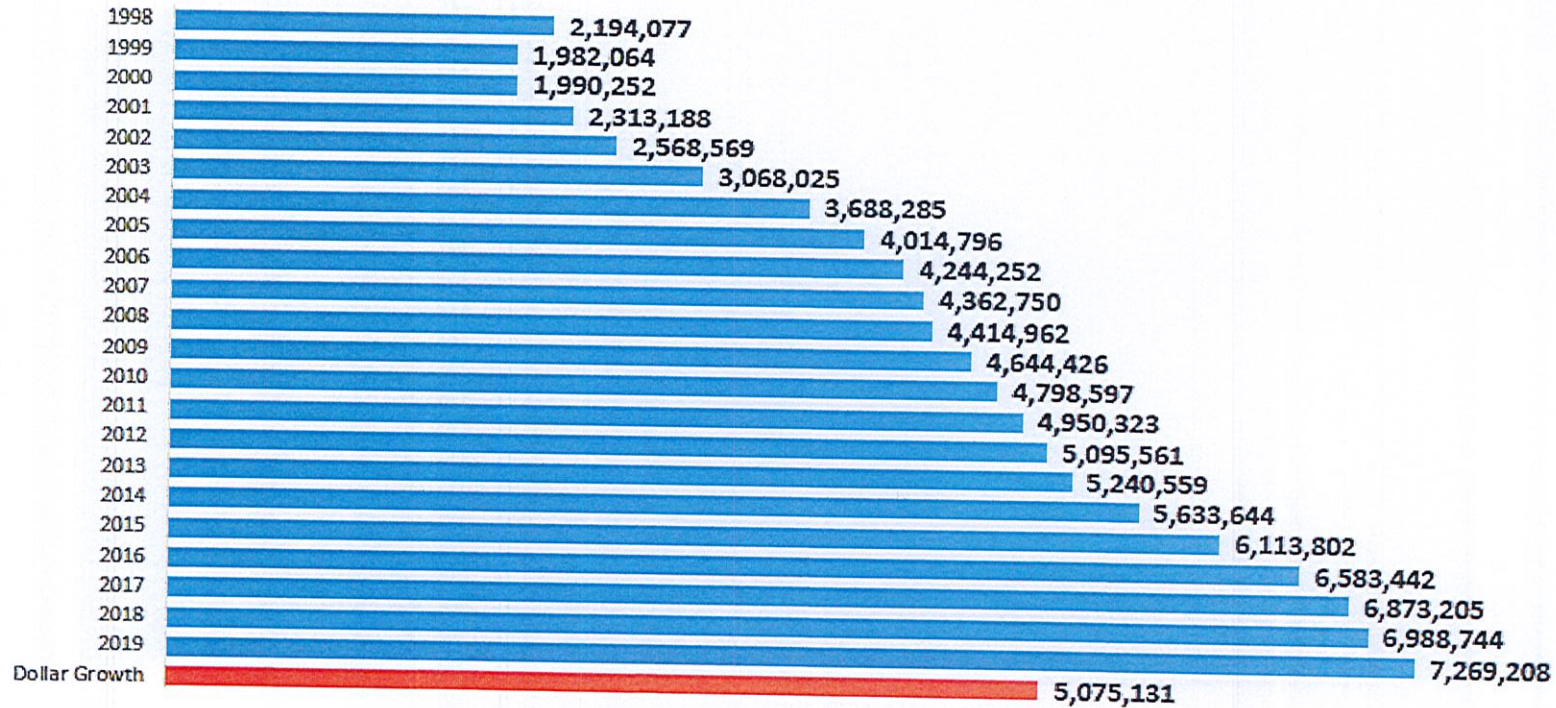


## Farm Tax Growth Since Amalgamation





## Residential Tax Growth Since Amalgamation





## Percentage of Tax Burden by Major Tax Class

	<b>Industrial</b>	<b>Farm</b>	<b>Commercial</b>	<b>Residential</b>
1998	8.16%	3.51%	8.18%	80.15%
1999	8.09%	3.54%	8.52%	79.85%
2000	8.48%	3.58%	8.34%	79.60%
2001	9.81%	4.63%	8.10%	77.47%
2002	7.53%	4.87%	8.45%	79.15%
2003	7.93%	4.61%	8.13%	79.33%
2004	7.78%	5.28%	7.54%	79.40%
2005	7.71%	5.23%	7.18%	79.88%
2006	7.49%	5.05%	6.83%	80.63%
2007	7.47%	5.18%	7.16%	80.19%
2008	7.34%	5.16%	7.08%	80.41%
2009	7.21%	4.81%	6.95%	81.03%
2010	7.20%	4.78%	6.94%	81.08%
2011	7.05%	4.61%	6.74%	81.61%
2012	6.76%	4.54%	6.55%	82.15%
2013	6.38%	4.97%	6.43%	82.22%
2014	6.13%	5.42%	6.36%	82.10%
2015	5.93%	5.69%	6.68%	81.70%
2016	5.81%	6.03%	6.57%	81.59%
2017	5.89%	7.43%	6.35%	80.32%
2018	5.81%	8.58%	6.24%	79.37%
2019	5.75%	9.53%	6.20%	78.51%

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - SEWER & WATER DEPT**



GL5410

2020 Draft Budget

Date : Nov 15, 2019

Time : 11:46 am

For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Taxation - Other Charges - Green Valle	(85,000.00)	(93,060.00)	(95,000.00)	(106,920.00)	(105,000.00)
Taxation - Other Charges - Kennedy Wat	(32,000.00)	(33,671.30)	(34,000.00)	(35,639.83)	(35,000.00)
Fees & User Charges - Glen Walter Syst	(396,000.00)	(561,444.32)	(506,500.00)	(505,777.48)	(536,500.00)
Fees & User Charges - Lancaster System	(543,500.00)	(657,359.85)	(663,500.00)	(658,750.94)	(758,500.00)
Ontario Grants	0.00	0.00	0.00	0.00	0.00
Transfers from Reserves	0.00	0.00	(742,281.00)	0.00	(864,000.00)
<b>Total Revenues</b>	<b>(1,056,500.00)</b>	<b>(1,345,535.47)</b>	<b>(2,041,281.00)</b>	<b>(1,307,088.25)</b>	<b>(2,299,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Water/Sewer Plants Sharable Operations	0.00	0.00	0.00	294,966.27	0.00
Glen Walter Water/Sewers	396,000.00	561,444.32	1,248,781.00	263,658.02	1,400,500.00
Lancaster/South Lancaster Water/Sewers	543,500.00	661,541.95	663,500.00	178,934.01	758,500.00
Green Valley Sewers	85,000.00	93,060.00	95,000.00	24,685.93	105,000.00
Kennedy Redwood Subdivision Water	32,000.00	33,671.30	34,000.00	21,487.44	35,000.00
Regional Water Project	0.00	0.00	0.00	0.00	0.00
<b>Total Expenses</b>	<b>1,056,500.00</b>	<b>1,349,717.57</b>	<b>2,041,281.00</b>	<b>783,731.67</b>	<b>2,299,000.00</b>
<b>Total General Fund</b>	<b>0.00</b>	<b>4,182.10</b>	<b>0.00</b>	<b>(523,356.58)</b>	<b>0.00</b>

TOWNSHIP OF SOUTH GLENGARRY  
FIR - SEWER & WATER DEPT



GL5410

2020 Draft Budget

Page 1

Date: Nov 15, 2019

Time: 9:43 am

For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Taxation - Other Charges - Green Valle</b>					
1-4-0044-0145 Green Valley Sewers Local Improvement	0.00	0.00	0.00	0.00	0.00
1-4-0044-0150 Green Valley Sewers User Charges	(85,000.00)	(93,060.00)	(95,000.00)	(106,920.00)	(105,000.00)
<b>Total Taxation - Other Charges - Green</b>	<b>(85,000.00)</b>	<b>(93,060.00)</b>	<b>(95,000.00)</b>	<b>(106,920.00)</b>	<b>(105,000.00)</b>
<b>Taxation - Other Charges - Kennedy Wat</b>					
1-4-0045-0155 Kennedy Redwood Water User Charges	(32,000.00)	(33,671.30)	(34,000.00)	(35,639.83)	(35,000.00)
<b>Total Taxation - Other Charges - Kenne</b>	<b>(32,000.00)</b>	<b>(33,671.30)</b>	<b>(34,000.00)</b>	<b>(35,639.83)</b>	<b>(35,000.00)</b>
<b>Fees &amp; User Charges - Glen Walter Syst</b>					
1-4-0452-0452 Glen Walter Water Revenue	(305,000.00)	(371,118.95)	(380,000.00)	(349,657.05)	(410,000.00)
1-4-0452-0453 Glen Walter Sewer Revenue	(90,000.00)	(117,757.57)	(125,000.00)	(109,174.63)	(125,000.00)
1-4-0452-0455 Glen Walter Long Term Debt Prepayment	0.00	0.00	0.00	0.00	0.00
1-4-0452-0456 Glen Walter Sewer/Water Interest Revenue	(500.00)	(2,461.23)	(1,000.00)	(2,136.34)	(1,000.00)
1-4-0452-0457 Glen Walter Service Connection Fee	0.00	(69,586.57)	0.00	(33,600.00)	0.00
1-4-0452-0459 Glen Walter S/W System Misc. Revenue	(500.00)	(520.00)	(500.00)	(703.46)	(500.00)
<b>Total Fees &amp; User Charges - Glen Walte</b>	<b>(396,000.00)</b>	<b>(561,444.32)</b>	<b>(506,500.00)</b>	<b>(495,271.48)</b>	<b>(536,500.00)</b>
<b>Fees &amp; User Charges - Lancaster System</b>					
1-4-0453-0452 Lancaster Water Revenue	(400,000.00)	(479,251.98)	(490,000.00)	(494,269.36)	(575,000.00)
1-4-0453-0453 Lancaster Sewer Revenue	(140,000.00)	(162,286.56)	(170,000.00)	(155,353.27)	(180,000.00)
1-4-0453-0455 Lancaster LT Debt Repayment	0.00	0.00	0.00	0.00	0.00
1-4-0453-0456 Lancaster Sewer/Water Interest Revenue	(3,000.00)	(4,115.31)	(3,000.00)	(3,445.31)	(3,000.00)
1-4-0453-0457 Lancaster S/W Service Connection Fee	0.00	(10,506.00)	0.00	(5,253.00)	0.00
1-4-0453-0459 Lancaster Sewer/Water Misc. Revenue	(500.00)	(1,200.00)	(500.00)	(430.00)	(500.00)
<b>Total Fees &amp; User Charges - Lancaster</b>	<b>(543,500.00)</b>	<b>(657,359.85)</b>	<b>(663,500.00)</b>	<b>(658,750.94)</b>	<b>(758,500.00)</b>
<b>Ontario Grants</b>					
1-4-0945-0533 Ont. Small Waterworks Assist. Program	0.00	0.00	0.00	0.00	0.00
<b>Total Ontario Grants</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Transfers from Reserves</b>					
1-4-0996-0970 Transfer from Glen Walter System Reserve	0.00	0.00	(742,281.00)	0.00	(864,000.00)
<b>Budget Notes</b>					
2020 FB In Reserve YE2018					
2020 FB Estimate of YE2019 Additional Reserves					
<b>Total Transfers from Reserves</b>	<b>0.00</b>	<b>0.00</b>	<b>(742,281.00)</b>	<b>0.00</b>	<b>(864,000.00)</b>
<b>Total Revenues</b>	<b>(1,056,500.00)</b>	<b>(1,345,535.47)</b>	<b>(2,041,281.00)</b>	<b>(1,296,582.25)</b>	<b>(2,299,000.00)</b>
<b>Expenses</b>					

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - SEWER & WATER DEPT**



GL5410

2020 Draft Budget

Page 2

Date : Nov 15, 2019

Time : 9:43 am

For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Expenditures</b>					
<b>Water/Sewer Plants Sharable Operations</b>					
1-5-4500-1000 Regular Salaries & Wages	0.00	0.00	0.00	104,190.72	0.00
1-5-4500-1003 Training, Meeting & Conference Wages	0.00	0.00	0.00	10,528.07	0.00
1-5-4500-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-4500-1006 Part-Time Vacation Pay	0.00	0.00	0.00	502.43	0.00
1-5-4500-1010 Full-Time Overtime	0.00	0.00	0.00	15,274.16	0.00
1-5-4500-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-4500-1015 Sick Leave & Statutory Holidays	0.00	0.00	0.00	11,549.12	0.00
1-5-4500-1016 Holidays & Time Off	0.00	0.00	0.00	17,395.87	0.00
1-5-4500-1020 Other Payroll Payments & Bonuses	0.00	0.00	0.00	316.47	0.00
1-5-4500-1050 Full-Time Benefit Expenses	0.00	0.00	0.00	72,338.43	0.00
1-5-4500-1051 Part-Time Benefit Expense	0.00	0.00	0.00	0.00	0.00
1-5-4500-1054 Boot & Clothing Allowance	0.00	0.00	0.00	1,425.00	0.00
1-5-4500-2010 Conferences	0.00	0.00	0.00	0.00	0.00
1-5-4500-2030 Memberships & Subscriptions	0.00	0.00	0.00	1,112.82	0.00
1-5-4500-2080 Training & Development	0.00	0.00	0.00	1,626.14	0.00
1-5-4500-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	4,333.96	0.00
1-5-4500-2114 Supplies - Mechanical - Tools & Parts	0.00	0.00	0.00	6,914.24	0.00
1-5-4500-2130 Equipment Purchase	0.00	0.00	0.00	281.11	0.00
1-5-4500-2140 Postage, Courier & Freight	0.00	0.00	0.00	600.82	0.00
1-5-4500-2150 Telephone, Internet & Alarm	0.00	0.00	0.00	5,926.32	0.00
1-5-4500-2160 Advertising	0.00	0.00	0.00	19.88	0.00
1-5-4500-2220 Vehicle & Travel Expense	0.00	0.00	0.00	23,967.78	0.00
1-5-4500-2250 Consultant Fees	0.00	0.00	0.00	892.96	0.00
1-5-4500-3180 Insurance	0.00	0.00	0.00	14,669.31	0.00
1-5-4500-3500 Contracts & Equipment Rental	0.00	0.00	0.00	113.86	0.00
1-5-4500-3504 Lab Testing	0.00	0.00	0.00	0.00	0.00
1-5-4500-3999 Sundry & Miscellaneous	0.00	0.00	0.00	986.80	0.00
1-5-4500-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-4500-5051 Transfer Account to Various Plants	0.00	0.00	0.00	0.00	0.00
<b>Total Water/Sewer Plants Sharable Oper</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>294,966.27</b>	<b>0.00</b>
<b>Glen Walter Water/Sewers</b>					
1-5-4522-1099 Shared Payroll Costs	147,700.00	153,981.74	152,000.00	57,730.44	155,000.00
1-5-4522-2010 Conferences	1,600.00	0.00	1,600.00	0.00	1,600.00
1-5-4522-2030 Memberships, Subscriptions	1,050.00	399.08	1,000.00	0.00	1,000.00
1-5-4522-2080 Training & Development	1,600.00	880.80	1,500.00	0.00	1,500.00
1-5-4522-2100 Equipment Maintenance & Leases	73,450.00	48,329.27	45,000.00	14,157.03	45,000.00
1-5-4522-2114 Supplies - Mechanical - Tools & Parts	20,000.00	21,738.45	20,000.00	16,126.18	20,000.00
1-5-4522-2130 Misc. Equipment Purchase & Rentals	20,000.00	6,600.39	10,000.00	2,206.33	10,000.00
1-5-4522-2140 Postage, Courier & Freight	200.00	313.95	200.00	128.18	200.00
1-5-4522-2150 Telephone, Internet & Alarm	6,000.00	8,046.12	6,000.00	4,035.30	6,000.00
1-5-4522-2160 Advertising	100.00	594.44	100.00	0.00	100.00

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-4522-2220 Vehicle & Travel Expense	25,000.00	12,773.20	10,000.00	0.00	10,000.00
1-5-4522-2250 Consultants	125,000.00	3,654.40	20,000.00	6,927.31	20,000.00
<b>Budget Notes</b>					
2020 FB LM - Check for need					
1-5-4522-2420 Long Term Debt Payments	0.00	0.00	0.00	0.00	0.00
1-5-4522-2425 PSAB to balance out LTD	0.00	0.00	0.00	0.00	0.00
1-5-4522-3120 Property, Bldg & System Repairs	15,000.00	10,465.57	15,000.00	1,407.42	15,000.00
1-5-4522-3170 Hydro, Heat, Water & Sewer	75,000.00	74,756.73	75,000.00	63,529.96	75,000.00
1-5-4522-3175 Property Taxes	0.00	4,654.67	0.00	0.00	0.00
1-5-4522-3180 Insurance	6,000.00	4,374.42	6,000.00	0.00	0.00
1-5-4522-3500 Contracts & Equipment Rental	10,000.00	5,963.14	10,000.00	4,636.88	10,000.00
1-5-4522-3504 Lab Testing	17,500.00	13,683.61	17,500.00	10,187.76	17,500.00
1-5-4522-3505 Sludge Removal	8,000.00	8,139.53	8,000.00	7,163.92	10,000.00
1-5-4522-3999 Sundry & Miscellaneous	4,000.00	2,248.90	4,000.00	1,421.40	4,000.00
1-5-4522-4199 Transfer from Work in Process	0.00	0.00	0.00	0.00	0.00
1-5-4522-4200 Capital Expenditures	0.00	4,387.89	806,000.00	69,731.08	1,460,000.00
<b>Budget Notes</b>					
2020 FB SK - Bray Street Pumping Station					
2020 FB SK - GW Looping					
1-5-4522-4201 Capital Maintenance	10,000.00	0.00	0.00	4,268.83	300,000.00
<b>Budget Notes</b>					
2020 FB SK - Replace Generator					
1-5-4522-4205 PSAB to balance out TCA	0.00	0.00	0.00	0.00	0.00
1-5-4522-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-4522-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-4522-5200 Trsf to Work in Progress Account	0.00	(2,458.96)	0.00	0.00	0.00
1-5-4522-6000 Transfer/Adjustment to Surplus/Deficit	(171,200.00)	177,916.98	39,881.00	0.00	(761,400.00)
<b>Budget Notes</b>					
2020 FB 2020 Deficit.					
<b>Total Glen Walter Water/Sewers</b>	<b>396,000.00</b>	<b>561,444.32</b>	<b>1,248,781.00</b>	<b>263,658.02</b>	<b>1,400,500.00</b>
<b>Lancaster/South Lancaster Water/Sewers</b>					
1-5-4523-1006 Part Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-4523-1099 Share Payroll Costs	234,000.00	208,128.54	241,000.00	38,822.87	245,000.00
1-5-4523-2010 Conferences	2,100.00	0.00	2,000.00	0.00	2,000.00
1-5-4523-2030 Memberships, Subscriptions	500.00	592.75	500.00	0.00	500.00
1-5-4523-2080 Training & Development	2,100.00	1,308.25	3,000.00	0.00	3,000.00
1-5-4523-2100 Equipment Maintenance & Leases	85,800.00	93,951.91	80,000.00	10,363.25	50,000.00
1-5-4523-2114 Supplies - Mechanical - Tools & Parts	20,000.00	36,656.33	30,000.00	32,644.49	40,000.00
1-5-4523-2130 Misc Equipment Purchase & Rentals	5,000.00	12,313.68	10,000.00	1,773.86	10,000.00
1-5-4523-2140 Postage- Courier & Freight	500.00	282.43	500.00	0.00	500.00
1-5-4523-2150 Telephone, Internet & Alarm	8,000.00	12,811.63	8,000.00	8,487.45	8,000.00
1-5-4523-2160 Advertising	100.00	882.92	100.00	0.00	100.00



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<b>General Fund</b>					
1-5-4523-2220 Vehicle & Travel Expense	20,000.00	18,971.95	20,000.00	0.00	20,000.00
1-5-4523-2250 Consultants	20,000.00	5,427.86	10,000.00	0.00	10,000.00
1-5-4523-2420 Long Term Debt Payments	0.00	0.00	0.00	0.00	0.00
1-5-4523-3120 Property, Bldg & System Repairs	12,000.00	30,077.19	50,000.00	14,983.18	50,000.00
1-5-4523-3170 Hydro & Heat	75,000.00	57,330.18	65,000.00	49,471.41	65,000.00
1-5-4523-3175 Property Taxes	7,000.00	6,465.16	7,000.00	0.00	7,000.00
1-5-4523-3180 Insurance	8,000.00	6,497.31	8,000.00	0.00	8,000.00
1-5-4523-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-4523-3500 Contracts & Equipment Rental	5,000.00	2,592.86	5,000.00	7,517.02	10,000.00
<b>Budget Notes</b>					
2020 FB SK - Pump Station Roof (Mtl. Rd)					
1-5-4523-3504 Lab Testing	15,000.00	15,267.36	15,000.00	12,738.43	15,000.00
1-5-4523-3999 Sundry & Miscellaneous	4,000.00	3,554.62	4,000.00	2,132.05	4,000.00
1-5-4523-4199 Transfer from WIP	0.00	0.00	0.00	0.00	0.00
1-5-4523-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-4523-4201 Capital Maintenance	50,000.00	0.00	0.00	0.00	45,000.00
<b>Budget Notes</b>					
2020 FB SK - Usual + Peristaltic Pumps + Tank					
1-5-4523-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-4523-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-4523-5200 Trsf to Work in Process	0.00	0.00	0.00	0.00	0.00
1-5-4523-6000 Transfer/Adjustment to Surplus/Deficit	(30,600.00)	148,429.02	104,400.00	0.00	165,400.00
<b>Budget Notes</b>					
2020 FB Surplus					
<b>Total Lancaster/South Lancaster Water/</b>	<b>543,500.00</b>	<b>661,541.95</b>	<b>663,500.00</b>	<b>178,934.01</b>	<b>758,500.00</b>
<b>Green Valley Sewers</b>					
1-5-4524-1099 Shared Payroll Costs	39,000.00	33,296.19	40,000.00	7,665.94	41,000.00
1-5-4524-2010 Conferences	300.00	0.00	300.00	0.00	300.00
1-5-4524-2030 Memberships, Subscriptions	100.00	95.07	100.00	0.00	100.00
1-5-4524-2080 Training & Development	400.00	209.84	500.00	0.00	500.00
1-5-4524-2100 Equipment Maintenance & Leases	22,950.00	23,779.98	24,000.00	320.54	24,000.00
1-5-4524-2114 Supplies - Mechanical - Tools & Parts	6,000.00	5,973.57	6,000.00	6,512.99	8,000.00
1-5-4524-2130 Misc. Equipment Purchase & Rentals	17,000.00	12,925.75	15,000.00	0.00	15,000.00
1-5-4524-2140 Postage- Courier & Freight	50.00	45.30	100.00	72.36	100.00
1-5-4524-2150 Telephone, Internet & Alarm	2,600.00	1,028.52	2,000.00	407.04	2,000.00
1-5-4524-2160 Advertisint	100.00	141.62	100.00	0.00	100.00
1-5-4524-2220 Vehicle & Travel Expense	3,500.00	3,043.03	3,000.00	0.00	3,000.00
1-5-4524-2250 Consultants	0.00	870.61	0.00	0.00	0.00
1-5-4524-2420 Long Term Debt Payments	0.00	0.00	0.00	0.00	0.00
1-5-4524-3120 Property, Bldg & System Repairs	10,500.00	1,538.61	5,000.00	1,219.53	5,000.00
1-5-4524-3170 Hydro & Heat	5,500.00	4,755.48	5,000.00	6,390.24	8,500.00
1-5-4524-3180 Insurance	1,500.00	1,042.14	1,500.00	0.00	1,500.00

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<b>General Fund</b>					
1-5-4524-3500 Contracts & Equipment Rental	500.00	0.00	0.00	0.00	0.00
1-5-4524-3504 Lab Testing	3,500.00	2,058.21	3,500.00	2,097.29	3,500.00
1-5-4524-3999 Sundry & Miscellaneous	1,000.00	46.94	1,000.00	0.00	1,000.00
1-5-4524-4199 Transfer from WIP Account	0.00	0.00	0.00	0.00	0.00
1-5-4524-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-4524-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-4524-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	20,000.00
1-5-4524-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-4524-5200 Trsf to Work in Progress Account	0.00	0.00	0.00	0.00	0.00
1-5-4524-6000 Transfer/Adjustment to Surplus/Deficit	(29,500.00)	2,209.14	(12,100.00)	0.00	(28,600.00)

**Budget Notes**

2020 FB Deficit Position

<b>Total Green Valley Sewers</b>	<b>85,000.00</b>	<b>93,060.00</b>	<b>95,000.00</b>	<b>24,685.93</b>	<b>105,000.00</b>
<b>Kennedy Redwood Subdivision Water</b>					
1-5-4525-1099 Shared Payroll Costs	5,500.00	10,204.71	5,750.00	7,299.22	6,250.00
1-5-4525-2010 Conferences	50.00	0.00	50.00	0.00	50.00
1-5-4525-2030 Memberships, Subscriptions	20.00	15.26	20.00	0.00	20.00
1-5-4525-2080 Training & Development	100.00	33.68	100.00	0.00	100.00
1-5-4525-2100 Equipment Maintenance & Leases	3,100.00	2,218.51	1,000.00	657.12	1,000.00
1-5-4525-2114 Supplies - Mechanical - Tools & Parts	1,000.00	735.14	1,000.00	1,255.82	1,000.00
1-5-4525-2130 Misc. Equipment Purchase & Rentals	500.00	1,605.80	1,000.00	127.20	1,000.00
1-5-4525-2140 Postage- Courier & Freight	20.00	7.27	40.00	0.00	40.00
1-5-4525-2150 Telephone, Internet & Alarm	1,300.00	3,610.50	2,000.00	3,126.09	3,400.00
1-5-4525-2160 Advertising	100.00	22.73	100.00	0.00	0.00
1-5-4525-2220 Vehicle & Travel Expense	500.00	488.39	600.00	0.00	600.00
1-5-4525-2250 Consultants	2,000.00	139.73	2,000.00	0.00	2,000.00
1-5-4525-3120 Property, Bldg & System Repairs	1,000.00	250.00	1,000.00	0.00	1,000.00
1-5-4525-3170 Hydro & Heat	500.00	4,215.71	5,000.00	4,502.43	5,500.00
1-5-4525-3180 Insurance	300.00	167.26	300.00	0.00	300.00
1-5-4525-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	0.00
1-5-4525-3504 Lab Testing	2,000.00	4,893.56	4,000.00	4,519.56	5,000.00
1-5-4525-3999 Sundry & Miscellaneous	500.00	7.49	500.00	0.00	500.00
1-5-4525-4200 Capital Expenditures	0.00	130.81	0.00	0.00	0.00
1-5-4525-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-4525-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-4525-5200 Trsf to Work in Progress Account	0.00	0.00	0.00	0.00	0.00
1-5-4525-6000 Transfer/Adjustment to Surplus/Deficit	13,510.00	4,924.75	9,540.00	0.00	7,240.00

**Budget Notes**

2020 FB Surplus Position

<b>Total Kennedy Redwood Subdivision Water</b>	<b>32,000.00</b>	<b>33,671.30</b>	<b>34,000.00</b>	<b>21,487.44</b>	<b>35,000.00</b>
<b>Regional Water Project</b>					
1-5-4699-2250 Consultants	0.00	0.00	0.00	0.00	0.00

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
Total Regional Water Project	0.00	0.00	0.00	0.00	0.00
Total Expenses	1,056,500.00	1,349,717.57	2,041,281.00	783,731.67	2,299,000.00
Total General Fund	0.00	4,182.10	0.00	(512,850.58)	0.00





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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Fire Dept	(10,000.00)	(19,958.78)	(12,500.00)	(9,244.24)	(8,000.00)
Ontario Grants	(25,000.00)	(17,772.48)	(25,000.00)	(14,787.00)	(20,000.00)
Transfers from Reserves	(920,000.00)	(919,741.96)	(400,000.00)	(400,000.00)	(1,150,000.00)
<b>Total Revenues</b>	<b>(955,000.00)</b>	<b>(957,473.22)</b>	<b>(437,500.00)</b>	<b>(424,031.24)</b>	<b>(1,178,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Fire - Administration	1,652,250.00	1,596,219.36	1,472,300.00	620,194.85	2,292,200.00
Fire - Stn 1 - Glen Walter	110,500.00	100,992.24	85,800.00	53,490.94	74,800.00
Fire - Stn 2 - Martintown	107,500.00	93,761.79	69,500.00	46,285.68	68,500.00
Fire - Stn 3 - Williamstown	76,000.00	67,953.80	61,500.00	45,486.60	61,500.00
Fire - Stn 4 - Lancaster	85,000.00	66,367.58	71,500.00	59,158.80	66,500.00
Fire - Stn 5 - North Lancaster	70,000.00	87,949.76	67,500.00	48,325.10	63,500.00
Fire - Training Facilities	0.00	0.00	1,000.00	0.00	5,000.00
2018 (1) Spartan Pumper	0.00	0.00	4,750.00	6,313.01	3,500.00
1997 (2) GMC Pumper	0.00	0.00	4,750.00	4,408.99	7,500.00
1997 (3) GMC Pumper	0.00	0.00	4,750.00	2,504.42	4,500.00
1996 (4) Freightliner Pumper	0.00	0.00	4,750.00	5,934.55	4,500.00
2001 (5) GMC Pumper	0.00	0.00	5,250.00	5,887.30	4,500.00
1997 (1) GMC Tanker	0.00	0.00	4,250.00	1,077.99	4,500.00
2015 (2) Int. Tanker	0.00	0.00	4,250.00	1,689.83	3,000.00
1996 (3) GMC Tanker	0.00	0.00	4,250.00	464.13	4,500.00
2017 (4) Int. Tanker	0.00	0.00	4,250.00	1,401.89	3,000.00
2016 (5) Int. Tanker	0.00	0.00	4,250.00	3,796.71	3,000.00
1993 (1) Int. Rescue	0.00	0.00	4,750.00	545.91	4,500.00
2000 (2) Ford Ambulance	0.00	0.00	4,750.00	1,213.86	4,500.00
2014 (4) Spartan Rescue	0.00	0.00	5,750.00	3,301.07	4,500.00
2000 (5) Ford Ambulance	0.00	0.00	4,750.00	64.29	4,500.00
2014 (Chief) GMC Pickup	0.00	0.00	7,100.00	8,895.71	6,500.00
Auxiliary Vehicles (3)	0.00	0.00	1,000.00	810.94	4,000.00
<b>Total Expenses</b>	<b>2,101,250.00</b>	<b>2,013,244.53</b>	<b>1,902,700.00</b>	<b>921,252.57</b>	<b>2,703,000.00</b>
<b>Total General Fund</b>	<b>1,146,250.00</b>	<b>1,055,771.31</b>	<b>1,465,200.00</b>	<b>497,221.33</b>	<b>1,525,000.00</b>



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Fire Dept</b>					
1-4-0221-0799 Misc. Fire Department Income	(10,000.00)	(19,958.78)	(12,500.00)	(9,244.24)	(8,000.00)
<b>Total Fees &amp; User Charges - Fire Dept</b>	<b>(10,000.00)</b>	<b>(19,958.78)</b>	<b>(12,500.00)</b>	<b>(9,244.24)</b>	<b>(8,000.00)</b>
<b>Ontario Grants</b>					
1-4-0945-0503 Ontario MTO Hwy 401 Fire Calls	(25,000.00)	(17,772.48)	(25,000.00)	(14,787.00)	(20,000.00)
<b>Total Ontario Grants</b>	<b>(25,000.00)</b>	<b>(17,772.48)</b>	<b>(25,000.00)</b>	<b>(14,787.00)</b>	<b>(20,000.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0955 Transfer From Fire Reserve	(920,000.00)	(919,741.96)	(400,000.00)	(400,000.00)	(1,150,000.00)
1-4-0996-0956 Trsf from Fire Training Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>(920,000.00)</b>	<b>(919,741.96)</b>	<b>(400,000.00)</b>	<b>(400,000.00)</b>	<b>(1,150,000.00)</b>
<b>Total Revenues</b>	<b>(955,000.00)</b>	<b>(957,473.22)</b>	<b>(437,500.00)</b>	<b>(424,031.24)</b>	<b>(1,178,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Fire - Administration</b>					
1-5-2510-1000 Regular Salaries & Wages	110,000.00	92,412.52	95,000.00	77,049.84	95,000.00
1-5-2510-1007 PT Training Officer Salary	0.00	0.00	1,100.00	0.00	0.00
<b>Budget Notes</b>					
2020 FB Propose PT Training Officer Sal (60K) Ben (20K)					
1-5-2510-1008 PT Fire Prevent. Officer Salary	0.00	0.00	1,100.00	0.00	0.00
1-5-2510-1051 Part-Time Benefits Expense	0.00	24,688.29	30,700.00	23,049.74	31,000.00
1-5-2510-2010 Conferences	2,500.00	3,744.08	2,200.00	1,060.28	2,500.00
1-5-2510-2030 Memberships, Subscriptions & Information	0.00	821.44	14,500.00	7,160.77	14,500.00
1-5-2510-2080 Chief/FPO/STO/Joint Training	22,000.00	15,247.24	16,500.00	7,484.62	16,500.00
1-5-2510-2109 Fire Prevention Supplies	3,750.00	1,424.03	1,500.00	1,408.72	1,500.00
1-5-2510-2110 Supplies & Protective Equipment	61,000.00	59,921.01	13,000.00	5,549.23	13,000.00
1-5-2510-2121 Medical Supplies	0.00	0.00	1,500.00	385.99	1,500.00
1-5-2510-2122 PPE & Bunker Gear Purchase	0.00	0.00	23,000.00	20,924.92	8,000.00
1-5-2510-2123 PPE & Uniform Cleaning	0.00	0.00	3,000.00	3,777.72	4,000.00
1-5-2510-2124 Uniform Purchase	0.00	627.47	2,000.00	2,320.57	2,000.00
1-5-2510-2125 Radio/Pager - Purchase	0.00	0.00	5,000.00	295.83	1,000.00
1-5-2510-2126 Radio/Pager - Repair	0.00	0.00	1,000.00	0.00	1,000.00
1-5-2510-2127 Equip. Repair & Maint.	0.00	0.00	49,000.00	20,096.15	40,000.00
1-5-2510-2130 Office & Software Purchase	18,000.00	9,480.81	3,500.00	4,290.50	2,500.00
1-5-2510-2150 TAS- Mobile Radios, Telephones, Internet	132,000.00	110,982.79	120,000.00	84,003.13	120,000.00
1-5-2510-2160 Advertising	0.00	252.53	500.00	391.78	500.00
1-5-2510-2220 Veh. & Equip. - Dormant	14,000.00	14,250.61	0.00	71.03	0.00
1-5-2510-2230 Legal Fees	8,000.00	0.00	2,000.00	0.00	2,000.00



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-2510-2250 Consultant & Sub-contract	5,000.00	2,805.52	7,500.00	0.00	2,500.00
1-5-2510-3180 Insurance (Liab., Equip. & VFIS)	29,000.00	32,353.27	22,700.00	33,485.80	33,000.00
1-5-2510-3500 Auto. Aid Agreement & Equip. Rental	3,000.00	4,162.70	2,500.00	4,218.83	5,000.00
1-5-2510-3995 Misc - Fire - DZ Licensing	3,000.00	0.00	6,500.00	1,712.00	5,200.00
1-5-2510-3999 Sundry & Miscellaneous	9,000.00	3,303.09	5,000.00	6,600.43	5,000.00
1-5-2510-4199 Transfer from WIP Account	0.00	0.00	0.00	0.00	0.00
1-5-2510-4200 Capital Expenditures	920,000.00	919,741.96	742,000.00	14,856.97	1,535,000.00
<b>Budget Notes</b>					
2020 FB Helmets (35K), Stn 3 (600K), P4 (500K), Radio (400K)					
1-5-2510-4201 Capital Maintenance	12,000.00	0.00	0.00	0.00	0.00
1-5-2510-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-2510-5100 Transfer to Reserve	300,000.00	300,000.00	300,000.00	300,000.00	350,000.00
<b>Budget Notes</b>					
2020 FB LM - Based on AMP					
1-5-2510-5200 Trsf to Work in Progress Account	0.00	0.00	0.00	0.00	0.00
<b>Total Fire - Administration</b>	<b>1,652,250.00</b>	<b>1,596,219.36</b>	<b>1,472,300.00</b>	<b>620,194.85</b>	<b>2,292,200.00</b>
<b>Fire - Stn 1 - Glen Walter</b>					
1-5-2511-1000 GWFD - Regular Salaries & Wages	3,000.00	2,176.31	5,000.00	49.14	5,000.00
1-5-2511-1005 Part-Time Salaries & Wages	70,000.00	61,509.23	60,000.00	44,967.04	55,000.00
1-5-2511-1006 Part-Time Vacation Pay	3,500.00	2,460.37	2,300.00	1,798.70	2,300.00
1-5-2511-2100 Veh. & Equip. - Dormant	20,000.00	15,302.49	0.00	0.00	0.00
1-5-2511-3120 Property Maintenance & Building Repairs	6,000.00	9,741.79	10,000.00	1,005.61	4,000.00
1-5-2511-3170 Hydro, Heat, Water & Sewers	7,000.00	8,932.67	7,500.00	5,670.45	7,500.00
1-5-2511-3999 Sundry & Miscellaneous	1,000.00	869.38	1,000.00	0.00	1,000.00
1-5-2511-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Fire - Stn 1 - Glen Walter</b>	<b>110,500.00</b>	<b>100,992.24</b>	<b>85,800.00</b>	<b>53,490.94</b>	<b>74,800.00</b>
<b>Fire - Stn 2 - Martintown</b>					
1-5-2512-1000 MFD - Regular Salaries & Wages	3,000.00	786.01	5,000.00	163.68	5,000.00
1-5-2512-1005 Part-Time Salaries & Wages	55,000.00	49,584.75	45,000.00	32,515.88	45,000.00
1-5-2512-1006 Part-Time Vacation Pay	2,500.00	1,983.37	2,500.00	1,300.65	2,500.00
1-5-2512-2100 Veh. & Equip. - Dormant	20,000.00	15,906.90	0.00	0.00	0.00
1-5-2512-3120 Property Maintenance & Building Repairs	14,000.00	12,205.38	6,000.00	2,517.53	5,000.00
1-5-2512-3170 Hydro, Heat, Water & Sewers	12,000.00	11,875.64	10,000.00	9,060.20	10,000.00
1-5-2512-3999 Sundry & Miscellaneous	1,000.00	1,419.74	1,000.00	727.74	1,000.00
1-5-2512-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Fire - Stn 2 - Martintown</b>	<b>107,500.00</b>	<b>93,761.79</b>	<b>69,500.00</b>	<b>46,285.68</b>	<b>68,500.00</b>
<b>Fire - Stn 3 - Williamstown</b>					
1-5-2513-1000 WFD - Regular Salaries & Wages	2,500.00	660.73	5,000.00	245.52	5,000.00
1-5-2513-1005 Part-Time Salaries & Wages	40,000.00	32,860.49	40,000.00	38,947.23	40,000.00
1-5-2513-1006 Part-Time Vacation Pay	1,500.00	1,314.40	1,500.00	1,557.91	1,500.00

## FIR - FIRE DEPT

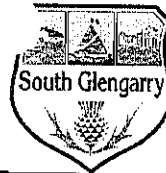


For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-2513-2100 Veh. & Equip. - Dormant	15,000.00	16,953.58	0.00	0.00	0.00
1-5-2513-3120 Property Maintenance & Building Repairs	6,000.00	5,756.80	5,000.00	1,914.60	5,000.00
1-5-2513-3170 Hydro & Heat	10,000.00	9,372.62	9,000.00	2,779.91	9,000.00
1-5-2513-3999 Sundry & Miscellaneous	1,000.00	1,035.18	1,000.00	41.43	1,000.00
1-5-2513-4500 Amortization Expens (incl C.C.) - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Fire - Stn 3 - Williamstown</b>	<b>76,000.00</b>	<b>67,953.80</b>	<b>61,500.00</b>	<b>45,486.60</b>	<b>61,500.00</b>
<b>Fire - Stn 4 - Lancaster</b>					
1-5-2514-1000 LFD - Regular Salaries & Wages	0.00	1,343.32	5,000.00	330.15	5,000.00
1-5-2514-1005 Part-Time Salaries & Wages	45,000.00	36,921.07	50,000.00	44,003.73	45,000.00
1-5-2514-1006 Part-Time Vacation Pay	2,000.00	1,476.86	1,500.00	1,760.14	1,500.00
1-5-2514-2100 Veh. & Equip. - Dormant	20,000.00	11,013.47	0.00	0.00	0.00
1-5-2514-3120 Property Maintenance & Building Repairs	7,000.00	5,026.34	6,000.00	4,447.12	6,000.00
1-5-2514-3170 Hydro & Heat	10,000.00	9,361.11	8,000.00	8,489.87	8,000.00
1-5-2514-3999 Sundry & Miscellaneous	1,000.00	1,225.41	1,000.00	127.79	1,000.00
1-5-2514-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-2514-4205 PSAB to balance out TCA	0.00	0.00	0.00	0.00	0.00
1-5-2514-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Fire - Stn 4 - Lancaster</b>	<b>85,000.00</b>	<b>66,367.58</b>	<b>71,500.00</b>	<b>59,158.80</b>	<b>66,500.00</b>
<b>Fire - Stn 5 - North Lancaster</b>					
1-5-2515-1000 NLFD - Regular Salaries & Wages	0.00	901.85	5,000.00	409.20	5,000.00
1-5-2515-1005 Part-Time Salaries & Wages	45,000.00	53,016.52	48,000.00	32,985.30	45,000.00
1-5-2515-1006 Part-Time Vacation Pay	0.00	2,120.67	2,000.00	1,319.42	2,000.00
1-5-2515-2100 Veh. & Equip. - Dormant	15,000.00	19,033.62	0.00	0.00	0.00
1-5-2515-3120 Property Maintenance & Building Repairs	5,000.00	7,123.14	7,500.00	4,260.13	6,000.00
1-5-2515-3170 Hydro & Heat	4,000.00	3,641.64	4,000.00	5,089.25	4,500.00
1-5-2515-3999 Sundry & Miscellaneous	1,000.00	2,112.32	1,000.00	514.17	1,000.00
1-5-2515-4201 Capital Maintenance	0.00	0.00	0.00	3,747.63	0.00
1-5-2515-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Fire - Stn 5 - North Lancaster</b>	<b>70,000.00</b>	<b>87,949.76</b>	<b>67,500.00</b>	<b>48,325.10</b>	<b>63,500.00</b>
<b>Fire - Training Facilities</b>					
1-5-2516-3120 Property Maint. & Building	0.00	0.00	1,000.00	0.00	5,000.00
<b>Total Fire - Training Facilities</b>	<b>0.00</b>	<b>0.00</b>	<b>1,000.00</b>	<b>0.00</b>	<b>5,000.00</b>
<b>2018 (1) Spartan Pumper</b>					
1-5-2517-1000 Inside Repair Services	0.00	0.00	350.00	76.20	0.00
1-5-2517-2114 Equipment Parts	0.00	0.00	1,000.00	1,150.63	1,000.00
1-5-2517-3160 Equipment Fuel	0.00	0.00	1,000.00	1,605.12	1,500.00
1-5-2517-3490 Outside Repair Services	0.00	0.00	2,400.00	3,481.06	1,000.00
<b>Total 2018 (1) Spartan Pumper</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>6,313.01</b>	<b>3,500.00</b>
<b>1997 (2) GMC Pumper</b>					

## FIR - FIRE DEPT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-2518-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2518-2114 Equipment Parts	0.00	0.00	1,000.00	880.59	2,500.00
1-5-2518-3160 Equipment Fuel	0.00	0.00	1,000.00	1,310.03	1,000.00
1-5-2518-3490 Outside Repair Services	0.00	0.00	2,400.00	2,218.37	4,000.00
<b>Total 1997 (2) GMC Pumper</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>4,408.99</b>	<b>7,500.00</b>
<b>1997 (3) GMC Pumper</b>					
1-5-2519-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2519-2114 Equipment Parts	0.00	0.00	1,000.00	932.25	1,500.00
1-5-2519-3160 Equipment Fuel	0.00	0.00	1,000.00	748.23	1,000.00
1-5-2519-3490 Outside Repair Services	0.00	0.00	2,400.00	823.94	2,000.00
<b>Total 1997 (3) GMC Pumper</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>2,504.42</b>	<b>4,500.00</b>
<b>1996 (4) Freightliner Pumper</b>					
1-5-2520-1000 Inside Repair Services	0.00	0.00	350.00	54.56	0.00
1-5-2520-2114 Equipment Parts	0.00	0.00	1,000.00	1,117.46	1,500.00
1-5-2520-3160 Equipment Fuel	0.00	0.00	1,000.00	1,279.79	1,000.00
1-5-2520-3490 Outside Repair Services	0.00	0.00	2,400.00	3,482.74	2,000.00
<b>Total 1996 (4) Freightliner Pumper</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>5,934.55</b>	<b>4,500.00</b>
<b>2001 (5) GMC Pumper</b>					
1-5-2521-1000 Inside Repair Services	0.00	0.00	350.00	136.40	0.00
1-5-2521-2114 Equipment Parts	0.00	0.00	1,500.00	2,250.53	1,500.00
1-5-2521-3160 Equipment Fuel	0.00	0.00	1,000.00	303.42	1,000.00
1-5-2521-3490 Outside Repair Services	0.00	0.00	2,400.00	3,196.95	2,000.00
<b>Total 2001 (5) GMC Pumper</b>	<b>0.00</b>	<b>0.00</b>	<b>5,250.00</b>	<b>5,887.30</b>	<b>4,500.00</b>
<b>1997 (1) GMC Tanker</b>					
1-5-2522-1000 Inside Repair Services	0.00	0.00	350.00	153.88	0.00
1-5-2522-2114 Equipment Parts	0.00	0.00	500.00	0.00	1,500.00
1-5-2522-3160 Equipment Fuel	0.00	0.00	1,000.00	171.09	1,000.00
1-5-2522-3490 Outside Repair Services	0.00	0.00	2,400.00	753.02	2,000.00
<b>Total 1997 (1) GMC Tanker</b>	<b>0.00</b>	<b>0.00</b>	<b>4,250.00</b>	<b>1,077.99</b>	<b>4,500.00</b>
<b>2015 (2) Int. Tanker</b>					
1-5-2523-1000 Inside Repair Services	0.00	0.00	350.00	74.49	0.00
1-5-2523-2114 Equipment Parts	0.00	0.00	500.00	506.15	500.00
1-5-2523-3160 Equipment Fuel	0.00	0.00	1,000.00	0.00	1,000.00
1-5-2523-3490 Outside Repair Services	0.00	0.00	2,400.00	1,109.19	1,500.00
<b>Total 2015 (2) Int. Tanker</b>	<b>0.00</b>	<b>0.00</b>	<b>4,250.00</b>	<b>1,689.83</b>	<b>3,000.00</b>
<b>1996 (3) GMC Tanker</b>					
1-5-2524-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2524-2114 Equipment Parts	0.00	0.00	500.00	31.21	1,500.00

## FIR - FIRE DEPT

For Period Ending 31-Dec-2019



GL5410

2020 Draft Budget

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Date : Nov 15, 2019

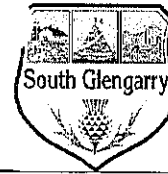
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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-2524-3160 Equipment Fuel	0.00	0.00	1,000.00	310.81	1,000.00
1-5-2524-3490 Outside Repair Services	0.00	0.00	2,400.00	122.11	2,000.00
<b>Total 1996 (3) GMC Tanker</b>	<b>0.00</b>	<b>0.00</b>	<b>4,250.00</b>	<b>464.13</b>	<b>4,500.00</b>
<b>2017 (4) Int. Tanker</b>					
1-5-2525-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2525-2114 Equipment Parts	0.00	0.00	500.00	72.98	500.00
1-5-2525-3160 Equipment Fuel	0.00	0.00	1,000.00	545.36	1,000.00
1-5-2525-3490 Outside Repair Services	0.00	0.00	2,400.00	783.55	1,500.00
<b>Total 2017 (4) Int. Tanker</b>	<b>0.00</b>	<b>0.00</b>	<b>4,250.00</b>	<b>1,401.89</b>	<b>3,000.00</b>
<b>2016 (5) Int. Tanker</b>					
1-5-2526-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2526-2114 Equipment Parts	0.00	0.00	500.00	960.89	500.00
1-5-2526-3160 Equipment Fuel	0.00	0.00	1,000.00	564.53	1,000.00
1-5-2526-3490 Outside Repair Services	0.00	0.00	2,400.00	2,271.29	1,500.00
<b>Total 2016 (5) Int. Tanker</b>	<b>0.00</b>	<b>0.00</b>	<b>4,250.00</b>	<b>3,796.71</b>	<b>3,000.00</b>
<b>1993 (1) Int. Rescue</b>					
1-5-2527-1000 Inside Repair Services	0.00	0.00	350.00	190.96	0.00
1-5-2527-2114 Equipment Parts	0.00	0.00	1,000.00	74.28	1,500.00
1-5-2527-3160 Equipment Fuel	0.00	0.00	1,000.00	280.67	1,000.00
1-5-2527-3490 Outside Repair Services	0.00	0.00	2,400.00	0.00	2,000.00
<b>Total 1993 (1) Int. Rescue</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>545.91</b>	<b>4,500.00</b>
<b>2000 (2) Ford Ambulance</b>					
1-5-2528-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2528-2114 Equipment Parts	0.00	0.00	1,000.00	256.32	1,500.00
1-5-2528-3160 Equipment Fuel	0.00	0.00	1,000.00	321.54	1,000.00
1-5-2528-3490 Outside Repair Services	0.00	0.00	2,400.00	636.00	2,000.00
<b>Total 2000 (2) Ford Ambulance</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>1,213.86</b>	<b>4,500.00</b>
<b>2014 (4) Spartan Rescue</b>					
1-5-2529-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2529-2114 Equipment Parts	0.00	0.00	2,000.00	314.23	1,500.00
1-5-2529-3160 Equipment Fuel	0.00	0.00	1,000.00	1,161.83	1,000.00
1-5-2529-3490 Outside Repair Services	0.00	0.00	2,400.00	1,825.01	2,000.00
<b>Total 2014 (4) Spartan Rescue</b>	<b>0.00</b>	<b>0.00</b>	<b>5,750.00</b>	<b>3,301.07</b>	<b>4,500.00</b>
<b>2000 (5) Ford Ambulance</b>					
1-5-2530-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2530-2114 Equipment Parts	0.00	0.00	1,000.00	0.00	1,500.00
1-5-2530-3160 Equipment Fuel	0.00	0.00	1,000.00	0.00	1,000.00
1-5-2530-3490 Outside Repair Services	0.00	0.00	2,400.00	64.29	2,000.00



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total 2000 (5) Ford Ambulance</b>	<b>0.00</b>	<b>0.00</b>	<b>4,750.00</b>	<b>64.29</b>	<b>4,500.00</b>
<b>2014 (Chief) GMC Pickup</b>					
1-5-2531-1000 Inside Repair Services	0.00	0.00	350.00	0.00	0.00
1-5-2531-2114 Equipment Parts	0.00	0.00	2,400.00	4,742.44	2,000.00
1-5-2531-3160 Equipment Fuel	0.00	0.00	4,000.00	3,490.78	4,000.00
1-5-2531-3490 Outside Repair Services	0.00	0.00	350.00	662.49	500.00
<b>Total 2014 (Chief) GMC Pickup</b>	<b>0.00</b>	<b>0.00</b>	<b>7,100.00</b>	<b>8,895.71</b>	<b>6,500.00</b>
<b>Auxiliary Vehicles (3)</b>					
1-5-2532-1000 Inside Repair Services	0.00	0.00	0.00	0.00	1,500.00
1-5-2532-2114 Equipment Parts	0.00	0.00	1,000.00	229.88	1,000.00
1-5-2532-3160 Equipment Fuel	0.00	0.00	0.00	0.00	0.00
1-5-2532-3490 Outside Repair Services	0.00	0.00	0.00	581.06	1,500.00
<b>Total Auxiliary Vehicles (3)</b>	<b>0.00</b>	<b>0.00</b>	<b>1,000.00</b>	<b>810.94</b>	<b>4,000.00</b>
<b>Total Expenses</b>	<b>2,101,250.00</b>	<b>2,013,244.53</b>	<b>1,902,700.00</b>	<b>921,252.57</b>	<b>2,703,000.00</b>
<b>Total General Fund</b>	<b>1,146,250.00</b>	<b>1,055,771.31</b>	<b>1,465,200.00</b>	<b>497,221.33</b>	<b>1,525,000.00</b>

TOWNSHIP OF SOUTH GLENGARRY  
FIR - AMBULANCE BAY



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For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Fees &amp; User Charges - Ambulance Bay</b>					
1-4-0512-0260 Ambulance Lease	(16,800.00)	(16,800.00)	(16,800.00)	(15,400.00)	(16,800.00)
<b>Total Fees &amp; User Charges - Ambulance</b>	<b>(16,800.00)</b>	<b>(16,800.00)</b>	<b>(16,800.00)</b>	<b>(15,400.00)</b>	<b>(16,800.00)</b>
<b>Total Revenues</b>	<b>(16,800.00)</b>	<b>(16,800.00)</b>	<b>(16,800.00)</b>	<b>(15,400.00)</b>	<b>(16,800.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Ambulance Lancaster Base</b>					
1-5-5112-5100 Transfer to Reserve	0.00	0.00	16,800.00	16,800.00	16,800.00
<b>Total Ambulance Lancaster Base</b>	<b>0.00</b>	<b>0.00</b>	<b>16,800.00</b>	<b>16,800.00</b>	<b>16,800.00</b>
<b>Total Expenses</b>	<b>0.00</b>	<b>0.00</b>	<b>16,800.00</b>	<b>16,800.00</b>	<b>16,800.00</b>
<b>Total General Fund</b>	<b>(16,800.00)</b>	<b>(16,800.00)</b>	<b>0.00</b>	<b>1,400.00</b>	<b>0.00</b>



## FIR - PONDS

For Period Ending 31-Dec-2019



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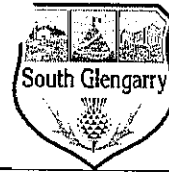
Date : Nov 15, 2019

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Taxation - Other Charges - Nesel &amp; Dry</b>					
1-4-0049-0160 Nesel & Drycon Water Pond	(4,976.00)	(4,975.70)	(4,975.00)	(4,975.70)	(4,975.00)
<b>Total Taxation - Other Charges - Nesel</b>	<b>(4,976.00)</b>	<b>(4,975.70)</b>	<b>(4,975.00)</b>	<b>(4,975.70)</b>	<b>(4,975.00)</b>
<b>Total Revenues</b>	<b>(4,976.00)</b>	<b>(4,975.70)</b>	<b>(4,975.00)</b>	<b>(4,975.70)</b>	<b>(4,975.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Fire Protection Ponds -M &amp; R</b>					
1-5-4117-3120 M & R Water Pond (Richmond Rd)	1,000.00	3,322.47	3,000.00	0.00	3,000.00
<b>Total Fire Protection Ponds -M &amp; R</b>	<b>1,000.00</b>	<b>3,322.47</b>	<b>3,000.00</b>	<b>0.00</b>	<b>3,000.00</b>
<b>Fire Protection Ponds - Dry Con</b>					
1-5-4118-3120 Dry Con Pump Maintenance (Hay Road)	2,500.00	10,309.91	8,000.00	7,701.58	3,000.00
1-5-4118-4200 Capital Expenditures	0.00	0.00	0.00	0.00	12,000.00
<b>Budget Notes</b>					
2020 FB Fence, Brushing, Ditching Pond					
1-5-4118-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-4118-4500 PSAB - Amortization Expense	0.00	0.00	0.00	0.00	0.00
<b>Total Fire Protection Ponds - Dry Con</b>	<b>2,500.00</b>	<b>10,309.91</b>	<b>8,000.00</b>	<b>7,701.58</b>	<b>15,000.00</b>
<b>Total Expenses</b>	<b>3,500.00</b>	<b>13,632.38</b>	<b>11,000.00</b>	<b>7,701.58</b>	<b>18,000.00</b>
<b>Total General Fund</b>	<b>(1,476.00)</b>	<b>8,656.68</b>	<b>6,025.00</b>	<b>2,725.88</b>	<b>13,025.00</b>

## FIR - AIRPORT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Transfers from Reserves</b>					
1-4-0996-0957 Transfer from Airport Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Revenues</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Airport</b>					
1-5-3025-3175 Property Taxes	3,000.00	2,192.16	3,000.00	6,524.52	6,000.00
1-5-3025-3999 Sundry & Misc.	0.00	0.00	0.00	0.00	0.00
1-5-3025-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-3025-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-3025-5051 Transfer to Airport Commission	10,000.00	10,000.00	14,220.00	15,185.00	20,000.00
1-5-3025-5100 Transfer to Airport Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Airport</b>	<b>13,000.00</b>	<b>12,192.16</b>	<b>17,220.00</b>	<b>21,709.52</b>	<b>26,000.00</b>
<b>Total Expenses</b>	<b>13,000.00</b>	<b>12,192.16</b>	<b>17,220.00</b>	<b>21,709.52</b>	<b>26,000.00</b>
<b>Total General Fund</b>	<b>13,000.00</b>	<b>12,192.16</b>	<b>17,220.00</b>	<b>21,709.52</b>	<b>26,000.00</b>

## FIR - MEDICAL CENTRE

For Period Ending 31-Dec-2019



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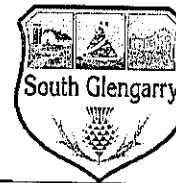
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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Fees &amp; User Charges - Medical Centre</b>					
1-4-0511-0260 Lan-Char Medical Centre Leases	(33,000.00)	(33,840.16)	(33,000.00)	(29,942.21)	(33,000.00)
<b>Total Fees &amp; User Charges - Medical Ce</b>	<b>(33,000.00)</b>	<b>(33,840.16)</b>	<b>(33,000.00)</b>	<b>(29,942.21)</b>	<b>(33,000.00)</b>
<b>Total Revenues</b>	<b>(33,000.00)</b>	<b>(33,840.16)</b>	<b>(33,000.00)</b>	<b>(29,942.21)</b>	<b>(33,000.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Lan-Char Medical Centre</b>					
1-5-5111-2150 Telephone	0.00	0.00	0.00	0.00	0.00
1-5-5111-3120 Property Maintenance & Building Repairs	15,000.00	10,069.74	15,000.00	8,628.41	10,000.00
1-5-5111-3170 Hydro, Heat, Water & Sewers	16,000.00	14,509.15	16,000.00	14,306.60	15,000.00
1-5-5111-3175 Property Taxes	10,000.00	9,852.69	10,000.00	9,842.44	10,000.00
1-5-5111-3180 Insurance	500.00	559.25	500.00	652.20	1,000.00
1-5-5111-3999 Sundry & Miscellaneous	0.00	0.00	0.00	0.00	0.00
1-5-5111-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-5111-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-5111-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-5111-5100 Transfer to Reserve	19,300.00	19,300.00	10,000.00	10,000.00	10,000.00
<b>Total Lan-Char Medical Centre</b>	<b>60,800.00</b>	<b>54,290.83</b>	<b>51,500.00</b>	<b>43,429.65</b>	<b>46,000.00</b>
<b>Total Expenses</b>	<b>60,800.00</b>	<b>54,290.83</b>	<b>51,500.00</b>	<b>43,429.65</b>	<b>46,000.00</b>
<b>Total General Fund</b>	<b>27,800.00</b>	<b>20,450.67</b>	<b>18,500.00</b>	<b>13,487.44</b>	<b>13,000.00</b>



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
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## General Fund

## Expenses

## Equipment Expenses

Rd Eqp. Maint. - 10 Cat Grader	38,500.00	95,513.73	49,000.00	67,183.30	52,000.00
Rd Eqp. Maint. - 94 Champion Grader	30,500.00	29,797.36	30,500.00	5,813.81	16,500.00
Rd Eqp. Maint. - 09 1T Dodge (NL)	24,000.00	12,331.08	21,000.00	4,498.31	19,000.00
Rd Eqp. Maint. - 02 FL- 4 Ton (Patch)	22,500.00	30,924.27	23,500.00	14,911.39	23,500.00
Rec Eqp. Maint. - 06 GMC 1 Ton (Will)	14,000.00	17,151.60	14,000.00	5,734.47	14,000.00
Rd Eqp. Maint. - 17 JD Tractor (Lease)	29,500.00	42,185.29	27,500.00	28,823.86	27,500.00
Rd Eqp. Maint. - 93 - 955 Tractor (Rec)	2,100.00	3,087.52	3,200.00	1,895.27	0.00
Rd Eqp. Maint. - 16 Inter Tandem	18,000.00	27,286.21	18,000.00	9,893.80	16,000.00
Rd Eqp. Maint. - Truck (Rec)	35,000.00	51,963.87	35,000.00	22,037.18	27,000.00
Rd Eqp. Maint. - 13 Mack Tndm (R Blade	34,000.00	37,686.85	34,000.00	10,932.12	32,000.00
Rd Eqp. Maint. - 08 Ford Tndm (Shoulder	38,000.00	61,584.35	41,000.00	18,558.51	30,000.00
Rd Eqp. Maint. - 99 Volvo Tndm (Shoulder	40,000.00	33,693.20	39,000.00	24,156.80	36,000.00
Rd Eqp. Maint. - 04 Inter Tndm (R Blade	41,000.00	40,817.61	31,000.00	14,313.71	29,000.00
Rd Eqp. Maint. - 11 Inter Tandem	26,000.00	37,533.95	26,000.00	22,115.48	28,000.00
Rd Eqp. Maint. - 10 Inter Tndm (H2O Tn	35,000.00	53,108.35	41,000.00	35,307.77	40,000.00
Rd Eqp. Maint. - 12 Chev 1T (Rec)	8,000.00	10,723.09	8,000.00	1,751.77	10,500.00
Rd Eqp. Maint. - 19 Chev Silverado (Rds)	0.00	0.00	0.00	4,435.52	10,000.00
Rd Eqp. Maint. - 08 GMC PU (Lead Hand)	11,000.00	11,864.15	16,000.00	10,631.73	16,000.00
Rd Eqp. Maint. - 2009 GMC PU (Rd Mngr)	16,500.00	14,446.82	17,500.00	10,820.25	15,500.00
Rd Eqp. Maint. - 2010 Chev Silverado (Re	15,500.00	11,476.23	17,500.00	9,932.00	16,500.00
Rd Eqp. Maint. - 2003 Cat Backhoe	23,000.00	36,333.85	29,500.00	11,897.48	29,000.00
Rd Eqp. Maint. - 2013 Silverado	5,700.00	1,484.15	1,700.00	0.00	3,200.00
Dump Eqp. Maint. - Compactor (Lndfill)	0.00	0.00	0.00	189.58	6,000.00
Rd Eqp. Maint. - 2018 Inter Tandem	0.00	731.31	21,000.00	16,192.70	19,000.00
Rds Equip. Maint. - 2016 Tractless	21,000.00	26,765.39	22,500.00	19,623.30	29,500.00
Rds Equip. Maint. - Misc. Equipment Re	70,000.00	58,160.20	66,500.00	49,502.41	57,000.00

## Equipment Revenue

Rds Equip. Rental - Cat Grader #1 2010	(75,000.00)	(81,177.00)	(80,000.00)	(75,963.00)	(80,000.00)
Rds Equip. Rental - Champ Grader 1994	(50,000.00)	(37,764.00)	(40,000.00)	(25,206.00)	(30,000.00)
Rds Equip. Rental - Dodge 1 Ton 2009	(35,000.00)	(29,430.00)	(30,000.00)	(23,782.50)	(30,000.00)
Rds Equip. Rental - Freightliner 4 Ton	(40,000.00)	(23,315.00)	(30,000.00)	(34,535.00)	(30,000.00)
Rds Equip. Rental - New Holland Tracto	(35,000.00)	(31,290.00)	(30,000.00)	(44,340.00)	(35,000.00)
Rds Equip. Rental - 955 Tractor 1993	0.00	0.00	0.00	0.00	0.00
Rds Equip. Rental - Inter. Single Axle	(30,000.00)	(40,053.00)	(40,000.00)	(33,717.00)	(40,000.00)
Rds Equip. Rental - Inter Tandem 2002	(40,000.00)	(43,383.00)	(45,000.00)	(22,737.00)	(30,000.00)
Rds Equip. Rental - Inter Tandem 1994	(40,000.00)	(30,843.00)	(35,000.00)	(25,857.00)	(35,000.00)
Rds Equip. Rental - Ford Tandem 2008	(30,000.00)	(31,272.00)	(30,000.00)	(26,298.00)	(30,000.00)
Rds Equip. Rental - Volvo Tandem 1999	(26,500.00)	(33,405.00)	(30,000.00)	(28,665.00)	(30,000.00)
Rds Equip. Rental - Inter Tandem 2004	(15,000.00)	(24,780.00)	(20,000.00)	(25,860.00)	(25,000.00)
Rds Equip. Rental - Inter Tandem 2012	(25,000.00)	(36,462.00)	(35,000.00)	(24,978.00)	(30,000.00)
Rds Equip. Rental - Inter Tandem 2010	(55,000.00)	(47,693.75)	(50,000.00)	(35,278.75)	(50,000.00)
Rds Equip. Rental - Cat Backhoe 2003	(25,000.00)	(33,294.00)	(25,000.00)	(35,556.00)	(30,000.00)

## FIR - ROADS EQUIPMENT

For Period Ending 31-Dec-2019



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
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## General Fund

Rds Equip. Rental - Tractless Tractor	(60,000.00)	(71,379.00)	(60,000.00)	(64,431.00)	(60,000.00)
<b>Total Expenses</b>	<b>17,300.00</b>	<b>151,109.68</b>	<b>53,900.00</b>	<b>(106,051.73)</b>	<b>37,700.00</b>
<b>Total General Fund</b>	<b>17,300.00</b>	<b>151,109.68</b>	<b>53,900.00</b>	<b>(106,051.73)</b>	<b>37,700.00</b>

## FIR - ROADS EQUIPMENT



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Expenses</b>					
<b>Equipment Expenses</b>					
<b>Rd Eqp. Maint. - 10 Cat Grader</b>					
1-5-3401-1000 Regular Salaries & Wages	3,500.00	6,086.02	4,000.00	6,066.55	4,000.00
1-5-3401-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3401-1010 Full-Time Overtime	0.00	167.28	0.00	91.97	0.00
1-5-3401-2114 Equipment Parts	10,000.00	31,100.67	15,000.00	36,879.65	20,000.00
<b>Budget Notes</b>					
2020 FB Tires					
1-5-3401-3160 Equipment Fuel	13,000.00	26,598.46	15,000.00	0.00	13,000.00
1-5-3401-3490 Outside Mechanical Repair Services	12,000.00	31,561.30	15,000.00	24,145.13	15,000.00
<b>Total Rd Eqp. Maint. - 10 Cat Grader</b>	<b>38,500.00</b>	<b>95,513.73</b>	<b>49,000.00</b>	<b>67,183.30</b>	<b>52,000.00</b>
<b>Rd Eqp. Maint. - 94 Champion Grader</b>					
1-5-3402-1000 Regular Salaries & Wages	2,500.00	3,802.59	2,500.00	1,316.46	1,500.00
1-5-3402-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3402-1010 Full-Time Overtime	0.00	145.28	0.00	18.43	0.00
1-5-3402-2114 Equipment Parts	8,000.00	12,296.55	8,000.00	1,146.19	5,000.00
1-5-3402-3160 Equipment Fuel	10,000.00	8,410.25	10,000.00	0.00	5,000.00
1-5-3402-3490 Outside Mechanical Repair Services	10,000.00	5,142.69	10,000.00	3,332.73	5,000.00
<b>Total Rd Eqp. Maint. - 94 Champion Gra</b>	<b>30,500.00</b>	<b>29,797.36</b>	<b>30,500.00</b>	<b>5,813.81</b>	<b>16,500.00</b>
<b>Rd Eqp. Maint. - 09 1T Dodge (NL)</b>					
1-5-3403-1000 Regular Salaries & Wages	1,000.00	780.18	1,000.00	24.83	1,000.00
1-5-3403-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3403-1010 Full-Time Overtime	0.00	35.60	0.00	0.00	0.00
1-5-3403-2114 Equipment Parts	15,000.00	5,146.54	5,000.00	2,221.76	5,000.00
1-5-3403-3160 Equipment Fuel	3,000.00	5,155.37	3,000.00	0.00	3,000.00
1-5-3403-3490 Outside Mechanical Repair Services	5,000.00	1,213.39	12,000.00	2,251.72	10,000.00
<b>Total Rd Eqp. Maint. - 09 1T Dodge (NL)</b>	<b>24,000.00</b>	<b>12,331.08</b>	<b>21,000.00</b>	<b>4,498.31</b>	<b>19,000.00</b>
<b>Rd Eqp. Maint. - 02 FL- 4 Ton (Patch)</b>					
1-5-3404-1000 Regular Salaries & Wages	2,500.00	3,013.37	2,500.00	2,183.49	2,500.00
1-5-3404-1005 Part-Time Salaries & Wages	1,000.00	0.00	0.00	0.00	0.00
1-5-3404-1010 Full-Time Overtime	0.00	173.38	0.00	0.00	0.00
1-5-3404-2114 Equipment Parts	8,000.00	15,226.43	10,000.00	7,066.46	10,000.00
1-5-3404-3160 Equipment Fuel	4,000.00	5,427.59	4,000.00	0.00	4,000.00
1-5-3404-3490 Outside Mechanical Repair Services	7,000.00	7,083.50	7,000.00	5,661.44	7,000.00
<b>Total Rd Eqp. Maint. - 02 FL- 4 Ton (P</b>	<b>22,500.00</b>	<b>30,924.27</b>	<b>23,500.00</b>	<b>14,911.39</b>	<b>23,500.00</b>
<b>Rec Eqp. Maint. - 06 GMC 1 Ton (Will)</b>					
1-5-3405-1000 Regular Salaries & Wages	1,000.00	671.74	1,000.00	421.81	1,000.00
1-5-3405-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00

## FIR - ROADS EQUIPMENT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3405-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3405-2114 Equipment Parts	5,000.00	4,009.64	5,000.00	2,632.29	5,000.00
1-5-3405-3160 Equipment Fuel	4,000.00	4,880.05	4,000.00	0.00	4,000.00
1-5-3405-3490 Outside Mechanical Repair Services	4,000.00	7,590.17	4,000.00	2,680.37	4,000.00
<b>Total Rec Eq. Maint. - 06 GMC 1 Ton (</b>	<b>14,000.00</b>	<b>17,151.60</b>	<b>14,000.00</b>	<b>5,734.47</b>	<b>14,000.00</b>
<b>Rd Eq. Maint.- 17 JD Tractor (Lease)</b>					
1-5-3406-1000 Regular Salaries & Wages	2,000.00	2,602.06	2,000.00	2,031.44	1,000.00
1-5-3406-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3406-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3406-2114 Equipment Parts	7,000.00	4,591.39	5,000.00	10,176.64	6,000.00
1-5-3406-3160 Equipment Fuel	4,000.00	13,262.41	4,000.00	0.00	4,000.00
1-5-3406-3490 Outside Mechanical Repair Services	3,000.00	871.63	3,000.00	4,448.73	3,000.00
1-5-3406-3500 Equipment Lease	13,500.00	20,857.80	13,500.00	12,167.05	13,500.00
<b>Total Rd Eq. Maint.- 17 JD Tractor (L</b>	<b>29,500.00</b>	<b>42,185.29</b>	<b>27,500.00</b>	<b>28,823.86</b>	<b>27,500.00</b>
<b>Rd Eq. Maint. - 93 - 955 Tractr (Rec)</b>					
1-5-3407-1000 Regular Salaries & Wages	500.00	53.10	200.00	0.00	0.00
1-5-3407-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3407-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3407-2114 Equipment Parts	1,500.00	2,360.74	2,500.00	1,895.27	0.00
1-5-3407-3160 Equipment Fuel	100.00	404.02	0.00	0.00	0.00
1-5-3407-3490 Outside Mechanical Repair Services	0.00	269.66	500.00	0.00	0.00
<b>Total Rd Eq. Maint. - 93 - 955 Tractr</b>	<b>2,100.00</b>	<b>3,087.52</b>	<b>3,200.00</b>	<b>1,895.27</b>	<b>0.00</b>
<b>Rd Eq. Maint. - 16 Inter Tandem</b>					
1-5-3408-1000 Regular Salaries & Wages	3,000.00	3,295.35	3,000.00	2,898.85	1,000.00
1-5-3408-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3408-1010 Full-Time Overtime	0.00	4.09	0.00	135.14	0.00
1-5-3408-2114 Equipment Parts	4,000.00	10,073.35	4,000.00	3,923.01	4,000.00
1-5-3408-3160 Equipment Fuel	7,000.00	11,321.56	7,000.00	0.00	7,000.00
1-5-3408-3490 Outside Mechanical Repair Services	4,000.00	2,591.86	4,000.00	2,936.80	4,000.00
<b>Total Rd Eq. Maint. - 16 Inter Tandem</b>	<b>18,000.00</b>	<b>27,286.21</b>	<b>18,000.00</b>	<b>9,893.80</b>	<b>16,000.00</b>
<b>Rd Eq. Maint. - Truck (Rec)</b>					
1-5-3409-1000 Regular Salaries & Wages	4,000.00	8,705.76	5,000.00	3,295.26	2,000.00
1-5-3409-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3409-1010 Full-Time Overtime	0.00	140.53	0.00	292.32	0.00
1-5-3409-2114 Equipment Parts	12,000.00	20,767.15	12,000.00	12,955.05	10,000.00
1-5-3409-3160 Equipment Fuel	7,000.00	11,581.35	8,000.00	0.00	5,000.00
1-5-3409-3490 Outside Mechanical Repair Services	12,000.00	10,769.08	10,000.00	5,494.55	10,000.00
<b>Total Rd Eq. Maint. - Truck (Rec)</b>	<b>35,000.00</b>	<b>51,963.87</b>	<b>35,000.00</b>	<b>22,037.18</b>	<b>27,000.00</b>
<b>Rd Eq. Maint. - 13 Mack Tndm (R Blade</b>					

## FIR - ROADS EQUIPMENT

For Period Ending 31-Dec-2019



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2020 Draft Budget

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3410-1000 Regular Salaries & Wages	4,000.00	4,028.45	4,000.00	3,022.23	2,000.00
1-5-3410-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3410-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3410-2114 Equipment Parts	8,000.00	12,049.19	10,000.00	4,536.55	10,000.00
1-5-3410-3160 Equipment Fuel	7,000.00	9,821.13	8,000.00	0.00	8,000.00
1-5-3410-3490 Outside Mechanical Repair Services	15,000.00	11,788.08	12,000.00	3,373.34	12,000.00
<b>Total Rd Eqp. Maint. - 13 Mack Tndm (R</b>	<b>34,000.00</b>	<b>37,686.85</b>	<b>34,000.00</b>	<b>10,932.12</b>	<b>32,000.00</b>
<b>Rd Eqp. Maint. - 08 Ford Tndm (Shoulder)</b>					
1-5-3411-1000 Regular Salaries & Wages	5,000.00	5,409.71	5,000.00	1,864.61	2,000.00
1-5-3411-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3411-1010 Full-Time Overtime	0.00	55.24	0.00	128.90	0.00
1-5-3411-2114 Equipment Parts	12,000.00	33,689.33	15,000.00	6,902.92	12,000.00
1-5-3411-3160 Equipment Fuel	6,000.00	7,648.26	6,000.00	0.00	6,000.00
1-5-3411-3490 Outside Mechanical Repair Services	15,000.00	14,781.81	15,000.00	9,662.08	10,000.00
<b>Total Rd Eqp. Maint. - 08 Ford Tndm (S</b>	<b>38,000.00</b>	<b>61,584.35</b>	<b>41,000.00</b>	<b>18,558.51</b>	<b>30,000.00</b>
<b>Rd Eqp. Maint. - 99 Volvo Tndm (Shoulder)</b>					
1-5-3412-1000 Regular Salaries & Wages	5,000.00	8,202.25	7,000.00	4,198.94	3,000.00
1-5-3412-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3412-1010 Full-Time Overtime	0.00	1,247.35	0.00	55.04	0.00
1-5-3412-2114 Equipment Parts	15,000.00	5,736.18	15,000.00	12,249.23	15,000.00
1-5-3412-3160 Equipment Fuel	5,000.00	9,616.98	7,000.00	0.00	8,000.00
1-5-3412-3490 Outside Mechanical Repair Services	15,000.00	8,890.44	10,000.00	7,653.59	10,000.00
<b>Total Rd Eqp. Maint. - 99 Volvo Tndm (I</b>	<b>40,000.00</b>	<b>33,693.20</b>	<b>39,000.00</b>	<b>24,156.80</b>	<b>36,000.00</b>
<b>Rd Eqp. Maint. - 04 Inter Tndm (R Blad</b>					
1-5-3413-1000 Regular Salaries & Wages	4,000.00	4,372.67	4,000.00	743.82	2,000.00
1-5-3413-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3413-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3413-2114 Equipment Parts	15,000.00	21,071.94	12,000.00	8,258.53	12,000.00
1-5-3413-3160 Equipment Fuel	7,000.00	3,985.08	3,000.00	0.00	5,000.00
1-5-3413-3490 Outside Mechanical Repair Services	15,000.00	11,387.92	12,000.00	5,311.36	10,000.00
<b>Total Rd Eqp. Maint. - 04 Inter Tndm (I</b>	<b>41,000.00</b>	<b>40,817.61</b>	<b>31,000.00</b>	<b>14,313.71</b>	<b>29,000.00</b>
<b>Rd Eqp. Maint. - 11 Inter Tandem</b>					
1-5-3414-1000 Regular Salaries & Wages	4,000.00	3,236.16	4,000.00	2,751.57	2,000.00
1-5-3414-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3414-1010 Full-Time Overtime	0.00	193.95	0.00	0.00	0.00
1-5-3414-2114 Equipment Parts	5,000.00	12,260.88	5,000.00	12,116.05	8,000.00
1-5-3414-3160 Equipment Fuel	7,000.00	11,168.66	7,000.00	0.00	8,000.00
1-5-3414-3490 Outside Mechanical Repair Services	10,000.00	10,674.30	10,000.00	7,247.86	10,000.00
<b>Total Rd Eqp. Maint. - 11 Inter Tandem</b>	<b>26,000.00</b>	<b>37,533.95</b>	<b>26,000.00</b>	<b>22,115.48</b>	<b>28,000.00</b>



## FIR - ROADS EQUIPMENT

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Rd Eq. Maint. - 10 Inter Tndm (H20 Tn)</b>					
1-5-3415-1000 Regular Salaries & Wages	4,000.00	6,047.85	6,000.00	2,097.83	3,000.00
1-5-3415-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3415-1010 Full-Time Overtime	0.00	40.92	0.00	323.78	0.00
1-5-3415-2114 Equipment Parts	12,000.00	17,131.59	12,000.00	14,839.11	12,000.00
1-5-3415-3160 Equipment Fuel	7,000.00	12,425.82	8,000.00	45.05	10,000.00
1-5-3415-3490 Outside Mechanical Repair Services	12,000.00	17,462.17	15,000.00	18,002.00	15,000.00
<b>Total Rd Eq. Maint. - 10 Inter Tndm (</b>	<b>35,000.00</b>	<b>53,108.35</b>	<b>41,000.00</b>	<b>35,307.77</b>	<b>40,000.00</b>
<b>Rd Eq. Maint. - 12 Chev 1T (Rec)</b>					
1-5-3416-1000 Regular Salaries & Wages	500.00	88.86	500.00	0.00	500.00
1-5-3416-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3416-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3416-2114 Equipment Parts	3,000.00	4,396.57	3,000.00	641.92	3,000.00
1-5-3416-3160 Equipment Fuel	2,500.00	4,907.21	2,500.00	180.11	5,000.00
1-5-3416-3490 Outside Mechanical Repair Services	2,000.00	1,330.45	2,000.00	929.74	2,000.00
<b>Total Rd Eq. Maint. - 12 Chev 1T (Rec)</b>	<b>8,000.00</b>	<b>10,723.09</b>	<b>8,000.00</b>	<b>1,751.77</b>	<b>10,500.00</b>
<b>Budget Notes</b>					
2020 FB LM NOTE: A New Pickup has to be added 500/2000/8000/3000 for 13.5					
<b>Rd Eq. Maint. - 19 Chev Slvrado (Rds)</b>					
1-5-3417-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	1,000.00
1-5-3417-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3417-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3417-2114 Supplies - Mechanical - Tools & ...	0.00	0.00	0.00	4,302.22	2,000.00
1-5-3417-3160 Equipment Fuel	0.00	0.00	0.00	133.30	6,000.00
1-5-3417-3490 Outside Mechanical Repair Service	0.00	0.00	0.00	0.00	1,000.00
<b>Total Rd Eq. Maint. - 19 Chev Slvrado</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>4,435.52</b>	<b>10,000.00</b>
<b>Rd Eq. Maint. - 08 GMC PU (Lead Hand)</b>					
1-5-3419-1000 Regular Salaries & Wages	500.00	913.71	1,000.00	308.53	1,000.00
1-5-3419-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3419-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3419-2114 Equipment Parts	2,500.00	2,606.51	2,500.00	3,274.05	3,000.00
1-5-3419-3160 Equipment Fuel	0.00	7,835.31	6,500.00	4,210.04	7,000.00
1-5-3419-3490 Outside Mechanical Repair Services	8,000.00	508.62	6,000.00	2,839.11	5,000.00
<b>Total Rd Eq. Maint. - 08 GMC PU (Lead</b>	<b>11,000.00</b>	<b>11,864.15</b>	<b>16,000.00</b>	<b>10,631.73</b>	<b>16,000.00</b>
<b>Rd Eq. Maint. - 2009 GMC PU (Rd Mngr)</b>					
1-5-3420-1000 Regular Salaries & Wages	500.00	281.93	500.00	105.70	500.00
1-5-3420-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3420-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3420-2114 Equipment Parts	3,000.00	2,540.85	3,000.00	2,349.04	3,000.00

## FIR - ROADS EQUIPMENT



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3420-3160 Equipment Fuel	7,000.00	10,561.73	9,000.00	5,612.03	6,000.00
1-5-3420-3490 Outside Mechanical Repair Services	6,000.00	1,062.31	5,000.00	2,753.48	6,000.00
<b>Total Rd Eq. Maint. - 2009 GMC PU (Rd</b>	<b>16,500.00</b>	<b>14,446.82</b>	<b>17,500.00</b>	<b>10,820.25</b>	<b>15,500.00</b>
<b>Rd Eq. Maint. - 2010 Chev Silverado (Re</b>					
1-5-3422-1000 Regular Salaries & Wages	500.00	244.40	500.00	49.11	500.00
<b>Budget Notes</b>					
2020 FB LM NOTE: CHange name to winter patrol					
1-5-3422-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3422-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3422-2114 Equipment Parts	5,000.00	3,192.01	4,000.00	3,256.76	4,000.00
1-5-3422-3160 Equipment Fuel	5,000.00	5,837.04	5,000.00	5,202.77	6,000.00
1-5-3422-3490 Outside Mechanical Repair Services	5,000.00	2,202.78	8,000.00	1,423.36	6,000.00
<b>Total Rd Eq. Maint. - 2010 Chev Silverado</b>	<b>15,500.00</b>	<b>11,476.23</b>	<b>17,500.00</b>	<b>9,932.00</b>	<b>16,500.00</b>
<b>Rd Eq. Maint. - 2003 Cat Backhoe</b>					
1-5-3424-1000 Regular Salaries & Wages	1,000.00	2,773.13	2,500.00	1,596.40	2,000.00
1-5-3424-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3424-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3424-2114 Equipment Parts	10,000.00	18,600.17	15,000.00	3,115.79	12,000.00
1-5-3424-3160 Equipment Fuel	2,000.00	4,282.36	2,000.00	0.00	5,000.00
1-5-3424-3490 Outside Mechanical Repair Services	10,000.00	10,678.19	10,000.00	7,185.29	10,000.00
<b>Total Rd Eq. Maint. - 2003 Cat Backhoe</b>	<b>23,000.00</b>	<b>36,333.85</b>	<b>29,500.00</b>	<b>11,897.48</b>	<b>29,000.00</b>
<b>Rd Eq. Maint. - 2013 Silverado</b>					
1-5-3429-1000 Regular Salaries & Wages	200.00	131.87	200.00	0.00	200.00
<b>Budget Notes</b>					
2020 FB Vehicle is Building Dept.					
1-5-3429-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3429-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3429-2114 Equipment Parts	5,000.00	773.91	1,000.00	0.00	1,000.00
1-5-3429-3160 Equipment Fuel	0.00	459.56	0.00	0.00	1,000.00
1-5-3429-3490 Outside Mechanical Repair Services	500.00	118.81	500.00	0.00	1,000.00
<b>Total Rd Eq. Maint. - 2013 Silverado</b>	<b>5,700.00</b>	<b>1,484.15</b>	<b>1,700.00</b>	<b>0.00</b>	<b>3,200.00</b>
<b>Dump Eq. Maint. - Compactor (Landfill)</b>					
1-5-3432-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	1,000.00
1-5-3432-1005 Part Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3432-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3432-2114 Supplies - Mechanical - Tools & ..	0.00	0.00	0.00	0.00	2,000.00
1-5-3432-3160 Equipment Fuel	0.00	0.00	0.00	189.58	1,000.00
1-5-3432-3490 Outside Mechanical Repair Services	0.00	0.00	0.00	0.00	2,000.00

## FIR - ROADS EQUIPMENT



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<b>General Fund</b>					
<b>Total Dump Eqp. Maint. - Compactor (Ln</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>189.58</b>	<b>6,000.00</b>
<b>Rd Eqp. Maint. - 2018 Inter Tandem</b>					
1-5-3433-1000 Regular Salaries & Wages	0.00	30.00	4,000.00	1,126.22	2,000.00
1-5-3433-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3433-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3433-2114 Equipment Parts	0.00	472.35	5,000.00	11,214.34	5,000.00
1-5-3433-3160 Equipment Fuel	0.00	0.00	7,000.00	0.00	7,000.00
1-5-3433-3490 Outside Mechanical Repair	0.00	228.96	5,000.00	3,852.14	5,000.00
<b>Total Rd Eqp. Maint. - 2018 Inter Tandem</b>	<b>0.00</b>	<b>731.31</b>	<b>21,000.00</b>	<b>16,192.70</b>	<b>19,000.00</b>
<b>Rds Equip. Maint. - 2016 Tractless</b>					
1-5-3435-1000 Regular Salaries & Wages	1,000.00	3,112.80	2,500.00	2,973.37	2,500.00
1-5-3435-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3435-1010 Full-Time Overtime	0.00	142.38	0.00	111.74	0.00
1-5-3435-2114 Equipment Parts	10,000.00	8,633.22	10,000.00	11,474.61	10,000.00
1-5-3435-3160 Equipment Fuel	5,000.00	9,676.40	5,000.00	214.31	10,000.00
1-5-3435-3490 Outside Mechanical Repair Services	5,000.00	5,200.59	5,000.00	4,849.27	7,000.00
<b>Total Rds Equip. Maint. - 2016 Tractless</b>	<b>21,000.00</b>	<b>26,765.39</b>	<b>22,500.00</b>	<b>19,623.30</b>	<b>29,500.00</b>
<b>Rds Equip. Maint. - Misc. Equipment Re</b>					
1-5-3499-1000 Regular Salaries & Wages	15,000.00	6,123.65	10,000.00	2,543.26	5,000.00
1-5-3499-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3499-1010 Full-Time Overtime	0.00	201.94	0.00	0.00	0.00
1-5-3499-2114 Equipment Parts & Shop Supplies	15,000.00	28,633.20	15,000.00	18,693.34	20,000.00
1-5-3499-2118 Motor & Hydraulic Oil	2,000.00	333.53	2,000.00	3,221.73	2,000.00
1-5-3499-2119 Vehicle Licences & Plates	36,000.00	18,000.00	36,000.00	18,668.83	20,000.00
1-5-3499-3160 Equipment Fuel	1,000.00	1,618.35	1,500.00	2,681.34	5,000.00
1-5-3499-3490 Outside Mechanical Repair Services	1,000.00	3,162.71	2,000.00	3,693.91	5,000.00
1-5-3499-3999 Sundry & Miscellaneous	0.00	86.82	0.00	0.00	0.00
<b>Total Rds Equip. Maint. - Misc. Equipment Revenue</b>	<b>70,000.00</b>	<b>58,160.20</b>	<b>66,500.00</b>	<b>49,502.41</b>	<b>57,000.00</b>
<b>Rds Equip. Rental - Cat Grader #1 2010</b>					
1-5-3501-0398 Cat Grader #1 - 2010	(75,000.00)	(81,177.00)	(80,000.00)	(75,963.00)	(80,000.00)
<b>Total Rds Equip. Rental - Cat Grader #1 2010</b>	<b>(75,000.00)</b>	<b>(81,177.00)</b>	<b>(80,000.00)</b>	<b>(75,963.00)</b>	<b>(80,000.00)</b>
<b>Rds Equip. Rental - Champ Grader 1994</b>					
1-5-3502-0398 Champion Grader 1994	(50,000.00)	(37,764.00)	(40,000.00)	(25,206.00)	(30,000.00)
<b>Total Rds Equip. Rental - Champ Grader 1994</b>	<b>(50,000.00)</b>	<b>(37,764.00)</b>	<b>(40,000.00)</b>	<b>(25,206.00)</b>	<b>(30,000.00)</b>
<b>Rds Equip. Rental - Dodge 1 Ton 2009</b>					
1-5-3503-0398 Dodge 1 Ton 2009	(35,000.00)	(29,430.00)	(30,000.00)	(23,782.50)	(30,000.00)

## FIR - ROADS EQUIPMENT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
Total Rds Equip. Rental - Dodge 1 Ton	(35,000.00)	(29,430.00)	(30,000.00)	(23,782.50)	(30,000.00)
Rds Equip. Rental - Freightliner 4 Ton					
1-5-3504-0398 Freightliner 4 Ton 2002	(40,000.00)	(23,315.00)	(30,000.00)	(34,535.00)	(30,000.00)
Total Rds Equip. Rental - Freightliner	(40,000.00)	(23,315.00)	(30,000.00)	(34,535.00)	(30,000.00)
Rds Equip. Rental - New Holland Tractor					
1-5-3506-0398 New Holland Tractor	(35,000.00)	(31,290.00)	(30,000.00)	(44,340.00)	(35,000.00)
Total Rds Equip. Rental - New Holland	(35,000.00)	(31,290.00)	(30,000.00)	(44,340.00)	(35,000.00)
Rds Equip. Rental - 955 Tractor 1993					
1-5-3507-0398 955 Tractor 1993	0.00	0.00	0.00	0.00	0.00
Total Rds Equip. Rental - 955 Tractor	0.00	0.00	0.00	0.00	0.00
Rds Equip. Rental - Inter. Single Axle					
1-5-3508-0398 Inter. Single Axle 1996	(30,000.00)	(40,053.00)	(40,000.00)	(33,717.00)	(40,000.00)
<b>Budget Notes</b>					
2020 FB LM:16 INT TANDEM					
Total Rds Equip. Rental - Inter. Single	(30,000.00)	(40,053.00)	(40,000.00)	(33,717.00)	(40,000.00)
Rds Equip. Rental - Inter Tandem 2002					
1-5-3509-0398 Inter. Tandem 2002	(40,000.00)	(43,383.00)	(45,000.00)	(22,737.00)	(30,000.00)
Total Rds Equip. Rental - Inter Tandem	(40,000.00)	(43,383.00)	(45,000.00)	(22,737.00)	(30,000.00)
Rds Equip. Rental - Inter Tandem 1994					
1-5-3510-0398 Mack 2013	(40,000.00)	(30,843.00)	(35,000.00)	(25,857.00)	(35,000.00)
Total Rds Equip. Rental - Inter Tandem	(40,000.00)	(30,843.00)	(35,000.00)	(25,857.00)	(35,000.00)
Rds Equip. Rental - Ford Tandem 2008					
1-5-3511-0398 Ford Tandem 2008	(30,000.00)	(31,272.00)	(30,000.00)	(26,298.00)	(30,000.00)
Total Rds Equip. Rental - Ford Tandem	(30,000.00)	(31,272.00)	(30,000.00)	(26,298.00)	(30,000.00)
Rds Equip. Rental - Volvo Tandem 1999					
1-5-3512-0398 GMC Volvo Tandem 1999	(26,500.00)	(33,405.00)	(30,000.00)	(28,665.00)	(30,000.00)
Total Rds Equip. Rental - Volvo Tandem	(26,500.00)	(33,405.00)	(30,000.00)	(28,665.00)	(30,000.00)
Rds Equip. Rental - Inter Tandem 2004					
1-5-3513-0398 Inter Tandem 2004	(15,000.00)	(24,780.00)	(20,000.00)	(25,860.00)	(25,000.00)
Total Rds Equip. Rental - Inter Tandem	(15,000.00)	(24,780.00)	(20,000.00)	(25,860.00)	(25,000.00)
Rds Equip. Rental - Inter Tandem 2012					
1-5-3514-0398 Inter. Tandem 2012	(25,000.00)	(36,462.00)	(35,000.00)	(24,978.00)	(30,000.00)

## FIR - ROADS EQUIPMENT



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total Rds Equip. Rental - Inter Tandem</b>	<b>(25,000.00)</b>	<b>(36,462.00)</b>	<b>(35,000.00)</b>	<b>(24,978.00)</b>	<b>(30,000.00)</b>
<b>Rds Equip. Rental - Inter Tandem 2010</b>					
1-5-3515-0398 Inter. Tandem 2010	(55,000.00)	(47,693.75)	(50,000.00)	(35,278.75)	(50,000.00)
<b>Total Rds Equip. Rental - Inter Tandem</b>	<b>(55,000.00)</b>	<b>(47,693.75)</b>	<b>(50,000.00)</b>	<b>(35,278.75)</b>	<b>(50,000.00)</b>
<b>Rds Equip. Rental - Cat Backhoe 2003</b>					
1-5-3524-0398 Cat. 436 Backhoe 2003	(25,000.00)	(33,294.00)	(25,000.00)	(35,556.00)	(30,000.00)
<b>Total Rds Equip. Rental - Cat Backhoe</b>	<b>(25,000.00)</b>	<b>(33,294.00)</b>	<b>(25,000.00)</b>	<b>(35,556.00)</b>	<b>(30,000.00)</b>
<b>Rds Equip. Rental - Tractless Tractor</b>					
1-5-3534-0398 Tractless Tractor (2000)	(60,000.00)	(71,379.00)	(60,000.00)	(64,431.00)	(60,000.00)
<b>Total Rds Equip. Rental - Tractless Tr</b>	<b>(60,000.00)</b>	<b>(71,379.00)</b>	<b>(60,000.00)</b>	<b>(64,431.00)</b>	<b>(60,000.00)</b>
<b>Total Expenses</b>	<b>17,300.00</b>	<b>151,109.68</b>	<b>53,900.00</b>	<b>(106,051.73)</b>	<b>37,700.00</b>
<b>Total General Fund</b>	<b>17,300.00</b>	<b>151,109.68</b>	<b>53,900.00</b>	<b>(106,051.73)</b>	<b>37,700.00</b>



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Roads Dept	(15,000.00)	(28,507.12)	(20,000.00)	(2,850.00)	(15,000.00)
Ontario Grants	(739,662.00)	(373,701.47)	(339,000.00)	(18,673.17)	(345,052.00)
Transfers from Reserves	(620,000.00)	(1,349,812.63)	(955,000.00)	(955,000.00)	(2,709,000.00)
<b>Total Revenues</b>	<b>(1,374,662.00)</b>	<b>(1,752,021.22)</b>	<b>(1,314,000.00)</b>	<b>(976,523.17)</b>	<b>(3,069,052.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Roads - Administration	927,000.00	732,701.26	928,000.00	699,478.80	845,000.00
Roads - Buildings & Yards	703,000.00	793,373.78	1,610,000.00	163,584.13	1,460,000.00
Roads - Patrol	35,000.00	32,000.28	30,000.00	39,182.81	45,000.00
Roadside Maintenance - Mowing	130,000.00	146,978.53	154,000.00	161,200.76	140,000.00
Roadside Maintenance - Ditching & Drainage	57,000.00	38,297.96	50,000.00	86,096.76	75,000.00
Roadside Maintenance - Brushing	85,000.00	74,978.55	90,000.00	97,619.44	105,000.00
Roadside Maintenance - Debris & Litter	35,000.00	28,891.99	30,000.00	17,123.41	30,000.00
Roads - Culverts Maintenance & Replace	116,000.00	104,325.71	108,000.00	109,618.63	115,000.00
Roads - Hardtop Patching	70,000.00	62,974.44	100,000.00	51,245.64	105,000.00
Roads - Hardtop Sweeping	20,000.00	20,372.55	20,000.00	20,079.52	22,000.00
Roads - Hardtop Shouldering	40,000.00	44,747.86	48,000.00	29,781.97	43,000.00
Roads - Hardtop Crack Sealing	20,000.00	21,222.17	0.00	0.00	20,000.00
Roads - Hardtop Line Painting	20,000.00	14,608.83	20,000.00	228.96	20,000.00
Roads - Sidewalk Maintenance	10,000.00	653.30	10,000.00	2,019.94	10,000.00
Roads - Loosetop Grading	125,000.00	126,004.28	130,000.00	129,723.17	130,000.00
Roads - Loosetop Dust Control	180,000.00	149,446.50	150,000.00	161,425.54	165,000.00
Roads - Loosetop Resurfacing	475,000.00	456,947.66	440,000.00	405,152.02	445,000.00
Roads - Signs & Safety Devices	43,000.00	23,490.71	45,000.00	45,728.02	40,000.00
Roads - Guardrails	42,000.00	0.00	23,500.00	0.00	25,000.00
Roads - Railway Crossings	30,000.00	26,885.76	30,000.00	20,594.66	30,000.00
Rds & Rec Community Services	1,500.00	189.84	1,500.00	2,339.85	1,500.00
Roads - Miscellaneous	13,000.00	69,758.52	12,000.00	26,859.03	16,000.00
Roads - Winter Control - Plowing & Salting	650,000.00	843,160.80	765,000.00	663,812.54	820,000.00
Roads - Winter Control - Ice Blading	23,000.00	20,324.07	22,000.00	11,724.19	22,000.00
Roads - Sidewalks - Snow Removal	48,500.00	59,428.80	58,000.00	42,227.35	56,000.00
Roads - Winter Control - Flood Control	5,000.00	8,667.43	10,000.00	19,542.74	15,000.00
Roads - Maple Road	0.00	0.00	0.00	0.00	195,000.00
Roads - Conc 2 Bridge	0.00	0.00	0.00	0.00	0.00
Glen Road Construction	0.00	0.00	0.00	0.00	0.00
Cedar Grove Road	0.00	0.00	0.00	0.00	250,000.00
67th Ave/2nd Line Road	0.00	0.00	0.00	0.00	27,000.00
Repository of Past Roads Projects	0.00	0.00	0.00	0.00	0.00
Conc 3 Bridge	575,000.00	616,351.30	0.00	152.64	0.00
Beaupre Rd (2.56km) 2x Surf Treat & Patch	0.00	86,602.71	135,000.00	138,512.45	0.00
3rd Line Rd Bridg (SN 30001) - Evaluate	0.00	0.00	0.00	0.00	0.00



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
2nd Line Bridge (SN 33043) - Design	0.00	0.00	35,000.00	23,066.98	0.00
Loyalist Road - Surface Treat (2.75km)	127,500.00	157,424.57	0.00	0.00	0.00
St. Mary's Street	100,000.00	4,249.75	0.00	0.00	26,500.00
Street Rd. - 2xSurface Treat (5.79km)	477,000.00	390,100.82	0.00	0.00	0.00
Nine Mile Rd - 2xSurface Treat (X.XXkm)	617,000.00	748,366.22	0.00	54,946.98	0.00
William Street (0.68km) - Reconstructi	0.00	0.00	25,000.00	15,868.34	1,300,000.00
Purcell Road (0.70km) - Pad & Overlay	0.00	0.00	75,000.00	0.00	0.00
Kraft Road (0.40km) - Pulverize & Pave	0.00	0.00	50,000.00	11,986.38	0.00
Cashion Rd - Bridge (SN0011)	0.00	0.00	0.00	0.00	0.00
Frog Hollow (3.72km) 2xSurf Treat & Pa	0.00	0.00	155,000.00	165,787.19	0.00
Roads - Equipment Purchases & Reserves	505,000.00	478,850.76	265,000.00	262,814.86	480,000.00
Water Reserve Upgrades - Boundary Rd	0.00	0.00	0.00	0.00	0.00
Roads - Miscellaneous Construction	55,000.00	25,532.58	25,000.00	56,876.73	10,000.00
<b>Total Expenses</b>	<b>6,360,500.00</b>	<b>6,407,910.29</b>	<b>5,650,000.00</b>	<b>3,736,402.43</b>	<b>7,089,000.00</b>
<b>Total General Fund</b>	<b>4,985,838.00</b>	<b>4,655,889.07</b>	<b>4,336,000.00</b>	<b>2,759,879.26</b>	<b>4,019,948.00</b>



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Roads Dept</b>					
1-4-0311-0799 Misc. Roads Department Income	(15,000.00)	(28,507.12)	(20,000.00)	(2,850.00)	(15,000.00)
<b>Total Fees &amp; User Charges - Roads Dept</b>	<b>(15,000.00)</b>	<b>(28,507.12)</b>	<b>(20,000.00)</b>	<b>(2,850.00)</b>	<b>(15,000.00)</b>
<b>Ontario Grants</b>					
1-4-0945-0504 Ontario Quarries Grant	(10,000.00)	(12,029.47)	(10,000.00)	(18,673.17)	(12,000.00)
1-4-0945-0509 OCIF Funding	(729,662.00)	(361,672.00)	(329,000.00)	0.00	(333,052.00)
<b>Budget Notes</b>					
2018 FB Grant Applied for Conc. 3 Bridge					
1-4-0945-0535 Asset Management Program	0.00	0.00	0.00	0.00	0.00
<b>Total Ontario Grants</b>	<b>(739,662.00)</b>	<b>(373,701.47)</b>	<b>(339,000.00)</b>	<b>(18,673.17)</b>	<b>(345,052.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0960 Transfer from Roads Buildings Reserve	0.00	(117,913.33)	(520,000.00)	(520,000.00)	(1,240,000.00)
<b>Budget Notes</b>					
2020 FB LM - Reserve Depleted					
1-4-0996-0961 Transfer from Roads Equipment Reserve	(200,000.00)	(200,000.00)	(35,000.00)	(35,000.00)	(250,000.00)
1-4-0996-0962 Transfer from Roads Construction Reserve	0.00	0.00	0.00	0.00	0.00
1-4-0996-0963 Transfer from Gas Tax Reserve	(420,000.00)	(420,000.00)	(400,000.00)	(400,000.00)	(1,219,000.00)
<b>Budget Notes</b>					
2020 FB From 2020 - Regular					
2020 FB From 2019 - Regular					
2020 FB From 2019 - One Time Top Up					
1-4-0996-0964 Transfer from Bridge Reserve	0.00	(611,899.30)	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>(620,000.00)</b>	<b>(1,349,812.63)</b>	<b>(955,000.00)</b>	<b>(955,000.00)</b>	<b>(2,709,000.00)</b>
<b>Total Revenues</b>	<b>(1,374,662.00)</b>	<b>(1,752,021.22)</b>	<b>(1,314,000.00)</b>	<b>(976,523.17)</b>	<b>(3,069,052.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Roads - Administration</b>					
1-5-3111-1000 Regular Salaries & Wages	350,000.00	9,427.19	350,000.00	5,301.52	200,000.00
1-5-3111-1002 Roads Administration Salaries	0.00	74,267.02	0.00	70,331.95	0.00
1-5-3111-1003 Training & Meeting Time	0.00	17,002.48	0.00	12,447.26	0.00
1-5-3111-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	600.00	0.00
1-5-3111-1006 Part-Time Vacation Pay	0.00	1,687.11	0.00	77.19	0.00
1-5-3111-1010 Full-Time Overtime	0.00	(6,367.96)	0.00	337.57	0.00
1-5-3111-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3111-1015 Sick Leave & Statutory Holidays	0.00	51,329.51	0.00	38,056.53	0.00
1-5-3111-1016 Holidays & Time Off	0.00	70,170.45	0.00	56,948.19	0.00



## FIR - ROADS DEPT



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3111-1020 Other Payroll Payments & Bonuses	0.00	10,861.13	0.00	0.00	0.00
1-5-3111-1050 Full-Time Benefit Expenses	200,000.00	186,305.91	200,000.00	191,875.67	280,000.00
1-5-3111-1051 Part-Time Benefit Expenses	25,000.00	3,906.30	25,000.00	86.01	30,000.00
1-5-3111-1054 Boot & Clothing Allowance	5,000.00	3,847.09	5,000.00	3,636.50	5,000.00
1-5-3111-2010 Conferences	3,000.00	4,824.56	5,000.00	3,884.68	5,000.00
1-5-3111-2030 Memberships & Subscriptions	3,000.00	2,784.95	3,000.00	2,825.32	3,000.00
1-5-3111-2080 Training & Development Supplies	5,000.00	11,677.62	12,000.00	9,610.20	15,000.00
1-5-3111-2110 Office Supplies & Safety Equipment	6,000.00	6,838.05	6,000.00	6,426.85	8,000.00
1-5-3111-2130 Office Equip & Software Purchase	16,000.00	352.64	15,000.00	81.41	10,000.00
1-5-3111-2140 Postage, Courier & Freight	0.00	60.26	0.00	0.00	0.00
1-5-3111-2160 Advertising	2,500.00	1,185.40	1,000.00	1,077.35	1,000.00
1-5-3111-2200 Computer Support & Maintenance	5,000.00	3,237.90	3,000.00	0.00	3,000.00
1-5-3111-2220 Vehicle & Travel Expense	5,000.00	7,771.90	6,500.00	11,794.14	10,000.00
1-5-3111-2230 Legal Fees	5,000.00	1,362.77	3,000.00	179.64	3,000.00
1-5-3111-2250 Consultant Fees	50,000.00	35,792.45	50,000.00	38,302.62	35,000.00
1-5-3111-3180 Insurance	75,000.00	68,085.97	75,000.00	78,740.42	70,000.00
1-5-3111-3181 Insurance Deductible	0.00	0.00	0.00	0.00	0.00
1-5-3111-3997 Road Closure Expenses	0.00	0.00	0.00	163.22	0.00
1-5-3111-3998 Water Supply - Williamstown Residences	1,500.00	831.13	1,500.00	844.92	1,000.00
1-5-3111-3999 Sundry & Miscellaneous	5,000.00	459.43	2,000.00	849.64	1,000.00
1-5-3111-4200 Roads Admin. Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-3111-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-3111-4205 PSAB to balance out TCA	0.00	0.00	0.00	0.00	0.00
1-5-3111-4500 Amortization Expense (all Rds) - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-3111-5100 Transfer to General Reserve	0.00	0.00	0.00	0.00	0.00
1-5-3111-5102 Transfer to Roads Structures Reserve	165,000.00	165,000.00	165,000.00	165,000.00	165,000.00
1-5-3111-5200 Trsf to Work in Progress Account	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Administration</b>	<b>927,000.00</b>	<b>732,701.26</b>	<b>928,000.00</b>	<b>699,478.80</b>	<b>845,000.00</b>
<b>Roads - Buildings &amp; Yards</b>					
1-5-3112-1000 Regular Salaries & Wages	30,000.00	74,258.82	50,000.00	51,643.48	40,000.00
1-5-3112-1005 Part-Time Salaries & Wages	0.00	203.00	0.00	0.00	0.00
1-5-3112-1006 Part-Time Vacation Pay	0.00	134.43	0.00	56.14	0.00
1-5-3112-1010 Full-Time Overtime	0.00	225.35	0.00	300.19	0.00
1-5-3112-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3112-2114 Supplies -Mechanical -Tools & Parts	28,000.00	38,424.22	30,000.00	26,995.33	25,000.00
1-5-3112-2150 Telephone, Internet & Mobile Radio	25,000.00	30,051.93	25,000.00	26,478.19	30,000.00
1-5-3112-3120 Property Maintenance & Building Repairs	35,000.00	53,276.01	20,000.00	18,174.82	20,000.00
1-5-3112-3170 Hydro & Heat	25,000.00	24,119.19	25,000.00	15,721.07	20,000.00
1-5-3112-3455 Township Equipment Usage Cost	15,000.00	3,994.00	10,000.00	2,886.00	5,000.00
1-5-3112-4200 Capital Expenditures - Buildings	0.00	25,168.47	1,320,000.00	21,328.91	1,320,000.00
1-5-3112-4201 Capital Maintenance	25,000.00	23,518.36	130,000.00	0.00	0.00
1-5-3112-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-3112-5100 Transfer to Roads Building Reserve	520,000.00	520,000.00	0.00	0.00	0.00
1-5-3112-5200 Trsf to Work In Progress Acct	0.00	0.00	0.00	0.00	0.00



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total Roads - Buildings &amp; Yards</b>	<b>703,000.00</b>	<b>793,373.78</b>	<b>1,610,000.00</b>	<b>163,584.13</b>	<b>1,460,000.00</b>
<b>Roads - Patrol</b>					
1-5-3115-1000 Regular Salaries & Wages	25,000.00	23,442.63	20,000.00	27,233.80	30,000.00
1-5-3115-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3115-1010 Full-Time Overtime	0.00	1,399.15	0.00	625.01	0.00
1-5-3115-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3115-3455 Township Equipment Usage Cost	10,000.00	7,158.50	10,000.00	11,324.00	15,000.00
<b>Total Roads - Patrol</b>	<b>35,000.00</b>	<b>32,000.28</b>	<b>30,000.00</b>	<b>39,182.81</b>	<b>45,000.00</b>
<b>Roadside Maintenance - Mowing</b>					
1-5-3121-1000 Regular Salaries & Wages	40,000.00	32,780.47	40,000.00	35,531.31	40,000.00
1-5-3121-1005 Part-Time Salaries & Wages	0.00	5,796.00	0.00	0.00	0.00
1-5-3121-1006 Part-Time Vacation Pay	0.00	465.13	0.00	475.34	0.00
1-5-3121-1010 Full Time Overtime	0.00	142.40	0.00	0.00	0.00
1-5-3121-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3121-2114 Equipment Parts	0.00	0.00	0.00	1,358.05	0.00
1-5-3121-3455 Township Equipment Usage Cost	60,000.00	60,871.00	60,000.00	62,784.00	60,000.00
1-5-3121-3490 Outside Mechanical Repair Services	0.00	0.00	0.00	0.00	0.00
1-5-3121-3500 Contracts & Equipment Rental	30,000.00	46,923.53	40,000.00	51,893.65	40,000.00
1-5-3121-4200 Capital Expenditures - Mower Purchase	0.00	0.00	14,000.00	9,158.41	0.00
<b>Total Roadside Maintenance - Mowing</b>	<b>130,000.00</b>	<b>146,978.53</b>	<b>154,000.00</b>	<b>161,200.76</b>	<b>140,000.00</b>
<b>Roadside Maintenance - Ditching &amp; Drainage</b>					
1-5-3122-1000 Regular Salaries & Wages	2,000.00	3,076.15	5,000.00	4,335.33	15,000.00
1-5-3122-1005 Part-Time Salaries & Wages	0.00	56.00	0.00	0.00	0.00
1-5-3122-1006 Part-Time Vacation Pay	0.00	12.32	0.00	42.00	0.00
1-5-3122-1010 Full-Time Overtime	0.00	18.35	0.00	204.85	0.00
1-5-3122-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3122-2115 Granular Materials	5,000.00	458.15	5,000.00	13,532.87	0.00
1-5-3122-3455 Township Equipment Usage Cost	5,000.00	2,535.00	5,000.00	2,945.00	10,000.00
1-5-3122-3500 Contracts & Equipment Rental	30,000.00	23,358.27	30,000.00	64,873.89	40,000.00
1-5-3122-3999 Municipal Drainage Charges	15,000.00	8,783.72	5,000.00	162.82	10,000.00
<b>Total Roadside Maintenance - Ditching</b>	<b>57,000.00</b>	<b>38,297.96</b>	<b>50,000.00</b>	<b>86,096.76</b>	<b>75,000.00</b>
<b>Roadside Maintenance - Brushing</b>					
1-5-3123-1000 Regular Salaries & Wages	20,000.00	10,875.83	20,000.00	13,227.52	20,000.00
1-5-3123-1005 Part-Time Salaries & Wages	0.00	2,212.00	0.00	0.00	0.00
1-5-3123-1006 Part-Time Vacation Pay	0.00	96.32	0.00	85.96	0.00
1-5-3123-1010 Full-Time Overtime	0.00	1,618.39	0.00	76.71	0.00
1-5-3123-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3123-3455 Township Equipment Usage Cost	0.00	9,860.00	10,000.00	5,020.00	15,000.00
1-5-3123-3500 Contracts & Equipment Rental	40,000.00	50,316.01	60,000.00	79,209.25	70,000.00
1-5-3123-5200 Transfer to Work In Progress Account	25,000.00	0.00	0.00	0.00	0.00

## FIR - ROADS DEPT



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total Roadside Maintenance - Brushing</b>	<b>85,000.00</b>	<b>74,978.55</b>	<b>90,000.00</b>	<b>97,619.44</b>	<b>105,000.00</b>
<b>Roadside Maintenance - Debris &amp; Litter</b>					
1-5-3124-1000 Regular Salaries & Wages	20,000.00	18,867.10	20,000.00	13,368.91	20,000.00
1-5-3124-1005 Part-Time Salaries & Wages	0.00	532.00	0.00	0.00	0.00
1-5-3124-1006 Part-Time Vacation Pay	0.00	38.40	0.00	47.79	0.00
1-5-3124-1010 Full-Time Overtime	0.00	636.99	0.00	621.71	0.00
1-5-3124-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3124-3455 Township Equipment Usage Cost	15,000.00	8,817.50	10,000.00	3,085.00	10,000.00
<b>Total Roadside Maintenance - Debris &amp; Roads - Culverts Maintenance &amp; Replace</b>	<b>35,000.00</b>	<b>28,891.99</b>	<b>30,000.00</b>	<b>17,123.41</b>	<b>30,000.00</b>
1-5-3125-1000 Regular Salaries & Wages	15,000.00	8,054.07	15,000.00	11,240.83	15,000.00
1-5-3125-1005 Part-Time Salaries & Wages	0.00	994.00	0.00	0.00	0.00
1-5-3125-1006 Part-Time Vacation Pay	0.00	47.01	0.00	5.60	0.00
1-5-3125-1010 Full-Time Overtime	0.00	1,773.75	0.00	246.26	0.00
1-5-3125-2115 Granular Materials	8,000.00	5,959.43	8,000.00	18,713.27	10,000.00
1-5-3125-2116 Culverts & Supplies	28,000.00	22,555.04	25,000.00	17,012.46	30,000.00
1-5-3125-3455 Township Equipment Usage Cost	15,000.00	3,377.50	10,000.00	13,570.00	10,000.00
1-5-3125-3500 Contracts & Equipment Rental	50,000.00	61,564.91	50,000.00	48,830.21	50,000.00
<b>Total Roads - Culverts Maintenance &amp; R Roads - Hardtop Patching</b>	<b>116,000.00</b>	<b>104,325.71</b>	<b>108,000.00</b>	<b>109,618.63</b>	<b>115,000.00</b>
1-5-3130-1000 Regular Salaries & Wages	20,000.00	19,136.31	20,000.00	21,429.84	20,000.00
1-5-3130-1005 Part-Time Salaries & Wages	0.00	686.00	0.00	0.00	0.00
1-5-3130-1006 Part-Time Vacation Pay	0.00	44.80	0.00	78.96	0.00
1-5-3130-1010 Full-Time Overtime	0.00	17.80	0.00	275.51	0.00
1-5-3130-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3130-2117 Asphalt Materials	20,000.00	9,736.04	10,000.00	10,448.83	15,000.00
1-5-3130-3455 Township Equipment Usage Cost	20,000.00	15,220.00	20,000.00	19,012.50	20,000.00
1-5-3130-3500 Contracts & Equipment Rental	10,000.00	18,133.49	50,000.00	0.00	50,000.00
<b>Total Roads - Hardtop Patching Roads - Hardtop Sweeping</b>	<b>70,000.00</b>	<b>62,974.44</b>	<b>100,000.00</b>	<b>51,245.64</b>	<b>105,000.00</b>
1-5-3131-1000 Regular Salaries & Wages	4,000.00	1,393.67	2,000.00	1,404.42	3,000.00
1-5-3131-1005 Part-Time Salaries & Wages	0.00	140.00	0.00	0.00	0.00
1-5-3131-1006 Part-Time Vacation Pay	0.00	5.60	0.00	1.12	0.00
1-5-3131-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3131-3455 Township Equipment Usage Cost	4,000.00	3,120.00	3,000.00	3,476.11	4,000.00
1-5-3131-3500 Contracts & Equipment Rental	12,000.00	15,713.28	15,000.00	15,197.87	15,000.00
<b>Total Roads - Hardtop Sweeping Roads - Hardtop Shouldering</b>	<b>20,000.00</b>	<b>20,372.55</b>	<b>20,000.00</b>	<b>20,079.52</b>	<b>22,000.00</b>
1-5-3132-1000 Regular Salaries & Wages	4,000.00	6,157.53	8,000.00	4,190.87	8,000.00



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3132-1005 Part-Time Salaries & Wages	0.00	1,673.00	0.00	0.00	0.00
1-5-3132-1006 Part-Time Vacation Pay	0.00	72.52	0.00	3.36	0.00
1-5-3132-1010 Full-Time Overtime	0.00	18.35	0.00	0.00	0.00
1-5-3132-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3132-2115 Granular Materials	6,000.00	19,619.59	15,000.00	10,942.37	15,000.00
1-5-3132-3455 Township Equipment Usage Cost	15,000.00	10,450.00	15,000.00	5,980.00	10,000.00
1-5-3132-3500 Contracts & Equipment Rental	15,000.00	6,756.87	10,000.00	8,665.37	10,000.00
1-5-3132-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-3132-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Hardtop Shouldering</b>	<b>40,000.00</b>	<b>44,747.86</b>	<b>48,000.00</b>	<b>29,781.97</b>	<b>43,000.00</b>
<b>Roads - Hardtop Crack Sealing</b>					
1-5-3133-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3133-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3133-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3133-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3133-3455 Township Equipment Usage Cost	20,000.00	0.00	0.00	0.00	20,000.00
1-5-3133-3500 Contracts & Equipment Rental	0.00	21,222.17	0.00	0.00	0.00
<b>Total Roads - Hardtop Crack Sealing</b>	<b>20,000.00</b>	<b>21,222.17</b>	<b>0.00</b>	<b>0.00</b>	<b>20,000.00</b>
<b>Roads - Hardtop Line Painting</b>					
1-5-3134-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3134-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3134-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3134-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3134-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-3134-3500 Contracts & Equipment Rental	20,000.00	14,608.83	20,000.00	228.96	20,000.00
<b>Total Roads - Hardtop Line Painting</b>	<b>20,000.00</b>	<b>14,608.83</b>	<b>20,000.00</b>	<b>228.96</b>	<b>20,000.00</b>
<b>Roads - Sidewalk Maintenance</b>					
1-5-3136-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3136-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3136-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3136-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3136-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3136-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-3136-3500 Contracts & Equipment Rental	10,000.00	653.30	10,000.00	2,019.94	10,000.00
<b>Total Roads - Sidewalk Maintenance</b>	<b>10,000.00</b>	<b>653.30</b>	<b>10,000.00</b>	<b>2,019.94</b>	<b>10,000.00</b>
<b>Roads - Loosetop Grading</b>					
1-5-3140-1000 Regular Salaries & Wages	40,000.00	29,828.78	40,000.00	34,290.59	40,000.00
1-5-3140-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3140-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3140-1010 Full-Time Overtime	0.00	854.60	0.00	369.66	0.00



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3140-3455 Township Equipment Usage Cost	80,000.00	71,190.00	80,000.00	79,140.00	80,000.00
1-5-3140-3500 Contracts & Equipment Rental	5,000.00	24,130.90	10,000.00	15,922.92	10,000.00
<b>Total Roads - Loosetop Grading</b>	<b>125,000.00</b>	<b>126,004.28</b>	<b>130,000.00</b>	<b>129,723.17</b>	<b>130,000.00</b>
<b>Roads - Loosetop Dust Control</b>					
1-5-3141-1000 Regular Salaries & Wages	15,000.00	10,476.27	15,000.00	4,239.30	10,000.00
1-5-3141-1005 Part-Time Salaries & Wages	0.00	70.00	0.00	0.00	0.00
1-5-3141-1006 Part-Time Vacation Pay	0.00	2.80	0.00	0.00	0.00
1-5-3141-1010 Full-Time Overtime	0.00	1,731.03	0.00	1,066.01	0.00
1-5-3141-3455 Township Equipment Usage Cost	30,000.00	24,842.50	30,000.00	6,687.50	20,000.00
1-5-3141-3500 Contracts & Equipment Rental	135,000.00	112,323.90	105,000.00	149,432.73	135,000.00
<b>Total Roads - Loosetop Dust Control</b>	<b>180,000.00</b>	<b>149,446.50</b>	<b>150,000.00</b>	<b>161,425.54</b>	<b>165,000.00</b>
<b>Roads - Loosetop Resurfacing</b>					
1-5-3142-1000 Regular Salaries & Wages	15,000.00	11,511.42	15,000.00	13,975.19	15,000.00
1-5-3142-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3142-1006 Part-Time Vacation Pay	0.00	0.00	0.00	35.70	0.00
1-5-3142-1010 Full-Time Overtime	0.00	4,365.93	0.00	5,023.80	0.00
1-5-3142-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3142-2115 Granular Materials	380,000.00	355,754.31	350,000.00	330,149.93	350,000.00
1-5-3142-2250 Consultant Fees & Inspection	5,000.00	5,359.70	0.00	2,256.22	5,000.00
1-5-3142-3455 Township Equipment Usage Cost	25,000.00	27,760.00	25,000.00	28,320.00	25,000.00
1-5-3142-3500 Contracts & Equipment Rental	50,000.00	52,196.30	50,000.00	25,391.18	50,000.00
<b>Total Roads - Loosetop Resurfacing</b>	<b>475,000.00</b>	<b>456,947.66</b>	<b>440,000.00</b>	<b>405,152.02</b>	<b>445,000.00</b>
<b>Roads - Signs &amp; Safety Devices</b>					
1-5-3144-1000 Regular Salaries & Wages	20,000.00	9,459.17	20,000.00	15,065.66	20,000.00
1-5-3144-1005 Part-Time Salaries & Wages	0.00	742.00	0.00	0.00	0.00
1-5-3144-1006 Part-Time Vacation Pay	0.00	42.02	0.00	34.72	0.00
1-5-3144-1010 Full-Time Overtime	0.00	600.95	0.00	784.14	0.00
1-5-3144-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3144-2110 Road Signs & Supplies	15,000.00	11,121.57	20,000.00	17,110.70	15,000.00
1-5-3144-2250 Consultant Fees	0.00	0.00	0.00	8,362.80	0.00
1-5-3144-3455 Township Equipment Usage Cost	8,000.00	1,525.00	5,000.00	4,370.00	5,000.00
<b>Total Roads - Signs &amp; Safety Devices</b>	<b>43,000.00</b>	<b>23,490.71</b>	<b>45,000.00</b>	<b>45,728.02</b>	<b>40,000.00</b>
<b>Roads - Guardrails</b>					
1-5-3145-1000 Regular Salaries & Wages	2,000.00	0.00	1,000.00	0.00	0.00
1-5-3145-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3145-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3145-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3145-2110 Guide Rails & Supplies	10,000.00	0.00	0.00	0.00	0.00
1-5-3145-3455 Township Equipment Usage Cost	5,000.00	0.00	2,500.00	0.00	0.00
1-5-3145-3500 Contracts & Equipment Rental	25,000.00	0.00	20,000.00	0.00	25,000.00

## FIR - ROADS DEPT

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2020 Draft Budget  
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Time : 9:17 am

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total Roads - Guiderails</b>	<b>42,000.00</b>	<b>0.00</b>	<b>23,500.00</b>	<b>0.00</b>	<b>25,000.00</b>
<b>Roads - Railway Crossings</b>					
1-5-3146-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3146-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3146-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3146-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3146-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3146-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-3146-3500 Contracts & Equipment Rental	30,000.00	26,885.76	30,000.00	20,594.66	30,000.00
1-5-3146-4199 Transfer from WIP	0.00	0.00	0.00	0.00	0.00
1-5-3146-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-3146-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-3146-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-3146-5200 Trsf to Work in Progress	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Railway Crossings</b>	<b>30,000.00</b>	<b>26,885.76</b>	<b>30,000.00</b>	<b>20,594.66</b>	<b>30,000.00</b>
<b>Rds &amp; Rec Community Services</b>					
1-5-3198-1000 Regular Salaries & Wages	1,500.00	189.84	1,500.00	124.70	1,500.00
1-5-3198-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3198-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3198-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3198-2110 Supplies	0.00	0.00	0.00	0.00	0.00
1-5-3198-3455 Township Equipment Usage Cost	0.00	0.00	0.00	2,215.15	0.00
1-5-3198-3999 Sundry & Misc	0.00	0.00	0.00	0.00	0.00
<b>Total Rds &amp; Rec Community Services</b>	<b>1,500.00</b>	<b>189.84</b>	<b>1,500.00</b>	<b>2,339.85</b>	<b>1,500.00</b>
<b>Roads - Miscellaneous</b>					
1-5-3199-1000 Regular Salaries & Wages	6,000.00	32,670.95	5,000.00	14,766.67	8,000.00
1-5-3199-1005 Part-Time Salaries & Wages	0.00	1,533.00	0.00	0.00	0.00
1-5-3199-1006 Part-Time Vacation Pay	0.00	67.03	0.00	108.34	0.00
1-5-3199-1010 Full-Time Overtime	0.00	3,691.32	0.00	186.24	0.00
1-5-3199-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3199-3455 Township Equipment Usage Cost	6,000.00	31,275.00	6,000.00	11,570.00	6,000.00
1-5-3199-3998 Creg Quay-Fee for Service	0.00	0.00	0.00	0.00	0.00
1-5-3199-3999 Sundry & Miscellaneous	1,000.00	521.22	1,000.00	227.78	2,000.00
<b>Total Roads - Miscellaneous</b>	<b>13,000.00</b>	<b>69,758.52</b>	<b>12,000.00</b>	<b>26,859.03</b>	<b>16,000.00</b>
<b>Roads - Winter Control - Plowing &amp; San</b>					
1-5-3211-1000 Regular Salaries & Wages	100,000.00	81,742.61	150,000.00	78,645.22	150,000.00
1-5-3211-1005 Part-Time Salaries & Wages	0.00	1,062.10	0.00	0.00	0.00
1-5-3211-1006 Part-Time Vacation Pay	0.00	169.90	0.00	236.04	0.00
1-5-3211-1010 Full-Time Overtime	0.00	58,091.43	0.00	37,314.32	0.00
1-5-3211-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3211-2114 Ice Blades & Plow Parts	25,000.00	42,561.62	25,000.00	26,629.37	30,000.00
1-5-3211-2115 Stone Dust & Salt	300,000.00	338,469.01	300,000.00	245,817.34	350,000.00
1-5-3211-3455 Township Equipment Usage Cost	200,000.00	263,467.25	250,000.00	230,700.25	250,000.00
1-5-3211-3500 Contracts & Equipment Rental	25,000.00	57,596.88	40,000.00	44,470.00	40,000.00
1-5-3211-3999 Sundry & Miscellaneous	0.00	0.00	0.00	0.00	0.00
1-5-3211-5100 Transfer to Winter Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Winter Control - Plowing</b>	<b>650,000.00</b>	<b>843,160.80</b>	<b>765,000.00</b>	<b>663,812.54</b>	<b>820,000.00</b>
<b>Roads - Winter Control - Ice Blading</b>					
1-5-3212-1000 Regular Salaries & Wages	7,000.00	5,283.91	7,000.00	3,401.79	7,000.00
1-5-3212-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3212-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-3212-1010 Full-Time Overtime	0.00	1,528.16	0.00	534.40	0.00
1-5-3212-3455 Township Equipment Usage Cost	16,000.00	13,512.00	15,000.00	7,788.00	15,000.00
<b>Total Roads - Winter Control - Ice Blading</b>	<b>23,000.00</b>	<b>20,324.07</b>	<b>22,000.00</b>	<b>11,724.19</b>	<b>22,000.00</b>
<b>Roads - Sidewalks - Snow Removal</b>					
1-5-3214-1000 Regular Salaries & Wages	7,500.00	10,212.50	10,000.00	8,812.95	12,000.00
1-5-3214-1005 Part-Time Salaries & Wages	0.00	98.00	0.00	0.00	0.00
1-5-3214-1006 Part-Time Vacation Pay	0.00	3.92	0.00	0.00	0.00
1-5-3214-1010 Full-Time Overtime	4,000.00	7,629.61	8,000.00	2,946.22	4,000.00
1-5-3214-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3214-3455 Township Equipment Usage Cost	25,000.00	37,104.00	35,000.00	25,506.00	25,000.00
1-5-3214-3500 Contracts & Equipment Rental	12,000.00	4,380.77	5,000.00	4,962.18	15,000.00
<b>Total Roads - Sidewalks - Snow Removal</b>	<b>48,500.00</b>	<b>59,428.80</b>	<b>58,000.00</b>	<b>42,227.35</b>	<b>56,000.00</b>
<b>Roads - Winter Control - Flood Control</b>					
1-5-3215-1000 Regular Salaries & Wages	2,000.00	6,640.39	5,000.00	9,616.59	8,000.00
1-5-3215-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3215-1006 Part-Time Vacation Pay	0.00	0.00	0.00	18.59	0.00
1-5-3215-1010 Full-Time Overtime	0.00	0.00	0.00	697.84	0.00
1-5-3215-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3215-2115 Salt & Calcium	0.00	0.00	1,500.00	157.73	0.00
1-5-3215-3455 Township Equipment Usage Cost	1,000.00	1,620.00	1,500.00	6,480.00	2,000.00
1-5-3215-3500 Contracts & Equipment Rental	2,000.00	407.04	2,000.00	2,571.99	5,000.00
<b>Total Roads - Winter Control - Flood C</b>	<b>5,000.00</b>	<b>8,667.43</b>	<b>10,000.00</b>	<b>19,542.74</b>	<b>15,000.00</b>
<b>Roads - Maple Road</b>					
1-5-3316-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-3316-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	195,000.00
<b>Budget Notes</b>					
2020 FB Maple Road (2x Surface + Fog Seal - 3.9 KM)					
1-5-3316-4199 Transfer from WIP	0.00	0.00	0.00	0.00	0.00
1-5-3316-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00

## FIR - ROADS DEPT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3316-5200 Transfer to WIP	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Maple Road</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>195,000.00</b>
<b>Roads - Conc 2 Bridge</b>					
1-5-3317-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3317-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3317-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3317-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3317-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-3317-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	0.00
1-5-3317-3999 Sundry & Miscellaneous	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Conc 2 Bridge</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Glen Road Construction</b>					
1-5-3320-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
<b>Total Glen Road Construction</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Cedar Grove Road</b>					
1-5-3325-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-3325-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	250,000.00
<b>Budget Notes</b>					
2020 FB Cedar Grove Road (2x Surface + Fog - 5.3KM)					
1-5-3325-4199 Transfer from WIP	0.00	0.00	0.00	0.00	0.00
1-5-3325-5200 Trsf to Work in Progress	0.00	0.00	0.00	0.00	0.00
<b>Total Cedar Grove Road</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>250,000.00</b>
<b>67th Ave/2nd Line Road</b>					
1-5-3329-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3329-1010 Full Time - Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3329-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-3329-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	27,000.00
<b>Budget Notes</b>					
2020 FB 67th Ave/2nd Line (2x Surface + Fog - 0.6KM)					
1-5-3329-4199 Transfer from WIP	0.00	0.00	0.00	0.00	0.00
1-5-3329-5100 Transfer to Bridge Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total 67th Ave/2nd Line Road</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>27,000.00</b>
<b>Repository of Past Roads Projects</b>					
1-5-3334-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3334-2115 Granular Materials	0.00	0.00	0.00	0.00	0.00
1-5-3334-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-3334-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	0.00
1-5-3334-4199 Trsf from Work in Progress	0.00	0.00	0.00	0.00	0.00



## FIR - ROADS DEPT



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3334-5200 Trsf to Work in Progress	0.00	0.00	0.00	0.00	0.00
<b>Total Repository of Past Roads Project</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Conc 3 Bridge</b>					
1-5-3337-1000 Salarie & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3337-2250 Consultant Fees	0.00	81,340.04	0.00	152.64	0.00
1-5-3337-3500 Contracts & Equipment Rental	575,000.00	535,011.26	0.00	0.00	0.00
<b>Total Conc 3 Bridge</b>	<b>575,000.00</b>	<b>616,351.30</b>	<b>0.00</b>	<b>152.64</b>	<b>0.00</b>
<b>Beaupre Rd (2.56km) 2x Surf Treat &amp; Pa</b>					
1-5-3352-3500 Contracts & Equipment Rental	0.00	86,602.71	135,000.00	138,512.45	0.00
<b>Total Beaupre Rd (2.56km) 2x Surf Trea</b>	<b>0.00</b>	<b>86,602.71</b>	<b>135,000.00</b>	<b>138,512.45</b>	<b>0.00</b>
<b>3rd Line Rd Bridg (SN 30001) - Evaluat</b>					
1-5-3362-3500 Contracts & Equipment Rental	0.00	0.00	0.00	0.00	0.00
<b>Total 3rd Line Rd Bridg (SN 30001) - E</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>2nd Line Bridge (SN 33043) - Design</b>					
1-5-3363-3500 Contracts & Equipment Rental	0.00	0.00	35,000.00	23,066.98	0.00
<b>Total 2nd Line Bridge (SN 33043) - Des</b>	<b>0.00</b>	<b>0.00</b>	<b>35,000.00</b>	<b>23,066.98</b>	<b>0.00</b>
<b>Loyalist Road - Surface Treat (2.75km)</b>					
1-5-3375-3500 Contracts & Equipment Rental	127,500.00	157,424.57	0.00	0.00	0.00
<b>Total Loyalist Road - Surface Treat (2</b>	<b>127,500.00</b>	<b>157,424.57</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>St. Mary's Street</b>					
1-5-3376-3500 Contracts and Equipment Rental	100,000.00	4,249.75	0.00	0.00	26,500.00
<b>Budget Notes</b>					
2020 FB St. Mary's (Overlay - 0.32KM)					
<b>Total St. Mary's Street</b>	<b>100,000.00</b>	<b>4,249.75</b>	<b>0.00</b>	<b>0.00</b>	<b>26,500.00</b>
<b>Street Rd. - 2xSurface Treat (5.79km)</b>					
1-5-3377-3500 Contracts and Equipment Rental	477,000.00	390,100.82	0.00	0.00	0.00
<b>Total Street Rd. - 2xSurface Treat (5.</b>	<b>477,000.00</b>	<b>390,100.82</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Nine Mile Rd - 2xSurface Treat (X.XXkm)</b>					
1-5-3378-3500 Contracts and Equipment Rental	617,000.00	748,366.22	0.00	54,946.98	0.00
<b>Total Nine Mile Rd - 2xSurface Treat (</b>	<b>617,000.00</b>	<b>748,366.22</b>	<b>0.00</b>	<b>54,946.98</b>	<b>0.00</b>
<b>William Street (0.68km) - Reconstructi</b>					
1-5-3379-3500 Contracts and Equipment Rental	0.00	0.00	25,000.00	15,868.34	1,300,000.00
<b>Budget Notes</b>					

## FIR - ROADS DEPT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
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## General Fund

## Budget Notes

2020 FB William St (Reconstruction - 0.7KM)

Total William Street (0.68km) - Recons	0.00	0.00	25,000.00	15,868.34	1,300,000.00
Purcell Road (0.70km) - Pad & Overlay					
1-5-3380-3500 Contracts and Equipment Rental	0.00	0.00	75,000.00	0.00	0.00
Total Purcell Road (0.70km) - Pad & Ov	0.00	0.00	75,000.00	0.00	0.00
Kraft Road (0.40km) - Pulverize & Pave					
1-5-3381-3500 Contracts and Equipment Rental	0.00	0.00	50,000.00	11,986.38	0.00
Total Kraft Road (0.40km) - Pulverize	0.00	0.00	50,000.00	11,986.38	0.00
Cashion Rd - Bridge (SN0011)					
1-5-3382-3500 Contracts and Equipment Rental	0.00	0.00	0.00	0.00	0.00
Total Cashion Rd - Bridge (SN0011)	0.00	0.00	0.00	0.00	0.00
Frog Hollow (3.72km) 2xSurf Treat & Pa					
1-5-3383-3500 Contracts and Equipment Rental	0.00	0.00	155,000.00	165,787.19	0.00
Total Frog Hollow (3.72km) 2xSurf Trea	0.00	0.00	155,000.00	165,787.19	0.00
Roads - Equipment Purchases & Reserves					
1-5-3390-4200 Equipment Purchase	275,000.00	248,850.76	35,000.00	32,814.86	250,000.00
1-5-3390-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-3390-4205 PSAB - To balance out Tangible Capital A	0.00	0.00	0.00	0.00	0.00
1-5-3390-5100 Transfer to Equipment Reserve	230,000.00	230,000.00	230,000.00	230,000.00	230,000.00
Total Roads - Equipment Purchases & Re	505,000.00	478,850.76	265,000.00	262,814.86	480,000.00
Water Reserve Upgrades - Boundary Rd					
1-5-3391-2250 Consultants	0.00	0.00	0.00	0.00	0.00
Total Water Reserve Upgrades - Boundar	0.00	0.00	0.00	0.00	0.00
Roads - Miscellaneous Construction					
1-5-3399-1000 Regular Salaries & Wages	10,000.00	287.32	5,000.00	6,518.26	5,000.00
1-5-3399-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-3399-1010 Full-Time Overtime	0.00	0.00	0.00	970.22	0.00
1-5-3399-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-3399-2115 Granular Materials	0.00	513.61	0.00	1,268.37	0.00
1-5-3399-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-3399-3455 Township Equipment Usage Cost	5,000.00	600.00	5,000.00	4,490.00	5,000.00
1-5-3399-3500 Contracts & Equipment Rental	40,000.00	9,056.65	15,000.00	43,629.88	0.00
1-5-3399-3999 Sundry & Miscellaneous	0.00	0.00	0.00	0.00	0.00
1-5-3399-4199 Trsf from Work in Progress Account	0.00	0.00	0.00	0.00	0.00
1-5-3399-4200 Capital Expenditures	0.00	15,075.00	0.00	0.00	0.00



For Period Ending 31-Dec-2019

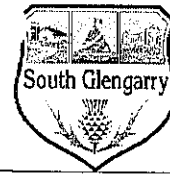
	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-3399-5100 Transfer to Roads Construction Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Roads - Miscellaneous Constructi</b>	<b>55,000.00</b>	<b>25,532.58</b>	<b>25,000.00</b>	<b>56,876.73</b>	<b>10,000.00</b>
<b>Total Expenses</b>	<b>6,360,500.00</b>	<b>6,407,910.29</b>	<b>5,650,000.00</b>	<b>3,736,402.43</b>	<b>7,089,000.00</b>
<b>Total General Fund</b>	<b>4,985,838.00</b>	<b>4,655,889.07</b>	<b>4,336,000.00</b>	<b>2,759,879.26</b>	<b>4,019,948.00</b>



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Waste Disposai	(15,200.00)	(17,228.83)	(15,300.00)	(16,514.33)	(15,300.00)
Fees & User Charges - Beaverbrook Site	(40,000.00)	(48,202.00)	(40,000.00)	(51,510.00)	(45,000.00)
Fees & User Charges - North Lancaster	(32,150.00)	(41,850.72)	(37,500.00)	(33,930.00)	(37,500.00)
Ontario Grants	(115,000.00)	(115,302.24)	(115,000.00)	(29,192.68)	(115,000.00)
Transfers from Reserves	0.00	0.00	0.00	0.00	0.00
<b>Total Revenues</b>	<b>(202,350.00)</b>	<b>(222,583.79)</b>	<b>(207,800.00)</b>	<b>(131,147.01)</b>	<b>(212,800.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Garbage Collection	450,000.00	487,534.12	490,000.00	386,294.37	490,000.00
Garbage Disposal - Landfill Sites Gene	178,800.00	185,946.49	181,800.00	188,777.56	178,800.00
Beaverbrook Landfill Site	141,500.00	161,147.57	129,500.00	97,709.54	132,000.00
North Lancaster Landfill Site	138,000.00	133,672.11	138,000.00	107,254.92	135,000.00
Recycling	340,500.00	306,353.21	310,000.00	539,340.72	560,000.00
County Rd 27 Landfill Site	2,000.00	7,927.11	2,500.00	0.00	2,500.00
Environmental Cleanups	0.00	0.00	0.00	0.00	0.00
<b>Total Expenses</b>	<b>1,250,800.00</b>	<b>1,282,580.61</b>	<b>1,251,800.00</b>	<b>1,319,377.11</b>	<b>1,498,300.00</b>
<b>Total General Fund</b>	<b>1,048,450.00</b>	<b>1,059,996.82</b>	<b>1,044,000.00</b>	<b>1,188,230.10</b>	<b>1,285,500.00</b>

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - GARBAGE & RECYCLE**



GL5410

Date : Nov 15, 2019

2020 Draft Budget

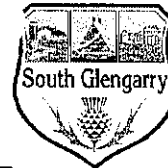
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For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Waste Disposal</b>					
1-4-0411-0252 Sale of Blue Boxes & Composters	(200.00)	(300.00)	(300.00)	(364.00)	(300.00)
1-4-0411-0253 Hamilton Island Garbage & Recycle Fees	(15,000.00)	(15,628.33)	(15,000.00)	(15,628.33)	(15,000.00)
1-4-0411-0799 Landfill Sites - Misc Revenue	0.00	(1,300.50)	0.00	(522.00)	0.00
<b>Total Fees &amp; User Charges - Waste Disp</b>	<b>(15,200.00)</b>	<b>(17,228.83)</b>	<b>(15,300.00)</b>	<b>(16,514.33)</b>	<b>(15,300.00)</b>
<b>Fees &amp; User Charges - Beaverbrook Site</b>					
1-4-0412-0250 Beaverbrook Landfill Tipping Fee Tickets	(40,000.00)	(48,202.00)	(40,000.00)	(50,010.00)	(45,000.00)
<b>Total Fees &amp; User Charges - Beaverbrook</b>	<b>(40,000.00)</b>	<b>(48,202.00)</b>	<b>(40,000.00)</b>	<b>(50,010.00)</b>	<b>(45,000.00)</b>
<b>Fees &amp; User Charges - North Lancaster</b>					
1-4-0413-0250 N Lancaster Landfill Tipping Fee Tickets	(30,000.00)	(40,480.00)	(35,000.00)	(33,930.00)	(35,000.00)
1-4-0413-0799 Sundry, Misc. & Landfill Leases	(2,150.00)	(1,370.72)	(2,500.00)	0.00	(2,500.00)
<b>Total Fees &amp; User Charges - North Lanc</b>	<b>(32,150.00)</b>	<b>(41,850.72)</b>	<b>(37,500.00)</b>	<b>(33,930.00)</b>	<b>(37,500.00)</b>
<b>Ontario Grants</b>					
1-4-0945-0505 Ontario Recycling Grant	(115,000.00)	(115,302.24)	(115,000.00)	(29,192.68)	(115,000.00)
<b>Budget Notes</b>					
2020 FB (somewhat unknown)					
<b>Total Ontario Grants</b>	<b>(115,000.00)</b>	<b>(115,302.24)</b>	<b>(115,000.00)</b>	<b>(29,192.68)</b>	<b>(115,000.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0965 Transfer from Waste Management Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Revenues</b>	<b>(202,350.00)</b>	<b>(222,583.79)</b>	<b>(207,800.00)</b>	<b>(129,647.01)</b>	<b>(212,800.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Garbage Collection</b>					
1-5-4110-3500 Garbage Collection	450,000.00	487,534.12	490,000.00	386,294.37	490,000.00
1-5-4110-3999 Sundry Supplies & Misc.	0.00	0.00	0.00	0.00	0.00
<b>Total Garbage Collection</b>	<b>450,000.00</b>	<b>487,534.12</b>	<b>490,000.00</b>	<b>386,294.37</b>	<b>490,000.00</b>
<b>Garbage Disposal - Landfill Sites Gene</b>					
1-5-4111-1000 Regular Salaries & Wages	15,000.00	19,650.57	16,000.00	14,703.71	15,000.00
1-5-4111-1005 Part-Time Salaries & Wages	3,000.00	87.36	3,000.00	0.00	3,000.00
1-5-4111-1010 Full-Time Overtime	0.00	626.37	0.00	348.56	0.00
1-5-4111-2160 Advertising Waste Disposal & Recycling	1,000.00	758.65	1,000.00	0.00	0.00
1-5-4111-2250 Waste Management Plan	12,000.00	16,433.97	14,000.00	30,098.76	15,000.00

TOWNSHIP OF SOUTH GLENGARRY  
FIR - GARBAGE & RECYCLE



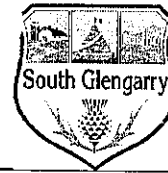
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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-4111-3175 Property Taxes	800.00	1,933.70	800.00	0.00	800.00
1-5-4111-3180 Insurance	15,000.00	14,991.51	15,000.00	12,884.06	15,000.00
1-5-4111-3455 Township Equipment Usage Cost	1,500.00	1,270.00	1,500.00	450.00	0.00
1-5-4111-3998 Contingencies for Change in Operation	0.00	0.00	0.00	0.00	0.00
1-5-4111-3999 Sundry & Miscellaneous	500.00	194.36	500.00	292.47	0.00
1-5-4111-4500 Amortization Expense (all sites) - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-4111-5100 Transfer to Reserve	130,000.00	130,000.00	130,000.00	130,000.00	130,000.00
1-5-4111-5200 Transfer to Work In Progress Account	0.00	0.00	0.00	0.00	0.00
<b>Total Garbage Disposal - Landfill Site</b>	<b>178,800.00</b>	<b>185,946.49</b>	<b>181,800.00</b>	<b>188,777.56</b>	<b>178,800.00</b>
<b>Beaverbrook Landfill Site</b>					
1-5-4112-2114 Equipment Maintenance	7,000.00	3,368.87	5,000.00	3,660.44	0.00
1-5-4112-2250 Consultants - Site Monitoring	40,000.00	47,607.67	40,000.00	18,024.56	50,000.00
<b>Budget Notes</b>					
2020 FB Survey					
1-5-4112-3121 Landfill Operations	90,000.00	105,695.76	80,000.00	71,649.45	80,000.00
1-5-4112-3175 Property Taxes	4,500.00	4,475.27	4,500.00	1,720.02	2,000.00
1-5-4112-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-4112-3500 Contracts & Equip. Rental - Rd Const.	0.00	0.00	0.00	2,655.07	0.00
1-5-4112-4200 Capital Purchases	0.00	0.00	0.00	0.00	0.00
1-5-4112-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-4112-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Beaverbrook Landfill Site</b>	<b>141,500.00</b>	<b>161,147.57</b>	<b>129,500.00</b>	<b>97,709.54</b>	<b>132,000.00</b>
<b>North Lancaster Landfill Site</b>					
1-5-4113-2114 Equipment Maintenance	3,000.00	3,912.70	3,000.00	6,003.40	0.00
1-5-4113-2250 Consultants - Site Monitoring	50,000.00	48,231.33	50,000.00	17,158.53	50,000.00
1-5-4113-3121 Landfill Operations	50,000.00	45,528.08	50,000.00	49,092.99	50,000.00
1-5-4113-3150 Lease Buffer Land	0.00	1,000.00	0.00	0.00	0.00
1-5-4113-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-4113-4200 Capital Purchases	0.00	0.00	0.00	0.00	0.00
1-5-4113-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-4113-5100 Transfer to Reserve	35,000.00	35,000.00	35,000.00	35,000.00	35,000.00
<b>Total North Lancaster Landfill Site</b>	<b>138,000.00</b>	<b>133,672.11</b>	<b>138,000.00</b>	<b>107,254.92</b>	<b>135,000.00</b>
<b>Recycling</b>					
1-5-4114-3500 Contracts - Recycling	305,000.00	276,002.67	275,000.00	510,133.17	525,000.00
<b>Budget Notes</b>					
2020 FB City of Cornwall Unilateral Decision to Raise Rates					
1-5-4114-3503 Hazardous Waste Day, etc	35,000.00	30,350.54	35,000.00	29,207.55	35,000.00
1-5-4114-3999 Sundry & Miscellaneous	500.00	0.00	0.00	0.00	0.00
<b>Total Recycling</b>	<b>340,500.00</b>	<b>306,353.21</b>	<b>310,000.00</b>	<b>539,340.72</b>	<b>560,000.00</b>

## FIR - GARBAGE &amp; RECYCLE

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<b>General Fund</b>					
<b>County Rd 27 Landfill Site</b>					
1-5-4115-2250 Consultants - Site Monitoring	2,000.00	7,927.11	2,500.00	0.00	2,500.00
1-5-4115-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
<b>Total County Rd 27 Landfill Site</b>	<b>2,000.00</b>	<b>7,927.11</b>	<b>2,500.00</b>	<b>0.00</b>	<b>2,500.00</b>
<b>Environmental Cleanups</b>					
1-5-4116-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-4116-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-4116-1006 Part-Time Vacation Pay	0.00	0.00	0.00	0.00	0.00
1-5-4116-1010 Full-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-4116-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-4116-1050 Full-Time Benefit Expenses	0.00	0.00	0.00	0.00	0.00
1-5-4116-2250 Consultants	0.00	0.00	0.00	0.00	0.00
1-5-4116-3170 Hydro	0.00	0.00	0.00	0.00	0.00
1-5-4116-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-4116-3998 Rebate by Insurance	0.00	0.00	0.00	0.00	0.00
1-5-4116-3999 Environmental Cleanups	0.00	0.00	0.00	0.00	0.00
<b>Total Environmental Cleanups</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Expenses</b>	<b>1,250,800.00</b>	<b>1,282,580.61</b>	<b>1,251,800.00</b>	<b>1,319,377.11</b>	<b>1,498,300.00</b>
<b>Total General Fund</b>	<b>1,048,450.00</b>	<b>1,059,996.82</b>	<b>1,044,000.00</b>	<b>1,189,730.10</b>	<b>1,285,500.00</b>

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - ECONOMIC DEVELOPMENT**



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Economic Develop	(10,000.00)	(4,420.00)	(8,000.00)	(64,078.12)	(58,000.00)
Transfers from Reserves	0.00	0.00	0.00	0.00	0.00
<b>Total Revenues</b>	<b>(10,000.00)</b>	<b>(4,420.00)</b>	<b>(8,000.00)</b>	<b>(64,078.12)</b>	<b>(58,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Economic Development	169,050.00	126,565.35	288,350.00	197,864.91	333,900.00
<b>Total Expenses</b>	<b>169,050.00</b>	<b>126,565.35</b>	<b>288,350.00</b>	<b>197,864.91</b>	<b>333,900.00</b>
<b>Total General Fund</b>	<b>159,050.00</b>	<b>122,145.35</b>	<b>280,350.00</b>	<b>133,786.79</b>	<b>275,900.00</b>



**TOWNS' OF SOUTH GLENGARRY**  
**FIR - ECONOMIC DEVELOPMENT**



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Economic Develop</b>					
1-4-0812-0799 Economic Development Comm. Misc. Reven	(10,000.00)	(4,420.00)	(8,000.00)	(64,078.12)	(58,000.00)
<b>Budget Notes</b>					
2020 FB 8K (Twp) + 50K (Cty CIP)					
<b>Total Fees &amp; User Charges - Economic D</b>	<b>(10,000.00)</b>	<b>(4,420.00)</b>	<b>(8,000.00)</b>	<b>(64,078.12)</b>	<b>(58,000.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0999 Misc Transfer from Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Revenues</b>	<b>(10,000.00)</b>	<b>(4,420.00)</b>	<b>(8,000.00)</b>	<b>(64,078.12)</b>	<b>(58,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Economic Development</b>					
1-5-8112-1000 Regular Salaries & Wages	50,000.00	42,490.28	80,000.00	42,183.11	80,000.00
1-5-8112-1003 Training, Meeting & Conference Wages	0.00	80.00	0.00	0.00	0.00
1-5-8112-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	1,019.20	0.00
1-5-8112-1010 Full-Time Overtime	1,000.00	978.87	1,000.00	109.20	1,000.00
1-5-8112-1015 Sick Leave & Statutory Holidays	4,000.00	3,378.40	4,000.00	2,645.15	4,000.00
1-5-8112-1016 Holidays & Time Off	3,500.00	2,443.44	3,500.00	1,575.23	3,500.00
1-5-8112-1020 Other Payroll Payments	0.00	0.00	0.00	0.00	0.00
1-5-8112-1050 Full-Time Benefit Expenses	20,000.00	15,660.45	20,000.00	12,920.94	20,000.00
1-5-8112-2010 Conferences	1,500.00	0.00	1,500.00	707.23	1,500.00
1-5-8112-2030 Memberships & Subscriptions	1,000.00	254.40	1,600.00	1,346.30	1,600.00
1-5-8112-2080 Training & Development	4,000.00	2,843.65	4,000.00	1,616.84	2,500.00
1-5-8112-2110 Supplies	500.00	2,563.24	750.00	1,211.66	1,000.00
1-5-8112-2130 Equipment Purchase	0.00	0.00	3,200.00	0.00	0.00
1-5-8112-2150 Telephone, Internet & Network	550.00	1,010.37	550.00	476.16	550.00
1-5-8112-2160 Advertising & Promo Materials	15,000.00	13,066.80	25,000.00	11,857.08	25,000.00
1-5-8112-2220 Vehicle & Travel Expense	3,000.00	1,854.99	3,250.00	1,996.18	3,000.00
1-5-8112-2250 Consultants	0.00	1,552.82	25,000.00	6,767.04	25,000.00
1-5-8112-3506 Economic Development Projects	65,000.00	15,628.90	55,000.00	81,362.86	55,000.00
1-5-8112-3507 Community Improvement Plan	0.00	1,700.00	60,000.00	19,542.50	110,000.00
<b>Budget Notes</b>					
2020 FB Twp CIP (60K) / Cty RIP (50K)					
1-5-8112-3508 Destination Market	0.00	0.00	0.00	0.00	0.00
1-5-8112-3999 Sundry & Miscellaneous	0.00	836.78	0.00	102.51	250.00
1-5-8112-4200 Capital Expenditures	0.00	20,221.96	0.00	10,425.72	0.00
1-5-8112-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - ECONOMIC DEVELOPMENT**



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-8112-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-8112-5200 Trsf to Work in Progress	0.00	0.00	0.00	0.00	0.00
<b>Total Economic Development</b>	<b>169,050.00</b>	<b>126,565.35</b>	<b>288,350.00</b>	<b>197,864.91</b>	<b>333,900.00</b>
<b>Total Expenses</b>	<b>169,050.00</b>	<b>126,565.35</b>	<b>288,350.00</b>	<b>197,864.91</b>	<b>333,900.00</b>
<b>Total General Fund</b>	<b>159,050.00</b>	<b>122,145.35</b>	<b>280,350.00</b>	<b>133,786.79</b>	<b>275,900.00</b>

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - PROPERTY & BYLAW**



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
Fees & User Charges - Prop. Stnd & Byl	(18,500.00)	(14,241.88)	(19,100.00)	(7,900.00)	(17,100.00)
<b>Total Revenues</b>	<b>(18,500.00)</b>	<b>(14,241.88)</b>	<b>(19,100.00)</b>	<b>(7,900.00)</b>	<b>(17,100.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
Property Standards & By-Law Enforcemen	109,100.00	23,254.80	107,830.00	11,869.34	115,900.00
<b>Total Expenses</b>	<b>109,100.00</b>	<b>23,254.80</b>	<b>107,830.00</b>	<b>11,869.34</b>	<b>115,900.00</b>
<b>Total General Fund</b>	<b>90,600.00</b>	<b>9,012.92</b>	<b>88,730.00</b>	<b>3,969.34</b>	<b>98,800.00</b>

TOWNS OF SOUTH GLENGARRY  
FIR - PROPERTY & BYLAW



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Fees &amp; User Charges - Prop. Stnd &amp; Byl</b>					
1-4-0213-0249 Dog Tags & Kennel Licence Fees	(14,000.00)	(13,300.00)	(14,000.00)	(7,075.00)	(12,500.00)
1-4-0213-0797 Mobile Food License	0.00	(600.00)	(900.00)	(600.00)	(600.00)
1-4-0213-0798 Property & By-law Revenue	(4,500.00)	(300.00)	(4,200.00)	0.00	(4,000.00)
1-4-0213-0799 Prop.Stnd & By-law Misc. Rev.	0.00	(41.88)	0.00	(225.00)	0.00
<b>Total Fees &amp; User Charges - Prop. Stnd</b>	<b>(18,500.00)</b>	<b>(14,241.88)</b>	<b>(19,100.00)</b>	<b>(7,900.00)</b>	<b>(17,100.00)</b>
<b>Total Revenues</b>	<b>(18,500.00)</b>	<b>(14,241.88)</b>	<b>(19,100.00)</b>	<b>(7,900.00)</b>	<b>(17,100.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Property Standards &amp; By-Law Enforcemen</b>					
1-5-2311-1000 Regular Salries & Wages	34,000.00	0.00	34,500.00	0.00	55,000.00
1-5-2311-1005 PT Salaries & Wages	12,000.00	0.00	12,000.00	0.00	0.00
1-5-2311-1006 PT Vacation Pay	600.00	0.00	600.00	0.00	0.00
1-5-2311-1015 Sick Leave & Stat Holidays	1,800.00	0.00	1,800.00	0.00	1,500.00
1-5-2311-1050 Full Time Benefit Expenses	8,500.00	0.00	8,630.00	0.00	8,000.00
1-5-2311-1051 PT Benefit Expenses	0.00	0.00	0.00	0.00	0.00
1-5-2311-1054 Boot & Clothing Allowance	150.00	0.00	150.00	0.00	250.00
1-5-2311-2030 Membership & Subscriptions	350.00	0.00	350.00	68.44	350.00
1-5-2311-2080 Training & Development	1,500.00	0.00	4,500.00	0.00	5,500.00
1-5-2311-2110 Supplies & Equipment	4,300.00	492.86	2,000.00	228.36	2,000.00
1-5-2311-2113 Dog Tags, Supplies & Commissions	3,000.00	1,100.86	3,000.00	233.86	3,000.00
1-5-2311-2150 Tele, Internet, Alarm & Network	400.00	0.00	400.00	0.00	400.00
1-5-2311-2160 Advertising	1,100.00	0.00	500.00	0.00	500.00
1-5-2311-2220 Vehicle & Travel Expense	2,000.00	0.00	2,000.00	0.00	2,000.00
1-5-2311-2230 Legal Fees	5,000.00	0.00	5,000.00	3,247.52	5,000.00
1-5-2311-2250 Consultants & Special Projects	500.00	0.00	500.00	0.00	500.00
1-5-2311-3120 Dog Pound (INACTIVE)	0.00	0.00	0.00	0.00	0.00
1-5-2311-3180 Insurance	2,000.00	0.00	2,000.00	0.00	2,000.00
1-5-2311-3501 Animal Control Off & Dog Pound	26,000.00	20,066.02	26,000.00	0.00	26,000.00
1-5-2311-3999 Sundry & Miscellaneous	400.00	30.75	400.00	39.69	400.00
1-5-2311-4200 Capital Expenditures	2,500.00	0.00	1,500.00	0.00	1,500.00
1-5-2311-5051 Livestock Damage Reimbursement & Costs	3,000.00	1,564.31	2,000.00	8,051.67	2,000.00
<b>Budget Notes</b>					
2020 FB LM - In and Out Typically					
<b>Total Property Standards &amp; By-Law Enfo</b>	<b>109,100.00</b>	<b>23,254.80</b>	<b>107,830.00</b>	<b>11,869.34</b>	<b>115,900.00</b>
<b>Total Expenses</b>	<b>109,100.00</b>	<b>23,254.80</b>	<b>107,830.00</b>	<b>11,869.34</b>	<b>115,900.00</b>

## FIR - PROPERTY &amp; BYLAW

For Period Ending 31-Dec-2019



GL5410

Date : Nov 15, 2019

2020 Draft Budget

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
General Fund					
Total General Fund	90,600.00	9,012.92	88,730.00	3,969.34	98,800.00

TOWNSHIP OF SOUTH GLENGARRY  
FIR - EMERGENCY MANAGEMENT



GL5410

Page 2020 Draft Budget

Date : Nov 15, 2019

Time .05 am

For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Emergency Management Co-ordinator</b>					
1-5-2411-1000 Regular Salaries & Wages	10,000.00	9,734.87	10,150.00	8,214.53	10,360.00
1-5-2411-1003 Training, Meeting & Conference Wages	1,250.00	1,114.27	2,400.00	0.00	2,500.00
1-5-2411-2080 Training & Development Expenses	2,000.00	0.00	2,000.00	0.00	2,000.00
1-5-2411-2110 Supplies	500.00	0.00	500.00	610.56	500.00
1-5-2411-2160 Advertising	500.00	0.00	0.00	0.00	0.00
1-5-2411-2220 Vehicle & Travel Expense	2,000.00	715.82	2,000.00	22.61	2,000.00
1-5-2411-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-2411-3500 Contracts & Outside Services	0.00	1,526.40	0.00	0.00	0.00
1-5-2411-3999 Sundry & Miscellaneous	200.00	68.32	500.00	0.00	500.00
<b>Total Emergency Management Co-ordinator</b>	<b>16,450.00</b>	<b>13,159.68</b>	<b>17,550.00</b>	<b>8,847.70</b>	<b>17,860.00</b>
<b>Total Expenses</b>	<b>16,450.00</b>	<b>13,159.68</b>	<b>17,550.00</b>	<b>8,847.70</b>	<b>17,860.00</b>
<b>Total General Fund</b>	<b>16,450.00</b>	<b>13,159.68</b>	<b>17,550.00</b>	<b>8,847.70</b>	<b>17,860.00</b>



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 ACTUAL
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Planning Dept	(30,000.00)	(46,590.48)	(34,000.00)	(31,650.00)	(33,000.00)
Transfers from Reserves	(124,000.00)	0.00	(120,000.00)	(120,000.00)	(95,000.00)
<b>Total Revenues</b>	<b>(154,000.00)</b>	<b>(46,590.48)</b>	<b>(154,000.00)</b>	<b>(151,650.00)</b>	<b>(128,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Planning & Zoning	261,800.00	154,691.91	322,300.00	197,433.13	236,700.00
<b>Total Expenses</b>	<b>261,800.00</b>	<b>154,691.91</b>	<b>322,300.00</b>	<b>197,433.13</b>	<b>236,700.00</b>
<b>Total General Fund</b>	<b>107,800.00</b>	<b>108,101.43</b>	<b>168,300.00</b>	<b>45,783.13</b>	<b>108,700.00</b>



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 ACTUAL
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Planning Dept</b>					
1-4-0811-0277 Appeals to OMB Fees	0.00	0.00	0.00	0.00	0.00
1-4-0811-0278 O.P.- Zoning, Subdi & Minor Varianc Fees	(25,000.00)	(41,400.00)	(30,000.00)	(27,850.00)	(30,000.00)
1-4-0811-0280 Review of Severances Fee	(5,000.00)	(4,400.00)	(4,000.00)	(3,800.00)	(3,000.00)
1-4-0811-0799 Planning & Zoning Misc. Revenue	0.00	(790.48)	0.00	0.00	0.00
<b>Total Fees &amp; User Charges - Planning D</b>	<b>(30,000.00)</b>	<b>(46,590.48)</b>	<b>(34,000.00)</b>	<b>(31,650.00)</b>	<b>(33,000.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0988 Planning Reserve	(124,000.00)	0.00	(120,000.00)	(120,000.00)	(95,000.00)
<b>Budget Notes</b>					
2020 FB 25K Legal (2019) & 70K Consultant - LIDAR (2019)					
<b>Total Transfers from Reserves</b>	<b>(124,000.00)</b>	<b>0.00</b>	<b>(120,000.00)</b>	<b>(120,000.00)</b>	<b>(95,000.00)</b>
<b>Total Revenues</b>	<b>(154,000.00)</b>	<b>(46,590.48)</b>	<b>(154,000.00)</b>	<b>(151,650.00)</b>	<b>(128,000.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Planning &amp; Zoning</b>					
1-5-8111-1000 Regular Salaries & Wages	66,000.00	65,676.86	67,000.00	45,802.01	68,500.00
1-5-8111-1005 Part-Time Salaries & Wages	0.00	0.00	0.00	0.00	0.00
1-5-8111-1010 Full-Time Overtime	0.00	2,685.55	5,000.00	0.00	0.00
1-5-8111-1015 Sick Leave & Statutory Holidays	0.00	6,635.79	6,000.00	3,446.81	6,200.00
1-5-8111-1016 Holidays & Time Off	0.00	7,082.27	8,000.00	7,910.83	8,000.00
1-5-8111-1020 Other Payroll Payments & Bonus	0.00	0.00	0.00	0.00	0.00
1-5-8111-1050 Full-Time Benefit Expenses	31,000.00	31,759.20	32,000.00	27,235.67	32,000.00
1-5-8111-2010 Conferences	2,500.00	2,137.50	2,500.00	1,608.80	2,000.00
1-5-8111-2030 Memberships & Subscriptions	1,000.00	690.93	1,000.00	538.05	1,000.00
1-5-8111-2080 Training & Development	1,500.00	841.00	1,500.00	859.87	2,500.00
1-5-8111-2110 Office Supplies & Printing	500.00	1,690.02	500.00	109.81	0.00
1-5-8111-2130 Equipment Purchase	800.00	55.95	800.00	1,073.77	0.00
1-5-8111-2150 Telephone	0.00	1,119.89	0.00	1,048.07	0.00
1-5-8111-2160 Advertising	2,000.00	5,988.92	2,000.00	5,041.82	2,000.00
1-5-8111-2220 Vehicle & Travel Expense	2,500.00	5,445.17	4,000.00	5,632.82	4,000.00
1-5-8111-2230 Legal Fees	5,000.00	16,392.41	40,000.00	9,857.74	40,000.00
<b>Budget Notes</b>					
2020 FB OMB Appeal					
1-5-8111-2250 Planning Consultants	149,000.00	773.38	149,000.00	81,038.27	70,000.00
<b>Budget Notes</b>					
2020 FB LIDAR Floodplain Mapping					
1-5-8111-3180 Insurance	0.00	5,362.11	2,500.00	6,020.31	0.00



## FIR - PLANNING DEPT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 ACTUAL
<b>General Fund</b>					
1-5-8111-3999 Sundry & Miscellaneous	0.00	354.96	500.00	208.48	500.00
1-5-8111-4199 Transfer from Work in Progress	0.00	0.00	0.00	0.00	0.00
1-5-8111-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-8111-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-8111-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-8111-5200 Trsf to WIP Account	0.00	0.00	0.00	0.00	0.00
<b>Total Planning &amp; Zoning</b>	<b>261,800.00</b>	<b>154,691.91</b>	<b>322,300.00</b>	<b>197,433.13</b>	<b>236,700.00</b>
<b>Total Expenses</b>	<b>261,800.00</b>	<b>154,691.91</b>	<b>322,300.00</b>	<b>197,433.13</b>	<b>236,700.00</b>
<b>Total General Fund</b>	<b>107,800.00</b>	<b>108,101.43</b>	<b>168,300.00</b>	<b>45,783.13</b>	<b>108,700.00</b>

## FIR - BUILDING DEPT

For Period Ending 31-Dec-2019



	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Building Dept	(249,700.00)	(250,103.59)	(229,700.00)	(232,507.42)	(226,700.00)
Transfers from Reserves	0.00	0.00	0.00	0.00	0.00
<b>Total Revenues</b>	<b>(249,700.00)</b>	<b>(250,103.59)</b>	<b>(229,700.00)</b>	<b>(232,507.42)</b>	<b>(226,700.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Building Inspection Dept	455,700.00	467,422.21	511,950.00	353,201.22	454,850.00
<b>Total Expenses</b>	<b>455,700.00</b>	<b>467,422.21</b>	<b>511,950.00</b>	<b>353,201.22</b>	<b>454,850.00</b>
<b>Total General Fund</b>	<b>206,000.00</b>	<b>217,318.62</b>	<b>282,250.00</b>	<b>120,693.80</b>	<b>228,150.00</b>

## FIR - BUILDING DEPT

For Period Ending 31-Dec-2019



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Building Dept</b>					
1-4-0211-0241 Compliance Letters Planning & Zoning	(6,500.00)	(6,950.00)	(6,500.00)	(5,400.00)	(6,500.00)
1-4-0211-0242 Sale of Civic Number Supplies	(3,200.00)	(2,860.00)	(3,200.00)	(3,125.00)	(3,200.00)
1-4-0211-0243 Driveway Entrance Permits	(2,000.00)	(2,750.00)	(2,000.00)	(2,300.00)	(2,000.00)
1-4-0211-0244 Building Permit Fees	(200,000.00)	(192,675.24)	(180,000.00)	(178,003.03)	(180,000.00)
1-4-0211-0245 Green Valley Sewers Hook-up Permit	0.00	0.00	0.00	0.00	0.00
1-4-0211-0246 Lancaster Sewers/Water Hook-up Permit	0.00	(1,140.00)	0.00	(570.00)	0.00
1-4-0211-0247 Glen Walter S/W Hook-up Permit	0.00	(4,759.75)	0.00	(2,280.00)	0.00
1-4-0211-0248 Kennedy Water Hook-up Permit	0.00	0.00	0.00	0.00	0.00
1-4-0211-0255 Septic System Fees	(35,000.00)	(25,810.00)	(35,000.00)	(32,390.00)	(32,000.00)
1-4-0211-0275 Fines & Charges Bldg Dept	(3,000.00)	(13,158.60)	(3,000.00)	(3,917.50)	(3,000.00)
<b>Total Fees &amp; User Charges - Building D</b>	<b>(249,700.00)</b>	<b>(250,103.59)</b>	<b>(229,700.00)</b>	<b>(227,985.53)</b>	<b>(226,700.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0952 Transfer from Developmnt Charges Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Revenues</b>	<b>(249,700.00)</b>	<b>(250,103.59)</b>	<b>(229,700.00)</b>	<b>(227,985.53)</b>	<b>(226,700.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Building Inspection Dept</b>					
1-5-2111-1000 Regular Salaries & Wages	197,600.00	209,707.55	210,000.00	181,349.32	206,000.00
1-5-2111-1003 Training, Meeting & Conference Wages	0.00	0.00	0.00	0.00	0.00
1-5-2111-1005 Part-Time Salaries & Wages	3,000.00	12,586.00	8,500.00	980.00	0.00
1-5-2111-1006 Part-Time Vacation Pay	550.00	674.94	700.00	988.72	6,000.00
1-5-2111-1010 Full-Time Overtime	1,500.00	1,558.78	2,800.00	282.81	1,500.00
1-5-2111-1015 Sick Leave & Statutory Holidays	13,000.00	17,008.76	17,500.00	10,414.09	13,000.00
1-5-2111-1016 Holidays & Time Off	13,000.00	11,887.57	15,500.00	7,821.74	13,000.00
1-5-2111-1020 Other Payroll Payments & Bonuses	7,500.00	3,660.53	40,000.00	4,803.80	7,500.00
<b>Budget Notes</b>					
2020 FB LM - Back to Usual (2019 was placeholder)					
1-5-2111-1050 Full-Time Benefits Expense	65,000.00	83,362.47	82,500.00	93,807.85	75,000.00
1-5-2111-1051 Part-Time Benefits Expense	0.00	0.00	0.00	863.94	0.00
1-5-2111-1054 Boot & Clothing Allowance	1,850.00	281.17	1,800.00	150.00	1,000.00
1-5-2111-2010 Conferences	3,400.00	2,260.77	3,400.00	0.00	3,400.00
1-5-2111-2030 Memberships & Subscriptions	1,600.00	2,169.76	1,650.00	1,639.40	1,650.00
1-5-2111-2080 Training & Development	10,000.00	5,800.96	10,000.00	2,206.72	10,000.00
1-5-2111-2110 Supplies	2,000.00	1,716.52	2,000.00	1,667.40	2,000.00
1-5-2111-2111 Water Meters Supplies	0.00	0.00	0.00	0.00	0.00
1-5-2111-2112 Civic Number Supplies	4,500.00	2,213.27	3,200.00	1,572.19	3,200.00

## FIR - BUILDING DEPT

For Period Ending 31-Dec-2019



GL5410

Date : Nov 15, 2019

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-2111-2130 Equipment Purchase	49,000.00	620.71	6,000.00	66.11	6,000.00
1-5-2111-2150 Telephone, Internet, Alarm & Network	3,100.00	3,033.18	3,200.00	2,838.94	3,400.00
1-5-2111-2160 Advertising	3,000.00	1,090.60	3,000.00	363.27	2,000.00
1-5-2111-2220 Vehicle & Travel Expense	8,500.00	7,150.68	9,000.00	4,051.85	9,000.00
1-5-2111-2230 Legal Fees	25,000.00	7,954.90	10,000.00	3,880.06	10,000.00
1-5-2111-2250 Consultants & Special Projects	3,000.00	900.00	40,000.00	12,747.26	30,000.00
1-5-2111-2252 Septic System Consultant	32,000.00	20,014.95	32,000.00	12,521.32	32,000.00
<b>Budget Notes</b>					
2020 FB Offset by Fees					
1-5-2111-3180 Insurance	7,000.00	7,503.13	8,200.00	6,909.29	8,200.00
1-5-2111-3181 Insurance Deductible	0.00	0.00	0.00	0.00	0.00
1-5-2111-3999 Sundry & Miscellaneous	800.00	(1,445.42)	1,000.00	1,275.14	1,000.00
1-5-2111-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-2111-5100 Transfer to Reserve	0.00	65,710.43	0.00	0.00	10,000.00
<b>Total Building Inspection Dept</b>	<b>455,700.00</b>	<b>467,422.21</b>	<b>511,950.00</b>	<b>353,201.22</b>	<b>454,850.00</b>
<b>Total Expenses</b>	<b>455,700.00</b>	<b>467,422.21</b>	<b>511,950.00</b>	<b>353,201.22</b>	<b>454,850.00</b>
<b>Total General Fund</b>	<b>206,000.00</b>	<b>217,318.62</b>	<b>282,250.00</b>	<b>125,215.69</b>	<b>228,150.00</b>

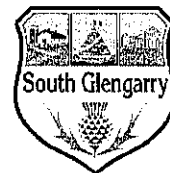
## FIR - RECREATION DEPT



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Fees & User Charges - Recreation	(1,000.00)	(784.00)	(1,000.00)	(369.50)	(500.00)
Fees & User Charges - Recreation Progr	(46,500.00)	(50,790.62)	(44,000.00)	(47,781.30)	(44,000.00)
Fees & User Charges - Char-Lan Rec. Ce	(213,000.00)	(210,089.21)	(215,000.00)	(152,196.25)	(214,000.00)
Fees & User Charges - Martintown Comm.	(9,200.00)	(6,105.99)	(6,200.00)	(7,567.25)	(6,200.00)
Fees & User Charges - Ball Fields	(2,950.00)	(5,092.77)	(3,000.00)	(2,568.00)	(3,000.00)
Misc Revenue - Peanut Line	0.00	0.00	0.00	0.00	0.00
Ontario Grants	(5,000.00)	0.00	0.00	0.00	0.00
Canada Grants	0.00	0.00	0.00	0.00	0.00
Transfers from Reserves	0.00	(70,681.54)	(109,900.00)	(109,911.71)	(334,000.00)
<b>Total Revenues</b>	<b>(277,650.00)</b>	<b>(343,544.13)</b>	<b>(379,100.00)</b>	<b>(320,394.01)</b>	<b>(601,700.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
Recreation - Administration - General	316,600.00	301,023.73	390,190.00	346,004.53	493,500.00
Recreation Administration - Management	40,000.00	39,747.31	40,000.00	34,804.10	0.00
Recreation Levy to Others	0.00	0.00	0.00	50,000.00	50,000.00
Recreation Programs	64,200.00	43,639.08	68,100.00	46,537.38	67,100.00
Char-Lan Community Centre	474,390.00	550,079.64	738,100.00	683,739.89	894,400.00
Martintown Community Centre	71,100.00	87,373.51	46,100.00	38,263.85	83,200.00
Green Valley Community Centre	16,500.00	22,364.11	16,500.00	9,290.82	20,800.00
North Lancaster Optimist Comm. Centre	11,000.00	22,136.22	10,000.00	6,733.13	11,000.00
Norwesters Museum	76,000.00	71,867.27	46,000.00	41,841.70	88,000.00
Parks Maintenance - General Admin	78,000.00	79,659.77	68,000.00	64,893.11	83,000.00
Danaher Park	8,900.00	8,589.47	9,000.00	7,440.77	19,000.00
North Lancaster Park	10,500.00	14,008.75	10,500.00	9,169.12	10,500.00
Smithfield Park	20,000.00	79,441.39	261,000.00	49,761.71	324,000.00
Empey Poirier Park	4,600.00	3,484.71	4,500.00	2,823.40	4,500.00
Martintown Community Park	39,000.00	39,090.06	5,000.00	10,516.83	4,500.00
Paul Rozon Park	127,000.00	125,608.96	26,000.00	34,224.97	31,000.00
Glen Walter Park	21,000.00	19,844.76	21,000.00	17,019.24	20,000.00
Charlottenburgh Park	0.00	0.00	0.00	0.00	0.00
South Lancaster Wharf	10,000.00	6,905.03	8,000.00	5,167.48	8,000.00
Peanut Line Trail	20,500.00	13,186.42	29,500.00	14,639.04	104,000.00
Cairnview Park	15,000.00	0.00	10,000.00	0.00	10,000.00
<b>Total Expenses</b>	<b>1,424,290.00</b>	<b>1,528,050.19</b>	<b>1,807,490.00</b>	<b>1,472,871.07</b>	<b>2,326,500.00</b>
<b>Total General Fund</b>	<b>1,146,640.00</b>	<b>1,184,506.06</b>	<b>1,428,390.00</b>	<b>1,152,477.06</b>	<b>1,724,800.00</b>

## FIR - RECREATION DEPT



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Fees &amp; User Charges - Recreation</b>					
1-4-0711-0799 Recreation Miscellaneous Revenue	(1,000.00)	(784.00)	(1,000.00)	(369.50)	(500.00)
<b>Total Fees &amp; User Charges - Recreation</b>	<b>(1,000.00)</b>	<b>(784.00)</b>	<b>(1,000.00)</b>	<b>(369.50)</b>	<b>(500.00)</b>
<b>Fees &amp; User Charges - Recreation Progr</b>					
1-4-0721-0221 Char-Lan Minor Soccer Fees	(14,000.00)	(22,110.91)	(12,000.00)	(15,519.03)	(12,000.00)
1-4-0721-0223 Glen Walter Minor Sports Fees	(10,000.00)	(551.08)	(9,000.00)	(7,773.77)	(9,000.00)
1-4-0721-0225 Ball Hockey Fees	(2,500.00)	(3,366.86)	(3,000.00)	(3,435.00)	(3,000.00)
1-4-0721-0227 3 Pitch Fees	0.00	0.00	0.00	0.00	0.00
1-4-0721-0229 N. L. Minor Soccer Fees	0.00	0.00	0.00	0.00	0.00
1-4-0721-0710 Program Activity Fees - Misc	(20,000.00)	(24,761.77)	(20,000.00)	(20,997.00)	(20,000.00)
1-4-0721-0711 Special Events Revenue	0.00	0.00	0.00	(56.50)	0.00
1-4-0721-0712 Fees from Minor Sports	0.00	0.00	0.00	0.00	0.00
<b>Total Fees &amp; User Charges - Recreation</b>	<b>(46,500.00)</b>	<b>(50,790.62)</b>	<b>(44,000.00)</b>	<b>(47,781.30)</b>	<b>(44,000.00)</b>
<b>Fees &amp; User Charges - Char-Lan Rec. Ce</b>					
1-4-0731-0720 Inline Skating Fees	0.00	0.00	0.00	0.00	0.00
1-4-0731-0721 Minor Ball, Hockey & Lacrosse Fees	0.00	0.00	0.00	0.00	0.00
1-4-0731-0722 Ice Rental	(190,000.00)	(168,304.65)	(190,000.00)	(126,259.18)	(190,000.00)
1-4-0731-0723 Skate Sharpening	(1,800.00)	(2,034.81)	(1,800.00)	(1,451.31)	(1,800.00)
1-4-0731-0724 Char-Lan Comm. Centre Floor Rental	0.00	0.00	0.00	(137.17)	0.00
1-4-0731-0726 Char-Lan CC Canteen Rev/Lease	(1,200.00)	(1,730.98)	(1,200.00)	(600.00)	(1,200.00)
1-4-0731-0727 Char-Lan Comm. Centre Hall Rental	(8,000.00)	(13,492.22)	(10,000.00)	(9,248.91)	(9,000.00)
1-4-0731-0732 Bar Sales Revenue	(12,000.00)	(12,557.11)	(12,000.00)	(14,348.68)	(12,000.00)
1-4-0731-0799 Char-Lan Comm. Centre Misc Charges & R	0.00	(11,969.44)	0.00	(151.00)	0.00
<b>Total Fees &amp; User Charges - Char-Lan R</b>	<b>(213,000.00)</b>	<b>(210,089.21)</b>	<b>(215,000.00)</b>	<b>(152,196.25)</b>	<b>(214,000.00)</b>
<b>Fees &amp; User Charges - Martintown Comm.</b>					
1-4-0732-0267 MCC Hall Rental	(8,000.00)	(3,705.99)	(5,000.00)	(7,567.25)	(5,000.00)
1-4-0732-0727 Martintown Comm. Centre Donations	(1,000.00)	(2,000.00)	(1,000.00)	0.00	(1,000.00)
1-4-0732-0732 Martintown Bar Sales Rev.	0.00	0.00	0.00	0.00	0.00
1-4-0732-0799 Martintown Comm. Centre Misc. Revenue	(200.00)	(400.00)	(200.00)	0.00	(200.00)
<b>Total Fees &amp; User Charges - Martintown</b>	<b>(9,200.00)</b>	<b>(6,105.99)</b>	<b>(6,200.00)</b>	<b>(7,567.25)</b>	<b>(6,200.00)</b>
<b>Fees &amp; User Charges - Ball Fields</b>					
1-4-0741-0728 North Lancaster Ball Field Rental	(450.00)	0.00	0.00	0.00	0.00
1-4-0741-0729 Glen Walter Park Rentals	(1,000.00)	0.00	(1,000.00)	0.00	(1,000.00)
1-4-0741-0730 C-L High School Field Rental	(1,000.00)	(960.00)	(1,000.00)	0.00	(1,000.00)
1-4-0741-0731 Paul Rozon Park Field Rental	(500.00)	(1,470.00)	(1,000.00)	(1,193.00)	(1,000.00)
1-4-0741-0798 Fire Insurance Claim - P Rozon Pk	0.00	0.00	0.00	0.00	0.00
1-4-0741-0799 Grants from Rec. Assoc. & Others	0.00	(2,662.77)	0.00	(1,375.00)	0.00

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total Fees &amp; User Charges - Ball Field</b>	<b>(2,950.00)</b>	<b>(5,092.77)</b>	<b>(3,000.00)</b>	<b>(2,568.00)</b>	<b>(3,000.00)</b>
<b>Misc Revenue - Peanut Line</b>					
1-4-0742-0739 Misc Rev - Peanut Line	0.00	0.00	0.00	0.00	0.00
<b>Total Misc Revenue - Peanut Line</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Ontario Grants</b>					
1-4-0945-0508 Ontario Summer Employment Grant	(5,000.00)	0.00	0.00	0.00	0.00
1-4-0945-0541 Ontario RinC Funding	0.00	0.00	0.00	0.00	0.00
<b>Total Ontario Grants</b>	<b>(5,000.00)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Canada Grants</b>					
1-4-0946-0950 Canada 150 Grant	0.00	0.00	0.00	0.00	0.00
<b>Total Canada Grants</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Transfers from Reserves</b>					
1-4-0996-0953 Peanut Line Reserve	0.00	0.00	0.00	0.00	0.00
1-4-0996-0979 Transfer from GSP Reserve	0.00	0.00	0.00	0.00	0.00
1-4-0996-0980 Transfer from Recreation Centre Reserve	0.00	0.00	0.00	0.00	(70,000.00)
<b>Budget Notes</b>					
2020 FB Modernization Funding					
1-4-0996-0981 Transfer from Martintown C. Ctre Reserve	0.00	0.00	0.00	0.00	0.00
1-4-0996-0982 Transfer from Zamboni Reserve	0.00	0.00	0.00	0.00	(74,000.00)
1-4-0996-0983 Transfer from Museum Reserve	0.00	0.00	0.00	0.00	0.00
1-4-0996-0984 Transfer from Parks Reserve	0.00	(70,681.54)	(109,900.00)	(109,911.71)	(190,000.00)
<b>Budget Notes</b>					
2020 FB 190K Smithfield Park (2019 - unused)					
1-4-0996-0986 Trsf from Sports Programs Reserve	0.00	0.00	0.00	0.00	0.00
1-4-0996-0987 Trsf from P Rozon Park Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>0.00</b>	<b>(70,681.54)</b>	<b>(109,900.00)</b>	<b>(109,911.71)</b>	<b>(334,000.00)</b>
<b>Total Revenues</b>	<b>(277,650.00)</b>	<b>(343,544.13)</b>	<b>(379,100.00)</b>	<b>(320,394.01)</b>	<b>(601,700.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>Recreation - Administration - General</b>					
1-5-7111-1000 Regular Salaries & Wages	138,000.00	61,272.88	140,070.00	54,511.16	145,000.00
1-5-7111-1003 Training, Meeting & Conference Wages	0.00	2,070.20	0.00	1,346.32	2,000.00
1-5-7111-1005 Part-Time Salaries & Wages	0.00	1,469.13	0.00	1,439.43	1,500.00
1-5-7111-1006 Part-Time Vacation Pay	0.00	130.34	0.00	62.28	0.00
1-5-7111-1010 Full-Time Overtime	0.00	1,456.32	0.00	530.78	1,000.00
1-5-7111-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00

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<b>General Fund</b>					
1-5-7111-1015 Sick Leave & Statutory Holidays	0.00	26,597.03	0.00	18,667.83	22,500.00
1-5-7111-1016 Holidays & Time Off	0.00	24,344.27	0.00	23,030.60	25,000.00
1-5-7111-1020 Other Payroll Payments & Bonuses	0.00	1,207.74	0.00	7,458.87	5,000.00
1-5-7111-1050 Full-Time Benefit Expenses	96,500.00	105,812.86	97,600.00	97,871.36	125,000.00
1-5-7111-1051 Part-Time Benefit Expenses	16,000.00	11,006.12	16,320.00	11,336.63	16,000.00
1-5-7111-1054 Boot & Clothing Allowance	3,500.00	2,344.16	3,500.00	2,455.26	3,000.00
1-5-7111-2010 Conferences	4,200.00	902.87	4,200.00	2,017.55	3,500.00
1-5-7111-2030 Memberships & Subscriptions	5,000.00	3,258.05	5,000.00	3,224.28	4,000.00
1-5-7111-2080 Training & Development	7,000.00	2,584.59	7,000.00	3,671.23	7,000.00
1-5-7111-2100 Equipment Maintenance & Leases	700.00	4,310.13	3,500.00	3,486.03	3,000.00
1-5-7111-2110 Office Supplies	3,200.00	4,027.11	3,500.00	3,708.56	3,500.00
1-5-7111-2130 Office Equipment Purchase	2,000.00	7,708.33	10,000.00	0.00	7,000.00
1-5-7111-2140 Postage, Courier & Freight	0.00	80.69	0.00	0.00	0.00
1-5-7111-2150 Telephone, Internet & Alarm	11,000.00	14,668.97	11,000.00	7,225.54	10,000.00
1-5-7111-2160 Advertising	3,000.00	1,802.41	3,000.00	2,240.52	2,000.00
1-5-7111-2200 Computer Support & Maint.	0.00	1,117.97	0.00	1,058.30	0.00
1-5-7111-2220 Vehicle & Travel Expense	2,500.00	2,203.12	2,500.00	7,095.81	8,000.00
1-5-7111-2250 Consultants Fees	0.00	423.99	0.00	9,213.59	75,000.00
<b>Budget Notes</b>					
2020 FB Rec Master Plan					
1-5-7111-2251 Special Projects	0.00	233.42	0.00	5,145.01	0.00
1-5-7111-2260 Bank and Credit Cards Charges	2,000.00	3,194.73	2,000.00	3,076.21	3,500.00
1-5-7111-3180 Insurance	20,000.00	16,649.87	20,000.00	16,168.70	20,000.00
1-5-7111-3455 Township Equipment Usage Cost	0.00	0.00	0.00	0.00	0.00
1-5-7111-3998 Exp Acct-ActiveNet only	0.00	0.00	0.00	0.00	0.00
1-5-7111-3999 Sundry & Miscellaneous	2,000.00	146.43	1,000.00	75.73	1,000.00
1-5-7111-4200 Capital Expenditures	0.00	0.00	60,000.00	59,886.95	0.00
1-5-7111-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
<b>Total Recreation - Administration - Ge</b>	<b>316,600.00</b>	<b>301,023.73</b>	<b>390,190.00</b>	<b>346,004.53</b>	<b>493,500.00</b>
<b>Recreation Administration - Management</b>					
1-5-7115-1000 Regular Salaries and Wages	40,000.00	39,747.31	40,000.00	34,804.10	0.00
<b>Total Recreation Administration - Mana</b>	<b>40,000.00</b>	<b>39,747.31</b>	<b>40,000.00</b>	<b>34,804.10</b>	<b>0.00</b>
<b>Recreation Levy to Others</b>					
1-5-7121-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7121-5051 Glengarry Sports Palace Levy	0.00	0.00	0.00	50,000.00	50,000.00
1-5-7121-5100 Transfer to GSP Roof Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Recreation Levy to Others</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>50,000.00</b>	<b>50,000.00</b>
<b>Recreation Programs</b>					
1-5-7211-1005 Part-Time Summer Prog. Salaries & Wages	30,000.00	28,556.43	30,000.00	28,201.75	30,000.00
1-5-7211-1006 Part-Time Vacation Pay	0.00	1,134.42	0.00	1,193.07	0.00
1-5-7211-1051 Part-Time Benefit Expenses	0.00	2,198.64	0.00	2,218.90	0.00



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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-7211-2160 Program Advertising	0.00	1,653.60	500.00	2,526.38	0.00
1-5-7211-3200 Summer Programs Expenses - Misc	4,500.00	3,891.39	4,600.00	4,949.08	4,600.00
1-5-7211-3202 Winter Programs Subsidy Expense	3,500.00	0.00	2,500.00	0.00	2,500.00
1-5-7211-3205 G.S.P. Participation Fees	0.00	83.53	0.00	201.49	0.00
1-5-7211-3210 Special Events Expenses	6,000.00	1,504.94	10,000.00	535.97	10,000.00
1-5-7211-3221 Char-Lan Minor Soccer	9,000.00	4,139.16	9,000.00	4,662.13	9,000.00
1-5-7211-3223 Glen Walter Minor Sports	10,000.00	676.97	10,000.00	1,033.71	10,000.00
1-5-7211-3225 Ball Hockey	1,200.00	0.00	1,500.00	728.91	1,000.00
1-5-7211-3227 3 Pitch	0.00	0.00	0.00	285.99	0.00
1-5-7211-3229 North Lancaster Minor Soccer	0.00	0.00	0.00	0.00	0.00
1-5-7211-5100 Trsf to Sport Programs Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Recreation Programs</b>	<b>64,200.00</b>	<b>43,639.08</b>	<b>68,100.00</b>	<b>46,537.38</b>	<b>67,100.00</b>
<b>Char-Lan Community Centre</b>					
1-5-7311-1000 Regular Salaries & Wages	242,000.00	187,778.62	170,000.00	185,542.25	250,000.00
1-5-7311-1005 Part-Time Salaries & Wages	0.00	28,535.50	30,000.00	10,650.50	30,000.00
1-5-7311-1006 Part-Time Vacation Pay	0.00	1,300.60	1,000.00	1,241.67	1,000.00
1-5-7311-1010 Full-Time Overtime	0.00	13,817.57	10,500.00	12,763.82	10,500.00
1-5-7311-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-7311-1020 Other Payroll Programs & Bonuses	0.00	4,234.13	8,000.00	2,200.00	0.00
1-5-7311-1050 Full-Time Benefit Expenses	0.00	0.00	1,000.00	0.00	1,200.00
1-5-7311-2100 Equipment Maintenance & Leases	8,000.00	638.96	8,000.00	215.49	2,000.00
1-5-7311-2114 Supplies -Mechanical- Tools & Parts	10,000.00	8,537.37	10,000.00	9,574.37	10,000.00
1-5-7311-2120 Cleaning & Sanitary Supplies	12,000.00	13,473.18	15,000.00	5,788.35	10,000.00
1-5-7311-2121 Ice Making Supplies & Equip Maint	50,000.00	73,971.97	50,000.00	29,022.13	50,000.00
1-5-7311-2125 Canteen Supplies	0.00	0.00	0.00	0.00	0.00
1-5-7311-2126 Bar Liquor & Mix Supplies	8,000.00	7,521.95	7,500.00	12,301.35	7,500.00
1-5-7311-2150 Telephone- Internet- Alarm & Network	1,000.00	2,840.83	2,000.00	2,345.62	2,000.00
1-5-7311-2160 Advertising	0.00	123.48	400.00	0.00	0.00
1-5-7311-2250 Consultant	5,000.00	7,691.02	5,000.00	698.72	25,000.00
<b>Budget Notes</b>					
2020 FB Ice Surface Design					
1-5-7311-3120 Property Maintenance & Building Repairs	40,000.00	73,809.90	50,000.00	39,882.08	50,000.00
1-5-7311-3170 Hydro & Heat	60,000.00	82,052.84	60,000.00	61,576.98	60,000.00
1-5-7311-3180 Insurance	0.00	0.00	0.00	0.00	0.00
1-5-7311-3504 Lab Water Testing	200.00	161.16	200.00	126.36	200.00
1-5-7311-3999 Sundry & Misc	0.00	5,400.56	2,000.00	2,310.20	2,000.00
1-5-7311-4199 Transfer from WIP Account	0.00	0.00	0.00	0.00	0.00
1-5-7311-4200 Capital Expenditures	0.00	0.00	0.00	0.00	75,000.00
<b>Budget Notes</b>					
2020 FB Ice Resurfacers - Offset from Reserve					
1-5-7311-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7311-4205 PSAB to balance out TCA	0.00	0.00	0.00	0.00	0.00
1-5-7311-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00

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<b>General Fund</b>					
1-5-7311-5100 Transfer to Building Reserve	30,900.00	30,900.00	300,000.00	300,000.00	300,000.00
1-5-7311-5103 Transfer to Zamboni Reserve	7,290.00	7,290.00	7,500.00	7,500.00	8,000.00
1-5-7311-5200 Transfer to Work in Progress	0.00	0.00	0.00	0.00	0.00
<b>Total Char-Lan Community Centre</b>	<b>474,390.00</b>	<b>550,079.64</b>	<b>738,100.00</b>	<b>683,739.89</b>	<b>894,400.00</b>
<b>Martintown Community Centre</b>					
1-5-7312-1000 Regular Salaries & Wages	10,000.00	15,626.74	15,000.00	13,367.59	15,000.00
1-5-7312-1005 Part-Time Salaries & Wages	0.00	434.00	0.00	0.00	0.00
1-5-7312-1006 Part-Time Vacation Pay	0.00	24.08	0.00	118.24	0.00
1-5-7312-1010 Full-Time Overtime	0.00	1,349.87	0.00	1,943.07	0.00
1-5-7312-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-7312-1051 Part-Time Benefit Expenses	0.00	0.00	0.00	0.00	0.00
1-5-7312-2126 Bar Liquor & Mix Supplies	0.00	0.00	0.00	0.00	0.00
1-5-7312-2150 Telephone, Internet & Alarm	900.00	721.62	900.00	773.19	1,000.00
1-5-7312-2160 Advertising	0.00	0.00	0.00	0.00	0.00
1-5-7312-3120 Property Maintenance & Building Repairs	25,000.00	17,214.09	20,000.00	10,204.10	15,000.00
1-5-7312-3170 Hydro & Heat	10,000.00	11,288.19	10,000.00	11,731.30	12,000.00
1-5-7312-3180 Insurance	0.00	0.00	0.00	0.00	0.00
1-5-7312-3504 Lab Water Testing	200.00	161.16	200.00	126.36	200.00
1-5-7312-3999 Miscellaneous & Fund Raising	0.00	0.00	0.00	0.00	0.00
1-5-7312-4200 Capital Expenditures	25,000.00	40,553.76	0.00	0.00	40,000.00
<b>Budget Notes</b>					
2020 FB Bocce Court (Phase II)					
1-5-7312-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7312-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-7312-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Martintown Community Centre</b>	<b>71,100.00</b>	<b>87,373.51</b>	<b>46,100.00</b>	<b>38,263.85</b>	<b>83,200.00</b>
<b>Green Valley Community Centre</b>					
1-5-7313-1000 Regular Salaries & Wages	0.00	0.00	0.00	0.00	4,000.00
1-5-7313-2150 Telephone, & Alarm	1,000.00	850.63	1,000.00	0.00	1,000.00
1-5-7313-2250 Consultant Fees	0.00	0.00	0.00	0.00	0.00
1-5-7313-3120 Community Centre Operations	8,000.00	8,861.17	8,000.00	6,599.42	8,000.00
1-5-7313-3170 Hydro, Heat & Sewer	6,000.00	4,528.30	6,000.00	980.20	6,000.00
1-5-7313-3175 Property Taxes	1,500.00	1,501.20	1,500.00	1,711.20	1,800.00
1-5-7313-3999 Sundry & Miscellaneous	0.00	50.81	0.00	0.00	0.00
1-5-7313-4200 Green Valley C.C. & Park	0.00	6,572.00	0.00	0.00	0.00
1-5-7313-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7313-4205 PASAB to balance out TCA	0.00	0.00	0.00	0.00	0.00
1-5-7313-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-7313-5200 Trsf to Work in Progress	0.00	0.00	0.00	0.00	0.00
<b>Total Green Valley Community Centre</b>	<b>16,500.00</b>	<b>22,364.11</b>	<b>16,500.00</b>	<b>9,290.82</b>	<b>20,800.00</b>
<b>North Lancaster Optimist Comm. Centre</b>					



For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-7314-1000 Regular Salaries & Wages	0.00	225.48	0.00	362.36	2,000.00
1-5-7314-2150 Telephone	1,000.00	723.29	1,000.00	0.00	1,000.00
1-5-7314-3120 Property Maintenance & Building Repairs	6,000.00	17,812.62	6,000.00	3,129.12	5,000.00
1-5-7314-3170 Hydro & Heat	4,000.00	3,374.83	3,000.00	3,241.65	3,000.00
1-5-7314-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
<b>Total North Lancaster Optimist Comm. C</b>	<b>11,000.00</b>	<b>22,136.22</b>	<b>10,000.00</b>	<b>6,733.13</b>	<b>11,000.00</b>
<b>Nor'westers Museum</b>					
1-5-7315-1000 Regular Salaries & Wages	0.00	421.64	0.00	572.45	8,000.00
<b>Budget Notes</b>					
2020 FB Kitchen Renovations					
1-5-7315-3120 Property Maintenance & Building Repairs	15,000.00	11,339.74	15,000.00	1,749.96	15,000.00
1-5-7315-3170 Heat & Hydro	6,000.00	5,105.89	6,000.00	3,694.88	5,000.00
1-5-7315-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7315-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7315-4201 Capital Maintenance	0.00	0.00	10,000.00	824.41	25,000.00
<b>Budget Notes</b>					
2020 FB Doors					
1-5-7315-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-7315-5051 Operational Grant	35,000.00	35,000.00	15,000.00	35,000.00	15,000.00
<b>Budget Notes</b>					
2020 FB Q. Do we Add 20K per requested?					
1-5-7315-5100 Transfer to Reserve	20,000.00	20,000.00	0.00	0.00	20,000.00
<b>Total Nor'westers Museum</b>	<b>76,000.00</b>	<b>71,867.27</b>	<b>46,000.00</b>	<b>41,841.70</b>	<b>88,000.00</b>
<b>Parks Maintenance - General Admin</b>					
1-5-7411-1000 Regular Salaries & Wages	35,000.00	19,583.12	30,000.00	27,972.27	40,000.00
1-5-7411-1005 Part-Time Salaries & Wages	0.00	770.00	0.00	0.00	0.00
1-5-7411-1006 Part-Time Vacation Pay	0.00	32.48	0.00	110.32	0.00
1-5-7411-1010 Full-Time Overtime	0.00	489.56	0.00	1,400.64	0.00
1-5-7411-1011 Part-Time Overtime	0.00	0.00	0.00	0.00	0.00
1-5-7411-1051 Part-Time Benefit Expenses	0.00	0.00	0.00	0.00	0.00
1-5-7411-2100 Equipment Maintenance & Leases	3,000.00	2,430.04	3,000.00	2,778.99	3,000.00
1-5-7411-3120 Property Maintenance & Building Repairs	40,000.00	48,650.09	35,000.00	32,630.89	40,000.00
1-5-7411-3170 Hydro & Heat	0.00	0.00	0.00	0.00	0.00
1-5-7411-3455 Township Equipment Usage Cost	0.00	2,820.00	0.00	0.00	0.00
1-5-7411-4200 Capital Expenditures	0.00	4,884.48	0.00	0.00	0.00
1-5-7411-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7411-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Parks Maintenance - General Admin</b>	<b>78,000.00</b>	<b>79,659.77</b>	<b>68,000.00</b>	<b>64,893.11</b>	<b>83,000.00</b>
<b>Danaher Park</b>					
1-5-7412-1000 Regular Salaries & Wages	0.00	95.00	0.00	217.29	0.00

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-7412-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00
1-5-7412-2150 Telephone	900.00	1,212.85	1,000.00	909.03	1,000.00
1-5-7412-3120 Property Maintenance & Building Repairs	4,000.00	2,811.93	4,000.00	2,198.44	4,000.00
1-5-7412-3170 Hydro & Heat	4,000.00	4,469.69	4,000.00	4,116.01	4,000.00
1-5-7412-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7412-4201 Capital Maintenance	0.00	0.00	0.00	0.00	10,000.00
1-5-7412-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Danaher Park</b>	<b>8,900.00</b>	<b>8,589.47</b>	<b>9,000.00</b>	<b>7,440.77</b>	<b>19,000.00</b>
<b>North Lancaster Park</b>					
1-5-7413-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00
1-5-7413-3120 Property Maintenance & Building Repairs	8,000.00	11,573.16	8,000.00	7,407.25	8,000.00
1-5-7413-3170 Hydro & Heat	2,500.00	2,435.59	2,500.00	1,761.87	2,500.00
1-5-7413-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7413-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7413-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
<b>Total North Lancaster Park</b>	<b>10,500.00</b>	<b>14,008.75</b>	<b>10,500.00</b>	<b>9,169.12</b>	<b>10,500.00</b>
<b>Smithfield Park</b>					
1-5-7414-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00
1-5-7414-3120 Property Maintenance & Building Repairs	20,000.00	7,754.84	20,000.00	4,789.92	20,000.00
1-5-7414-3170 Hydro, Heat, Water & Sewers	0.00	508.56	1,000.00	1,287.49	4,000.00
1-5-7414-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7414-4200 Capital Expenditures	0.00	70,952.15	240,000.00	43,684.30	300,000.00
<b>Budget Notes</b>					
2020 FB Offset by 190K from 2019 unspent amount					
1-5-7414-4201 Capital Maintenance	0.00	225.84	0.00	0.00	0.00
1-5-7414-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-7414-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-7414-5200 Trsf to Work in Progress Account	0.00	0.00	0.00	0.00	0.00
<b>Total Smithfield Park</b>	<b>20,000.00</b>	<b>79,441.39</b>	<b>261,000.00</b>	<b>49,761.71</b>	<b>324,000.00</b>
<b>Empey Poirier Park</b>					
1-5-7415-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00
1-5-7415-3120 Property Maintenance & Building Repairs	4,000.00	2,668.23	4,000.00	2,290.97	4,000.00
1-5-7415-3170 Hydro & Heat	600.00	816.48	500.00	532.43	500.00
1-5-7415-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7415-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7415-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7415-4500 PSAB - Amortization Expense	0.00	0.00	0.00	0.00	0.00
<b>Total Empey Poirier Park</b>	<b>4,600.00</b>	<b>3,484.71</b>	<b>4,500.00</b>	<b>2,823.40</b>	<b>4,500.00</b>
<b>Martintown Community Park</b>					
1-5-7416-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00

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<b>General Fund</b>					
1-5-7416-3120 Property Maintenance & Building Repairs	3,500.00	4,240.92	3,500.00	9,407.70	4,000.00
1-5-7416-3170 Hydro & Heat	1,500.00	1,163.90	1,500.00	1,109.13	500.00
1-5-7416-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7416-4200 Capital Expenditures	34,000.00	33,685.24	0.00	0.00	0.00
1-5-7416-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7416-4205 PSAB-To balance Tangible Capital Assets	0.00	0.00	0.00	0.00	0.00
<b>Total Martintown Community Park</b>	<b>39,000.00</b>	<b>39,090.06</b>	<b>5,000.00</b>	<b>10,516.83</b>	<b>4,500.00</b>
<b>Paul Rozon Park</b>					
1-5-7417-1000 Regular Salaries & Wages	0.00	225.50	0.00	460.54	0.00
1-5-7417-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	231.24	0.00
1-5-7417-2150 Telephone	1,000.00	949.37	1,000.00	909.02	1,000.00
1-5-7417-3120 Property Maintenance & Building Repairs	20,000.00	19,784.19	20,000.00	23,335.05	20,000.00
1-5-7417-3170 Hydro & Heat	6,000.00	4,649.90	5,000.00	9,289.12	10,000.00
1-5-7417-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7417-3999 Sundry & Misc.	0.00	0.00	0.00	0.00	0.00
1-5-7417-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7417-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7417-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-7417-5100 Transfer to Reserve	100,000.00	100,000.00	0.00	0.00	0.00
<b>Total Paul Rozon Park</b>	<b>127,000.00</b>	<b>125,608.96</b>	<b>26,000.00</b>	<b>34,224.97</b>	<b>31,000.00</b>
<b>Glen Walter Park</b>					
1-5-7418-1000 Regular Salaries & Wages	0.00	80.54	0.00	208.34	0.00
1-5-7418-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00
1-5-7418-3120 Property Maintenance & Building Repairs	20,000.00	18,703.24	20,000.00	15,873.77	18,000.00
1-5-7418-3170 Hydro, Heat, Water & Sewers	1,000.00	1,060.98	1,000.00	937.13	2,000.00
1-5-7418-3504 Lab Water Testing	0.00	0.00	0.00	0.00	0.00
1-5-7418-4199 Transfer from WIP	0.00	0.00	0.00	0.00	0.00
1-5-7418-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7418-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7418-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Glen Walter Park</b>	<b>21,000.00</b>	<b>19,844.76</b>	<b>21,000.00</b>	<b>17,019.24</b>	<b>20,000.00</b>
<b>Charlottenburgh Park</b>					
1-5-7419-3120 Property Maintenance & Building Repairs	0.00	0.00	0.00	0.00	0.00
1-5-7419-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7419-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7419-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Charlottenburgh Park</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>South Lancaster Wharf</b>					
1-5-7420-3120 Property Maintenance	7,000.00	3,905.03	5,000.00	2,167.48	5,000.00
1-5-7420-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-7420-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-7420-4500 PSAB - Amortization Expense	0.00	0.00	0.00	0.00	0.00
1-5-7420-5100 Transfer to Reserve	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
<b>Total South Lancaster Wharf</b>	<b>10,000.00</b>	<b>6,905.03</b>	<b>8,000.00</b>	<b>5,167.48</b>	<b>8,000.00</b>
<b>Peanut Line Trail</b>					
1-5-7421-2100 Equipment Maintenance & Leases	0.00	0.00	0.00	0.00	0.00
1-5-7421-3120 Property Maintenance	10,000.00	4,686.42	20,000.00	6,139.04	30,000.00
1-5-7421-3175 Property Taxes	0.00	0.00	0.00	0.00	0.00
1-5-7421-3500 Contracts & Equipment Rental	2,000.00	0.00	1,000.00	0.00	4,000.00
1-5-7421-3999 Sundry & Miscellaneous	0.00	0.00	0.00	0.00	0.00
1-5-7421-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-7421-4201 Capital Maintenance	0.00	0.00	0.00	0.00	60,000.00
<b>Budget Notes</b>					
2020 FB est. Bridge Deck from Fire					
1-5-7421-4500 PSAB Amortization	0.00	0.00	0.00	0.00	0.00
1-5-7421-5100 Transfer to Reserve	8,500.00	8,500.00	8,500.00	8,500.00	10,000.00
<b>Total Peanut Line Trail</b>	<b>20,500.00</b>	<b>13,186.42</b>	<b>29,500.00</b>	<b>14,639.04</b>	<b>104,000.00</b>
<b>Cairnview Park</b>					
1-5-7422-3120 Property Maintenance	15,000.00	0.00	10,000.00	0.00	10,000.00
1-5-7422-4201 Capital Maintenance	0.00	0.00	0.00	0.00	0.00
<b>Total Cairnview Park</b>	<b>15,000.00</b>	<b>0.00</b>	<b>10,000.00</b>	<b>0.00</b>	<b>10,000.00</b>
<b>Total Expenses</b>	<b>1,424,290.00</b>	<b>1,528,050.19</b>	<b>1,807,490.00</b>	<b>1,472,871.07</b>	<b>2,326,500.00</b>
<b>Total General Fund</b>	<b>1,146,640.00</b>	<b>1,184,506.06</b>	<b>1,428,390.00</b>	<b>1,152,477.06</b>	<b>1,724,800.00</b>

SUSTAINABILITY INDICATORS					
Indicator	Ranges	Actuals	South - LT - Counties - Rural		Level of Risk
			Median	Average	
Total Taxes Receivable less Allowance for Uncollectibles as a % of Total Taxes Levied	Low: < 10% Mod: 10% to 15% High: > 15%	2014	19.6%	10.5%	11.5%
		2015	18.6%	10.1%	10.8%
		2016	16.8%	9.2%	10.3%
		2017	17.0%	8.6%	9.8%
		2018	14.0%	7.2%	8.7%
					MODERATE

**2019 Accomplishments:**

- Tax collection rate success (Provincial Government report card above – it is the first time we've been at moderate)
- Successfully undertook a "Pulse of the Township" Survey
- In-house management of Strategic Plan
- A host of hiring/firing competitions

**2019 Budget Variances:**

- Street Lights LED project continues to save more money than anticipated
- Administration Revenue appears high because of property sales
- \$419,000 AMO Gas Tax One Time Pop-Up in 2019
- \$602,025 Modernization funding in 2019
- Glengarry County Archives offset by transfer from reserves
- Admin Bonuses was a placeholder
- Bank Interest significantly higher because of large infrastructure projects being moved to 2020
- Admin (1111) absorbed AMO membership v. legislation (1110)

Note: There is no presentation for Corporate Services

**2020 Budget Impact:**

- Tax Interest and Penalty maintain or decrease (fewer outstanding accounts)
- Interest income will decrease because of the interest rate environment and large capital projects decreasing the bank

**2020 Budget Options (Proposed Levels of Service)**

- \$35,000 for Glengarry County Archives Capital works (requested)
- Varied additional museum projects (requested)
- \$20,000 for the museum - increase to operating grant (requested)

**2020 Department Priorities:**

- Reinvigorate Tax Collection Process
- Continue Customer Service Excellence
- Continue Asset Management Planning

**2020 Notes:**

- Large transfers out of reserves (not overly concerning because a lot of it is 2019 dollars to 2020)
- We had two one-time funding items AMO Gas Tax \$400,000 and Modernization Funding \$602,025 that are offsetting our 2020 budget

## FIR - MUN DRAINS &amp; T D

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Taxation - Other Charges - Tile Drains</b>					
1-4-0041-0115 Tile Drainage Local Improvement	(37,500.00)	(27,160.00)	(32,500.00)	(19,605.74)	(32,500.00)
<b>Total Taxation - Other Charges - Tile</b>	<b>(37,500.00)</b>	<b>(27,160.00)</b>	<b>(32,500.00)</b>	<b>(19,605.74)</b>	<b>(32,500.00)</b>
<b>Fees &amp; User Charges - Tile Drainage</b>					
1-4-0814-0279 Tile Drainage Inspection Fees	0.00	0.00	0.00	0.00	0.00
1-4-0814-0799 Tile Drainage Debt Paid Off by Owner	0.00	0.00	0.00	0.00	0.00
<b>Total Fees &amp; User Charges - Tile Drain</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Ontario Grants</b>					
1-4-0945-0506 Ontario Drainage Super Grant	(22,000.00)	(30,009.34)	(30,500.00)	0.00	(31,000.00)
1-4-0945-0507 Ontario Tile Drainage Loans	0.00	0.00	0.00	(16,200.00)	0.00
<b>Total Ontario Grants</b>	<b>(22,000.00)</b>	<b>(30,009.34)</b>	<b>(30,500.00)</b>	<b>(16,200.00)</b>	<b>(31,000.00)</b>
<b>Total Revenues</b>	<b>(59,500.00)</b>	<b>(57,169.34)</b>	<b>(63,000.00)</b>	<b>(35,805.74)</b>	<b>(63,500.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Municipal Drains</b>					
1-5-8113-3507 Drainage Superintendent Time & Expenses	45,000.00	60,056.56	61,000.00	42,197.06	62,000.00
1-5-8113-3999 Municipal Drains -Miscellaneous Expenses	0.00	0.00	0.00	0.00	0.00
<b>Total Municipal Drains</b>	<b>45,000.00</b>	<b>60,056.56</b>	<b>61,000.00</b>	<b>42,197.06</b>	<b>62,000.00</b>
<b>Tile Drainage</b>					
1-5-8114-2420 T D Long Term Debt Payments	40,000.00	28,640.96	32,500.00	21,372.02	32,500.00
1-5-8114-5052 T. D. Loans Advanced to Owners	0.00	0.00	0.00	17,200.00	0.00
1-5-8114-6000 Transfer/Adjustment to Surplus/Deficit	0.00	0.00	0.00	0.00	0.00
<b>Total Tile Drainage</b>	<b>40,000.00</b>	<b>28,640.96</b>	<b>32,500.00</b>	<b>38,572.02</b>	<b>32,500.00</b>
<b>Total Expenses</b>	<b>85,000.00</b>	<b>88,697.52</b>	<b>93,500.00</b>	<b>80,769.08</b>	<b>94,500.00</b>
<b>Total General Fund</b>	<b>25,500.00</b>	<b>31,528.18</b>	<b>30,500.00</b>	<b>44,963.34</b>	<b>31,000.00</b>



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<b>General Fund</b>					
<b>Expenses</b>					
<b>Expenditure</b>					
<b>Raisin Region Conservation Authority</b>					
1-5-2112-3506 RRCA - Special Projects	0.00	0.00	0.00	0.00	0.00
1-5-2112-5050 Transfer to R.R.C.A.	116,000.00	115,883.62	123,000.00	122,025.09	130,000.00
<b>Budget Notes</b>					
2020 FB Est. - seems to increase by 7K each year					
1-5-2112-5100 Trsf to Char. Park Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total Raisin Region Conservation Autho</b>	<b>116,000.00</b>	<b>115,883.62</b>	<b>123,000.00</b>	<b>122,025.09</b>	<b>130,000.00</b>
<b>Total Expenses</b>	<b>116,000.00</b>	<b>115,883.62</b>	<b>123,000.00</b>	<b>122,025.09</b>	<b>130,000.00</b>
<b>Total General Fund</b>	<b>116,000.00</b>	<b>115,883.62</b>	<b>123,000.00</b>	<b>122,025.09</b>	<b>130,000.00</b>

## FIR - STREET LIGHTS

For Period Ending 31-Dec-2019



GL5410

Date : Nov 15, 2019

2020 Draft Budget  
Page 1

Time: 10:04 am

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenue</b>					
<b>Taxation - Other Charges - Street Light</b>					
1-4-0040-0105 Street Light Charges - Residential	(220,000.00)	(225,477.18)	(223,000.00)	(219,017.28)	(223,000.00)
<b>Total Taxation - Other Charges - Street</b>	<b>(220,000.00)</b>	<b>(225,477.18)</b>	<b>(223,000.00)</b>	<b>(219,017.28)</b>	<b>(223,000.00)</b>
<b>Total Revenues</b>	<b>(220,000.00)</b>	<b>(225,477.18)</b>	<b>(223,000.00)</b>	<b>(219,017.28)</b>	<b>(223,000.00)</b>
<b>Expenses</b>					
<b>Expenses</b>					
<b>Street Lights</b>					
1-5-3011-3171 Ontario Hydro Area Street Lights	35,000.00	62,626.99	40,000.00	26,862.54	40,000.00
<b>Budget Notes</b>					
2020 FB Cost Increases as Infrastructure Ages					
1-5-3011-3172 Cornwall Electric Area Street Lights	95,000.00	84,098.99	95,000.00	76,946.59	85,000.00
1-5-3011-3173 Place St Laurent Street Lights	3,000.00	1,741.61	3,000.00	1,541.52	3,000.00
1-5-3011-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-3011-6000 Street Lts Adjustment Surplus/Adjustment	0.00	77,009.59	0.00	0.00	95,000.00
<b>Budget Notes</b>					
2020 FB Offset to Revenue Neutral					
<b>Total Street Lights</b>	<b>133,000.00</b>	<b>225,477.18</b>	<b>138,000.00</b>	<b>105,350.65</b>	<b>223,000.00</b>
<b>Total Expenses</b>	<b>133,000.00</b>	<b>225,477.18</b>	<b>138,000.00</b>	<b>105,350.65</b>	<b>223,000.00</b>
<b>Total General Fund</b>	<b>(87,000.00)</b>	<b>0.00</b>	<b>(85,000.00)</b>	<b>(113,666.63)</b>	<b>0.00</b>

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - GENERAL GOVERNMENT**



GL5410 2020 Draft Budget  
 Date : Nov 15, 2019 Time : 11:37 am

For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
Taxation - Residential & Farm	(7,743,878.00)	(7,743,878.30)	(8,151,915.00)	(8,151,915.00)	0.00
Taxation - Commercial	(549,738.00)	(549,738.02)	(573,848.00)	(573,848.17)	0.00
Taxation - Industrial	(511,366.00)	(511,365.53)	(532,762.00)	(532,762.28)	0.00
Taxation - Supplementary - Residential	0.00	(36,105.76)	(35,000.00)	0.00	(35,000.00)
Taxation - Supplementary - Commercial	0.00	(3,936.89)	0.00	0.00	0.00
Taxation - Supplementary - Industrial	0.00	(170.10)	0.00	0.00	0.00
Fees & User Charges - Administration	(535,950.00)	(645,944.78)	(541,141.00)	(777,249.39)	(498,200.00)
Fees & User Charges - Building Dept	0.00	0.00	0.00	0.00	0.00
Revenue from Other Municipalities	0.00	0.00	0.00	0.00	0.00
Payments in Lieu	(144,660.00)	(159,825.87)	(145,150.00)	(299,962.86)	(145,150.00)
Ontario Grants	(984,900.00)	(1,025,772.24)	(984,500.00)	(1,119,233.00)	(984,800.00)
Canada Grants	(10,000.00)	(60,011.83)	(15,400.00)	(42,088.00)	(15,500.00)
Transfers from Reserves	(91,000.00)	(91,000.00)	(20,000.00)	(20,000.00)	(20,000.00)
Gains on Sale of Assets - PSAB	0.00	(16,410.43)	0.00	0.00	0.00
<b>Total Revenues</b>	<b>(10,571,492.00)</b>	<b>(10,844,159.75)</b>	<b>(10,999,716.00)</b>	<b>(11,517,058.70)</b>	<b>(1,698,650.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
General Government - Legislative	148,500.00	153,371.13	167,500.00	156,931.10	158,000.00
General Government - Administration	1,163,650.00	1,690,877.82	1,360,400.00	850,171.65	1,284,600.00
General Government - Legion	42,500.00	51,159.26	27,800.00	16,624.04	27,900.00
General Government - Celtic Music Hall	6,000.00	11,917.09	6,000.00	3,807.37	6,500.00
General Government - Lancaster Library	26,100.00	16,006.50	13,600.00	14,409.89	13,600.00
General Government - Special Projects	66,000.00	40,031.86	14,500.00	15,400.00	14,000.00
General Government - Grants to Others	41,750.00	39,271.13	52,000.00	30,350.37	57,500.00
Glengarry County Archives	21,000.00	21,925.94	21,000.00	88,291.30	21,000.00
Tax Write Off - Residential & Farm	45,000.00	45,279.97	45,000.00	13,257.69	45,000.00
Tax Write Off - Commercial	15,000.00	17,939.55	15,000.00	8,413.13	15,000.00
Tax Write Off - Industrial	2,000.00	0.00	2,000.00	0.00	2,000.00
Line Fence Act Expenses	0.00	0.00	0.00	100.12	250.00
Change in Capital Assets - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total Expenses</b>	<b>1,577,500.00</b>	<b>2,087,780.25</b>	<b>1,724,800.00</b>	<b>1,197,756.66</b>	<b>1,645,350.00</b>
<b>Total General Fund</b>	<b>(8,993,992.00)</b>	<b>(8,756,379.50)</b>	<b>(9,274,916.00)</b>	<b>(10,319,302.04)</b>	<b>(53,300.00)</b>

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - GENERAL GOVERNMENT**



GL5410

Date : Nov 15, 2019

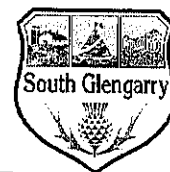
2020 Draft Budget  
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For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Revenues</b>					
<b>Revenues</b>					
<b>Taxation - Residential &amp; Farm</b>					
1-4-0010-0001 Interim Billing Clearing Account	0.00	0.00	0.00	0.00	0.00
1-4-0010-0010 Township - Res. & Farm Tax Revenue	(7,743,878.00)	(7,743,878.30)	(8,151,915.00)	(8,151,915.00)	0.00
<b>Total Taxation - Residential &amp; Farm</b>	<b>(7,743,878.00)</b>	<b>(7,743,878.30)</b>	<b>(8,151,915.00)</b>	<b>(8,151,915.00)</b>	<b>0.00</b>
<b>Taxation - Commercial</b>					
1-4-0020-0010 Township - Commercial Taxation	(549,738.00)	(549,738.02)	(573,848.00)	(573,848.17)	0.00
<b>Total Taxation - Commercial</b>	<b>(549,738.00)</b>	<b>(549,738.02)</b>	<b>(573,848.00)</b>	<b>(573,848.17)</b>	<b>0.00</b>
<b>Taxation - Industrial</b>					
1-4-0030-0010 Township- Industrial Taxation	(511,366.00)	(511,365.53)	(532,762.00)	(532,762.28)	0.00
<b>Total Taxation - Industrial</b>	<b>(511,366.00)</b>	<b>(511,365.53)</b>	<b>(532,762.00)</b>	<b>(532,762.28)</b>	<b>0.00</b>
<b>Taxation - Supplementary - Residential</b>					
1-4-0050-0010 Township - Res. & Farm Suppl. Taxation	0.00	(36,105.76)	(35,000.00)	0.00	(35,000.00)
<b>Total Taxation - Supplementary - Resid</b>	<b>0.00</b>	<b>(36,105.76)</b>	<b>(35,000.00)</b>	<b>0.00</b>	<b>(35,000.00)</b>
<b>Taxation - Supplementary - Commercial</b>					
1-4-0060-0010 Township - Commercial Suppl. Taxation	0.00	(3,936.89)	0.00	0.00	0.00
<b>Total Taxation - Supplementary - Comme</b>	<b>0.00</b>	<b>(3,936.89)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Taxation - Supplementary - Industrial</b>					
1-4-0070-0010 Township - Industrial Suppl. Taxation	0.00	(170.10)	0.00	0.00	0.00
<b>Total Taxation - Supplementary - Indus</b>	<b>0.00</b>	<b>(170.10)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Fees &amp; User Charges - Administration</b>					
1-4-0111-0240 Tax Certificate Fees	(12,000.00)	(12,965.00)	(12,000.00)	(11,070.00)	(12,000.00)
1-4-0111-0242 Lottery Licencing Fees	(2,000.00)	(2,137.06)	(2,000.00)	(4,253.56)	(3,000.00)
1-4-0111-0251 Marriage Act Fees	(6,000.00)	(9,250.00)	(8,000.00)	(8,550.00)	(8,500.00)
1-4-0111-0260 Sale of Land & Revenue From Misc. Leases	0.00	(2,300.00)	0.00	(269,042.23)	0.00
1-4-0111-0261 Smithfield Hall - Legion Lease	(5,400.00)	(5,400.00)	(5,400.00)	(4,950.00)	(5,400.00)
1-4-0111-0262 Library Rent	(3,750.00)	(4,334.68)	(4,500.00)	(6,502.02)	(7,500.00)
1-4-0111-0263 North Lancaster Office & Garage Rent	(1,800.00)	(1,800.00)	(1,800.00)	(1,500.00)	(1,800.00)
1-4-0111-0270 Investment Interest Revenue	(50,000.00)	(128,560.06)	(65,011.00)	(99,832.15)	(80,000.00)
<b>Budget Notes</b>					
2020 FB Hedge b/c big spending could happen					
1-4-0111-0271 Tax Interest & Penalty	(450,000.00)	(467,559.76)	(437,430.00)	(367,999.97)	(375,000.00)
1-4-0111-0796 Election Deposit	0.00	(1,700.00)	0.00	0.00	0.00
1-4-0111-0798 Donations Towards Legion	0.00	0.00	0.00	0.00	0.00
1-4-0111-0799 Sundries Donations & Misc Revenue	(5,000.00)	(9,938.22)	(5,000.00)	(3,299.47)	(5,000.00)

**TOWNS OF SOUTH GLENGARRY**  
**FIR - GENERAL GOVERNMENT**



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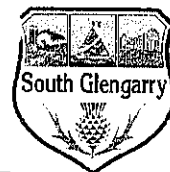
Date : Nov 15, 2019

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For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Total Fees &amp; User Charges - Administra</b>	<b>(535,950.00)</b>	<b>(645,944.78)</b>	<b>(541,141.00)</b>	<b>(776,999.40)</b>	<b>(498,200.00)</b>
<b>Fees &amp; User Charges - Building Dept</b>					
1-4-0211-0797 Line Fence Act Recovery	0.00	0.00	0.00	0.00	0.00
<b>Total Fees &amp; User Charges - Building D</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Revenue from Other Municipalities</b>					
1-4-0900-0799 Revenue from Other Municipalities- Misc	0.00	0.00	0.00	0.00	0.00
<b>Total Revenue from Other Municipalitie</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Payments in Lieu</b>					
1-4-0941-0901 PIL Federal Properties	(8,500.00)	(16,764.37)	(8,000.00)	0.00	(8,000.00)
1-4-0941-0902 PIL Ontario Parks	(610.00)	(1,238.00)	(600.00)	0.00	(600.00)
1-4-0941-0903 PIL Provincial Properties	(85,500.00)	(86,836.30)	(86,000.00)	(16,123.01)	(86,000.00)
1-4-0941-0904 PIL Hydro One	(2,300.00)	(2,338.53)	(2,300.00)	(4,148.89)	(2,300.00)
1-4-0941-0905 PIL - L C B O	(2,000.00)	(2,199.98)	(2,000.00)	(4,547.68)	(2,000.00)
1-4-0941-0906 PIL Cornwall Electric	(250.00)	(238.61)	(250.00)	0.00	(250.00)
1-4-0941-0907 PIL Railway Right of Way	(15,000.00)	(19,274.20)	(15,000.00)	(93,324.87)	(15,000.00)
1-4-0941-0908 PIL Cedar Rapids Transmission Co.	(30,500.00)	(30,935.88)	(31,000.00)	(181,818.41)	(31,000.00)
<b>Total Payments in Lieu</b>	<b>(144,660.00)</b>	<b>(159,825.87)</b>	<b>(145,150.00)</b>	<b>(299,962.86)</b>	<b>(145,150.00)</b>
<b>Ontario Grants</b>					
1-4-0945-0501 Ontario Mun. Partnership Fund	(981,900.00)	(981,900.00)	(981,500.00)	(500,096.00)	(981,800.00)
1-4-0945-0502 Ontario Livestock Damage Reimbursement	(3,000.00)	(1,426.00)	(3,000.00)	(870.00)	(3,000.00)
1-4-0945-0521 Ontario Broadband Project Funding	0.00	0.00	0.00	0.00	0.00
1-4-0945-0542 Healthy Comm. Fund Grant	0.00	0.00	0.00	0.00	0.00
1-4-0945-0598 Ontario Miscellaneous Grants	0.00	(42,446.24)	0.00	(618,267.00)	0.00
<b>Total Ontario Grants</b>	<b>(984,900.00)</b>	<b>(1,025,772.24)</b>	<b>(984,500.00)</b>	<b>(1,119,233.00)</b>	<b>(984,800.00)</b>
<b>Canada Grants</b>					
1-4-0946-0940 Federal Summer Career Placement Program	(10,000.00)	(20,160.00)	(15,400.00)	(25,578.00)	(15,500.00)
1-4-0946-0942 Museum Grant	0.00	0.00	0.00	(16,510.00)	0.00
1-4-0946-0949 Federal Grants - Miscellaneous	0.00	(39,851.83)	0.00	0.00	0.00
<b>Total Canada Grants</b>	<b>(10,000.00)</b>	<b>(60,011.83)</b>	<b>(15,400.00)</b>	<b>(42,088.00)</b>	<b>(15,500.00)</b>
<b>Transfers from Reserves</b>					
1-4-0996-0950 Transfer from General Reserve	(45,000.00)	(45,000.00)	(20,000.00)	(20,000.00)	(20,000.00)
<b>Budget Notes</b>					
2020 FB Council Chambers (20K)					
1-4-0996-0951 Transfer from Election Reserve	(46,000.00)	(46,000.00)	0.00	0.00	0.00
1-4-0996-0954 Transfer from Reserve - Admin	0.00	0.00	0.00	0.00	0.00
<b>Total Transfers from Reserves</b>	<b>(91,000.00)</b>	<b>(91,000.00)</b>	<b>(20,000.00)</b>	<b>(20,000.00)</b>	<b>(20,000.00)</b>

**TOWNS' OF SOUTH GLENGARRY**  
**FIR - GENERAL GOVERNMENT**



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2020 Draft Budget  
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Date : Nov 15, 2019

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For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
<b>Gains on Sale of Assets - PSAB</b>					
1-4-0999-0897 Gain on Sale of Assets - PSAB	0.00	(16,410.43)	0.00	0.00	0.00
1-4-0999-0998 PSAB - Loss on Conversion	0.00	0.00	0.00	0.00	0.00
<b>Total Gains on Sale of Assets - PSAB</b>	<b>0.00</b>	<b>(16,410.43)</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Revenues</b>	<b>(10,571,492.00)</b>	<b>(10,844,159.75)</b>	<b>(10,999,716.00)</b>	<b>(11,516,808.71)</b>	<b>(1,698,650.00)</b>
<b>Expenses</b>					
<b>Expenditures</b>					
<b>General Government - Legislative</b>					
1-5-1110-1030 Council Remuneration	105,000.00	107,115.37	111,000.00	93,174.87	115,000.00
1-5-1110-1050 Benefits Expense	4,500.00	3,852.39	4,000.00	6,306.99	4,000.00
1-5-1110-2010 Conf & Per Diem-Mayor Prevost	500.00	3,503.22	1,500.00	8,334.65	2,000.00
1-5-1110-2011 Conf & Per Diem-Dep-Mayor Warden	1,500.00	1,478.39	2,500.00	6,481.95	2,500.00
1-5-1110-2012 Conf & Per Diem-Councillor Jaworski	5,000.00	4,883.33	7,000.00	6,408.78	5,000.00
1-5-1110-2013 Conf & Per Diem-Councillor Lang	5,000.00	5,656.75	7,000.00	8,402.14	5,000.00
1-5-1110-2014 Conf & Per Diem-Councillor McDonell	0.00	0.00	7,000.00	7,573.66	5,000.00
1-5-1110-2015 Planning Sessions & Other Meetings	2,000.00	0.00	5,000.00	3,144.51	2,000.00
1-5-1110-2030 Association Fees & Subscriptions	4,000.00	4,292.86	4,000.00	0.00	0.00
<b>Budget Notes</b>					
2020 FB In Admin					
1-5-1110-2050 Public Relations	3,000.00	414.81	1,000.00	1,068.20	1,000.00
1-5-1110-2055 Council Activities & Participation	2,000.00	0.00	1,000.00	610.39	1,000.00
1-5-1110-2152 Communications & Council Supplies	5,000.00	7,339.93	5,000.00	3,979.09	5,000.00
1-5-1110-2220 Mileage Allowance	5,000.00	5,211.33	5,000.00	4,211.37	5,000.00
1-5-1110-2230 Legal Fees & Union Expense	5,000.00	8,457.23	6,000.00	7,105.03	5,000.00
1-5-1110-3999 Sundry & Miscellaneous	1,000.00	1,165.52	500.00	129.47	500.00
<b>Total General Government - Legislative</b>	<b>148,500.00</b>	<b>153,371.13</b>	<b>167,500.00</b>	<b>156,931.10</b>	<b>158,000.00</b>
<b>General Government - Administration</b>					
1-5-1111-1000 Regular Salaries & Wages	450,000.00	423,456.44	450,000.00	384,478.51	510,000.00
1-5-1111-1003 Training, Meeting & Conference Wages	0.00	0.00	0.00	0.00	0.00
1-5-1111-1005 Part-Time Salaries & Wages	3,000.00	13,174.00	3,000.00	2,233.00	3,000.00
1-5-1111-1006 Part-Time Vacation Pay	2,500.00	1,789.02	2,000.00	1,369.91	2,000.00
1-5-1111-1010 Full-Time Overtime	10,000.00	6,398.80	5,000.00	714.91	2,000.00
1-5-1111-1015 Sick Leave & Statutory Holidays	35,000.00	34,559.32	35,000.00	20,827.08	35,000.00
1-5-1111-1016 Holidays & Time Off	40,000.00	38,070.23	40,000.00	20,546.11	40,000.00
1-5-1111-1020 Other Payroll Payments & Bonuses	40,000.00	16,570.08	150,000.00	4,297.24	15,000.00
1-5-1111-1050 Full-Time Benefits Expense	160,000.00	155,670.45	155,000.00	110,378.58	165,000.00
1-5-1111-1051 Part-Time Benefits Expense	1,000.00	996.32	1,000.00	472.17	1,000.00
1-5-1111-1052 W S I B Expense Account	0.00	0.00	0.00	0.00	0.00
1-5-1111-1053 OMERS Omission Buy-Back	0.00	0.00	0.00	0.00	0.00
1-5-1111-2010 Conferences	18,000.00	12,887.05	14,000.00	3,730.78	12,000.00

**TOWNSHIP OF SOUTH GLENGARRY**  
**FIR - GENERAL GOVERNMENT**



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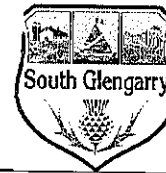
Date : Nov 15, 2019

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For Period Ending 31-Dec-2019

	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-1111-2030 Memberships & Subscriptions	3,500.00	3,613.85	3,500.00	8,572.04	8,000.00
<b>Budget Notes</b>					
2020 FB AMO Membership 4K here					
1-5-1111-2050 Public Relations	2,000.00	5,322.50	2,000.00	682.36	2,000.00
1-5-1111-2080 Training & Development	12,500.00	8,124.83	8,500.00	2,339.30	8,000.00
1-5-1111-2100 Equipment Maintenance & Leases	18,000.00	15,792.96	17,000.00	9,893.59	15,000.00
1-5-1111-2110 Supplies	19,000.00	12,589.73	17,000.00	8,399.82	15,000.00
1-5-1111-2130 Equip., Furniture & Software Purchase	10,000.00	20,766.86	30,000.00	6,031.49	65,000.00
<b>Budget Notes</b>					
2020 FB New PCs (10K), Server (8K), MS365 (7K), Assorted (10K), Council Upgrade (30K)					
1-5-1111-2140 Postage, Courier & Freight	25,000.00	30,728.16	25,000.00	11,936.05	25,000.00
1-5-1111-2150 Telephone, Internet, Alarm & Network	16,000.00	23,927.35	20,000.00	18,160.56	20,000.00
1-5-1111-2151 Website & e-Mail Maint & Enhancement	8,000.00	20,911.50	8,000.00	6,301.31	8,000.00
1-5-1111-2160 Advertising	25,000.00	19,852.59	22,000.00	17,493.43	22,000.00
1-5-1111-2200 Computer Support & Maintenance	5,000.00	3,797.71	5,000.00	5,470.20	7,000.00
1-5-1111-2205 Assessment Costs (MPAC)	150.00	0.00	0.00	0.00	0.00
1-5-1111-2220 Vehicle & Travel Expense	7,000.00	4,968.26	5,000.00	2,507.97	5,000.00
1-5-1111-2230 Legal Fees	20,000.00	72,114.64	70,000.00	40,172.61	50,000.00
1-5-1111-2231 Tax Arrears Registration Fees	15,000.00	807.42	1,000.00	(824.10)	2,500.00
1-5-1111-2240 Audit Fees	25,000.00	15,383.19	25,000.00	5,088.00	25,000.00
1-5-1111-2245 Municipal Investigator Agreement	1,000.00	335.81	500.00	0.00	500.00
1-5-1111-2250 Consultant Fees	50,000.00	30,677.17	50,000.00	26,135.49	50,000.00
1-5-1111-2260 Bank Interest, S.C. & Other Charges	0.00	1,439.98	200.00	378.06	600.00
1-5-1111-3120 Property Maintenance & Building Repairs	16,000.00	14,699.88	35,000.00	10,084.32	20,000.00
1-5-1111-3122 Preventative Maint of Buildings	0.00	661.44	15,000.00	0.00	5,000.00
1-5-1111-3170 Hydro, Heat, Water & Sewers	18,000.00	11,885.02	15,000.00	9,361.46	12,000.00
1-5-1111-3175 Property Taxes	5,500.00	9,995.22	8,000.00	5,679.50	6,000.00
1-5-1111-3176 T R Costs Uncollectable incl. Interest	0.00	0.00	0.00	0.00	0.00
1-5-1111-3180 Insurance	20,000.00	17,279.93	18,000.00	16,737.32	18,000.00
1-5-1111-3181 Insurance Deductible	0.00	0.00	0.00	0.00	0.00
1-5-1111-3190 Janitorial Services & Cleaning Supplies	8,000.00	8,311.37	8,500.00	8,286.45	10,000.00
1-5-1111-3500 Contracts - Payroll	0.00	0.00	0.00	0.00	0.00
1-5-1111-3999 Sundry & Miscellaneous	5,000.00	8,261.35	5,000.00	3,767.22	5,000.00
1-5-1111-4199 Transfer from WIP Account	0.00	0.00	0.00	0.00	0.00
1-5-1111-4200 Capital Expenditures	0.00	0.00	0.00	0.00	70,000.00
<b>Budget Notes</b>					
2020 FB 6 Oak Roof					
1-5-1111-4201 Capital Maintenance	10,000.00	0.00	0.00	0.00	0.00
1-5-1111-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-1111-5100 Transfer to Reserve	59,500.00	641,418.39	91,200.00	91,200.00	25,000.00
1-5-1111-5200 Transfer to Work In Progress Account	0.00	0.00	0.00	0.00	0.00
1-5-1111-5550 Bad Debt	0.00	0.00	0.00	0.00	0.00
1-5-1111-5555 Recoded Acct Depository	0.00	(16,361.00)	0.00	(12,731.03)	0.00

**TOWNS OF SOUTH GLENGARRY**  
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2020 Draft Budget

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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-1111-8666 Suspense Account	0.00	0.00	0.00	0.00	0.00
<b>Total General Government - Administrat</b>	<b>1,163,650.00</b>	<b>1,690,877.82</b>	<b>1,360,400.00</b>	<b>850,171.65</b>	<b>1,284,600.00</b>
<b>General Government - Legion</b>					
1-5-1112-3120 Property Maintenance & Building Repairs	15,000.00	13,573.52	15,000.00	5,884.27	15,000.00
1-5-1112-3170 Hydro, Heat, Water & Sewers	12,500.00	12,247.47	12,500.00	10,989.27	12,500.00
1-5-1112-3175 Property Taxes	0.00	396.50	300.00	(249.50)	400.00
1-5-1112-3180 Insurance	0.00	0.00	0.00	0.00	0.00
1-5-1112-3999 Sundry & Miscellaneous	0.00	0.00	0.00	0.00	0.00
1-5-1112-4200 Capital Expenditures	15,000.00	24,941.77	0.00	0.00	0.00
1-5-1112-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total General Government - Legion</b>	<b>42,500.00</b>	<b>51,159.26</b>	<b>27,800.00</b>	<b>16,624.04</b>	<b>27,900.00</b>
<b>General Government - Celtic Music Hall</b>					
1-5-1113-1000 Regular Salaries & Wages	0.00	179.06	0.00	447.96	500.00
1-5-1113-3120 Property Maintenance & Building Repairs	2,500.00	1,958.89	2,500.00	1,069.76	2,500.00
1-5-1113-3170 Hydro & Heat	3,500.00	3,571.78	3,500.00	2,289.65	3,500.00
1-5-1113-3175 Property Taxes	0.00	0.00	0.00	0.00	0.00
1-5-1113-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-1113-4201 Capital Maintenance	0.00	6,207.36	0.00	0.00	0.00
1-5-1113-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
<b>Total General Government - Celtic Musi</b>	<b>6,000.00</b>	<b>11,917.09</b>	<b>6,000.00</b>	<b>3,807.37</b>	<b>6,500.00</b>
<b>General Government - Lancaster Library</b>					
1-5-1115-3120 Property Maintenance & Building Repairs	8,000.00	5,464.19	8,000.00	10,033.30	8,000.00
1-5-1115-3170 Hydro, Heat, Water & Sewers	6,000.00	5,057.83	5,500.00	4,285.39	5,500.00
1-5-1115-3175 Property Taxes	100.00	91.20	100.00	91.20	100.00
1-5-1115-4200 Capital Expenditures	0.00	0.00	0.00	0.00	0.00
1-5-1115-4201 Capital Maintenance	12,000.00	5,393.28	0.00	0.00	0.00
1-5-1115-4500 Amortization Expense - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-1115-5100 Transfer to Reserve	0.00	0.00	0.00	0.00	0.00
1-5-1115-5200 Trsf to Work in Progress Account	0.00	0.00	0.00	0.00	0.00
<b>Total General Government - Lancaster L</b>	<b>26,100.00</b>	<b>16,006.50</b>	<b>13,600.00</b>	<b>14,409.89</b>	<b>13,600.00</b>
<b>General Government - Special Projects</b>					
1-5-1116-1005 Part-Time Wages - HCF Fund	0.00	0.00	0.00	0.00	0.00
1-5-1116-3123 Signage Rehabilitation	0.00	0.00	0.00	0.00	0.00
1-5-1116-3124 St. Mary's Centre	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
1-5-1116-3890 LACAC	1,000.00	75.00	500.00	0.00	0.00
1-5-1116-3891 Elections Expense	61,000.00	37,781.50	0.00	1,400.00	0.00
1-5-1116-3892 Abandoned Cemetary Maintenance	0.00	0.00	0.00	0.00	0.00
1-5-1116-3894 Save Char-Lan	0.00	(1,824.64)	0.00	0.00	0.00
1-5-1116-5100 Trsf to Summerstown Trail Reserve	0.00	0.00	0.00	0.00	0.00
1-5-1116-5101 Transfer to Elections Reserve	0.00	0.00	10,000.00	10,000.00	10,000.00



**TOWNSHIP OF SOUTH GLENGARRY**  
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	2018 BUDGET	2018 ACTUAL	2019 BUDGET	2019 ACTUAL	2020 BUDGET
<b>General Fund</b>					
1-5-1116-5102 Transfer to Gas Tax Reserve	0.00	0.00	0.00	0.00	0.00
<b>Total General Government - Special Pro</b>	<b>66,000.00</b>	<b>40,031.86</b>	<b>14,500.00</b>	<b>15,400.00</b>	<b>14,000.00</b>
<b>General Government - Grants to Others</b>					
1-5-1117-5000 Grants & Donations	41,750.00	39,271.13	52,000.00	30,350.37	57,500.00
<b>Total General Government - Grants to O</b>	<b>41,750.00</b>	<b>39,271.13</b>	<b>52,000.00</b>	<b>30,350.37</b>	<b>57,500.00</b>
<b>Glengarry County Archives</b>					
1-5-1119-2100 Equipment Lease	10,000.00	709.74	10,000.00	1,070.35	10,000.00
1-5-1119-2160 Advertising	0.00	1,477.38	0.00	412.12	0.00
1-5-1119-2250 Consultant Fees	0.00	7,772.28	0.00	5,917.34	0.00
1-5-1119-3125 Rent paid	11,000.00	11,299.92	11,000.00	7,369.07	11,000.00
1-5-1119-4200 Capital Expenditures	0.00	666.62	0.00	71,615.79	0.00
1-5-1119-4201 Capital Maintenance	0.00	0.00	0.00	1,906.63	0.00
<b>Total Glengarry County Archives</b>	<b>21,000.00</b>	<b>21,925.94</b>	<b>21,000.00</b>	<b>88,291.30</b>	<b>21,000.00</b>
<b>Tax Write Off - Residential &amp; Farm</b>					
1-5-1210-2710 Township Share W/O Res	45,000.00	45,279.97	45,000.00	13,257.69	45,000.00
<b>Total Tax Write Off - Residential &amp; Fa</b>	<b>45,000.00</b>	<b>45,279.97</b>	<b>45,000.00</b>	<b>13,257.69</b>	<b>45,000.00</b>
<b>Tax Write Off - Commercial</b>					
1-5-1220-2710 Township Share W/O Comm	10,000.00	7,964.93	10,000.00	0.01	10,000.00
1-5-1220-2759 Comm. Vacant Rebate (for distribution)	5,000.00	9,974.62	5,000.00	8,413.12	5,000.00
<b>Total Tax Write Off - Commercial</b>	<b>15,000.00</b>	<b>17,939.55</b>	<b>15,000.00</b>	<b>8,413.13</b>	<b>15,000.00</b>
<b>Tax Write Off - Industrial</b>					
1-5-1230-2710 Township Share W/O Ind	1,000.00	0.00	1,000.00	0.00	1,000.00
1-5-1230-2759 Ind. Vacant Rebate (for distribution)	1,000.00	0.00	1,000.00	0.00	1,000.00
<b>Total Tax Write Off - Industrial</b>	<b>2,000.00</b>	<b>0.00</b>	<b>2,000.00</b>	<b>0.00</b>	<b>2,000.00</b>
<b>Line Fence Act Expenses</b>					
1-5-2315-3999 Line Fence Act Expenses	0.00	0.00	0.00	100.12	250.00
<b>Total Line Fence Act Expenses</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>100.12</b>	<b>250.00</b>
<b>Change in Capital Assets - PSAB</b>					
1-5-9000-9000 Change in Capital Assets - PSAB	0.00	0.00	0.00	0.00	0.00
1-5-9000-9002 TCA - PSAB - Additions	0.00	0.00	0.00	0.00	0.00
<b>Total Change in Capital Assets - PSAB</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Total Expenses</b>	<b>1,577,500.00</b>	<b>2,087,780.25</b>	<b>1,724,800.00</b>	<b>1,197,756.66</b>	<b>1,645,350.00</b>
<b>Total General Fund</b>	<b>(8,993,992.00)</b>	<b>(8,756,379.50)</b>	<b>(9,274,916.00)</b>	<b>(10,319,052.05)</b>	<b>(53,300.00)</b>